### United States Senate

WASHINGTON, DC 20510

June 13, 2022

The Honorable Denis R. McDonough Secretary U.S. Department of Veterans Affairs 810 Vermont Ave, NW Washington, DC 20420

Dear Secretary McDonough:

On May 27, 2022, I met with a group of Department of Veterans Affairs (VA) employees regarding their concerns with the quality of care received by veterans. These health care professionals described the significant workforce shortages at the VA facilities in Wisconsin and Michigan and that the vaccine mandate is only exacerbating these shortages. The VA owes the public and our veterans answers about the steps the Department is taking to address the workforce issues and to provide the highest quality care to the finest among us.

On July 26, 2021, you announced that COVID-19 vaccines would be mandatory for VA employees.<sup>1</sup> You stated that the "VA is taking this necessary step to keep the Veterans it serves safe."<sup>2</sup> You continued, "[w]henever a Veteran or VA employee sets foot in a VA facility, they deserve to know that we have done everything in our power to protect them from COVID-19. With this mandate, we can once again make—and keep—that fundamental promise."<sup>3</sup>

However, after speaking with VA health care personnel, it does not appear that the vaccine mandate is protecting veterans or VA employees from COVID-19. These dedicated professionals described how they cared for our veterans during the entirety of the pandemic when proper safety equipment was not available. The VA employees shared how the VA has now deemed their workplaces "high risk" and require vaccination in order to carry out their jobs. One nurse stated, "[w]hen [personal protective equipment] was sparse, when COVID surges hit our facility multiple times, there was no concern for my vaccination status." The nurse also stated it is "abundantly clear that the vaccine is being used to fit an agenda, not safety." Most importantly, these health care professionals shared their concern that the Biden administration cares more about mandating vaccines for VA employees regardless of whether it comes at the cost of those employees' jobs or potentially limiting care for veterans. In order for you to understand the impact of the policies you have implemented, I hope you will take the time to read the enclosed testimonials of VA health care professionals from Milwaukee, Wisconsin and Iron Mountain, Michigan.

<sup>&</sup>lt;sup>1</sup> See Press Release, U.S. Department of Veterans Affairs, Jul. 26, 2021, available at https://www.va.gov/opa/pressrel/pressrelease.cfm?id=5696#:~:text=VA%20is%20taking%20this%20necessary,the %20country%2C%E2%80%9D%20McDonough%20said.

<sup>&</sup>lt;sup>2</sup> *Id*.

 $<sup>^3</sup>$  Id.

<sup>7</sup> *Id*.

In addition to these testimonials, enclosed data from the Clement J. Zablocki VA Medical Center in Milwaukee (Milwaukee VAMC) reveals the failure of the vaccine mandate to protect VA employees and veterans from COVID-19. Based on whistleblower data from the Milwaukee VAMC facility dashboard census count between October 22, 2021 and March 8, 2022, for 31 of the 54 days I received daily reports, at least 80 percent of VA employees who tested positive for COVID-19 were vaccinated.<sup>4</sup> For 8 of those 54 days, 100 percent of VA employees who tested positive for COVID-19 were vaccinated.<sup>5</sup>

Although this data is only from one Wisconsin VA facility, it demonstrates the futility of a vaccine mandate. The COVID-19 vaccines do not prevent transmission and therefore, a vaccine mandate is pointless. However, the Biden administration refuses to reevaluate the costs and benefits, or the unintended consequences of vaccine mandates. An analysis recently published in the *BMJ Global Health* journal found that "mandatory COVID-19 vaccine policies have had damaging effects on public trust, vaccine confidence, political polarization, human rights, inequities and social wellbeing." The authors of that analysis added, "[w]e question the effectiveness and consequences of coercive vaccination policy in pandemic response and urge the research community and policymakers to return to non-discriminatory, trust-based public health approaches."

The VA employees I met with are concerned that the Biden administration's rigid position on the vaccine mandate will harm the veterans they care for. The VA already faced significant workforce issues prior to the mandate.<sup>8</sup> With the mandate in place, as many as 11 percent of the VA workforce may be at risk of disciplinary action, reassignment or losing their jobs.<sup>9</sup>

The continuation of care for our veterans should be our top priority, not politically motivated policies like vaccine mandates. In an effort to provide transparency to the American people regarding the VA's vaccine mandate, please provide the following information:

- 1. The total number of unvaccinated VA employees as of June 13, 2022.
- 2. The total number of VA employees reassigned due to the mandate.
- 3. The total number of VA employees separated due to the mandate.

<sup>4</sup> The facility dashboard data provided by the whistleblower and data charts based on that information are enclosed.

<sup>&</sup>lt;sup>6</sup> Bardosh, K., Figueiredo, A. de, Gur-Arie, R., Jamrozik, E., Doidge, J., Lemmens, T., Keshavjee, S., Graham, J. E., & Baral, S. (2022, May 1). *The unintended consequences of covid-19 vaccine policy: Why mandates, passports and restrictions may cause more harm than good*. BMJ Global Health. Retrieved June 5, 2022, from https://gh.bmj.com/content/7/5/e008684.

<sup>&</sup>lt;sup>8</sup> Office of Inspector Gen., U.S. Dep't of Veterans Affairs, Rep. No. 21-01357-271, OIG Determination of Veterans Health Administration's Occupational Staffing Shortages Fiscal Year 2021, *available at* https://www.va.gov/oig/pubs/VAOIG-21-01357-271.pdf.

<sup>&</sup>lt;sup>9</sup> Eric Katz, VA Has Fired Just Six Employees Over Its COVID-19 Vaccine Mandate, Government Executive, Apr. 25, 2022, available at https://www.govexec.com/workforce/2022/04/va-has-fired-just-six-employees-over-its-covid-19-vaccine-mandate/366081/.

- 4. The total number of VA employees who received disciplinary action due to the mandate.
- 5. An analysis by occupation at the VA for each unvaccinated worker.
- 6. If it is true that 11 percent of the VA workforce is unvaccinated, how will the VA maintain care for veterans if those individuals are reassigned or fired?
- 7. What is the purpose of requiring COVID-19 vaccination if it does not prevent infection and spread?
- 8. A monthly breakdown of COVID-19 cases, hospitalization and death by vaccination status for VA employees and veterans receiving care at the VA from March 2020 to present.

Please provide this information as soon as possible but no later than June 27, 2022. Thank you for your attention to this important matter.

Sincerely,

Ron Johnson

**United States Senator** 

#### Enclosures

cc: The Honorable Michael J. Missal Inspector General

Department of Veterans Affairs

# Wisconsin and Michigan VA Employee Testimonials

### Wisconsin and Michigan VA Employee Testimonials

#### Jennifer Graham

Clement Zablocki Medical Center Milwaukee, WI 13 years at the VA (2009-present)

Military service: Air Force reserves 1997-2005 Security Force veteran

I am a dedicated employee and veteran working with the Milwaukee VA since 2009 and have worked throughout this pandemic serving and caring for my fellow veterans. I have followed CDC guidelines and VA policies regarding COVID-19. On April 20<sup>th</sup> 2022, my religious exemption was denied and I am now at risk for losing my employment and financial security due to this mandate.

This mandate will cause dedicated and qualified staff that was denied their medical or religious exemption to be replaced. These employees will be re assigned, vacating, or facing termination; adversely distressing units by short staffing directly affecting veteran care. Furthermore, leading to staff burnout which also critically affects veteran care and safety.

Per medical director Dr. Zomchek they will be hiring to help with vacancies and new additional FTE's (full-time equivalent), however my concern is we have a nationwide shortage of healthcare staff and the recent job fair held at the Milwaukee VA didn't have the turn out as expected. Additionally, the process for hiring at the VA is a tedious process. Therefore replacing unvaccinated staff that had their exemption denied will have a detrimental effect on staffing in turn disrupting and delaying veteran care. Our veterans deserve great care and in a timely manner which this mandate adversely affects this from happening.

Overall, my concern is this mandate is unconstitutional and will have a devastating effect on the care our veterans receive. Moreover, this mandate is unnecessary as you can spread and contract the virus whether you are vaccinated or not.

#### **Unnamed VA Nurse**

Clement J. Zablocki VA hospital Milwaukee, WI 9 years

As an inpatient nurse of 9 years, I worked through the pandemic with Covid patients when we didn't have the proper equipment to do our jobs safely. Now that we "essential workers" and "Health Care Hero's" not only survived, but flourished during a very dark time - we are being demoted, physically from our jobs and emotionally. To those of us who worked tirelessly during the pandemic serving our veterans means so much more to us than a job; the ICARE mission runs through our veins. Everyday of the pandemic we put ourselves and our families lives at risk to only now, get a theoretical "thank you but no thank you, we won't be needing your services

anymore."-- After all the hard work is done. We may be experiencing a Covid lull however please do not forget our veterans have a host of other needs and experienced nurses are essential.

Just 4 months ago, the VA amended the reasonable accommodations policy to include people who are Covid unvax'd due to religious or medical reasons. I am not disabled. I am an ablebodied nurse, willing to work with invaluable knowledge of patient care, who has dedicated 9 years of service to my hospital since graduating nursing school. This is the first time I have asked for a religious exemption because of the nature of this vaccine but sadly there are so many others who aren't religious, who don't want this vaccine and they have no legal recourse. They are being forced to choose between providing for their families (and our vets) or being fired. To make matters worse, if we get the vaccine and suffer irreversible harm, there is no accountability from our employers, the vaccine manufacturer or our government.

The VA recently sent an inquiry to all supervisors asking them subjectively if they serve "high risk" patients. As a result, the VA has categorized all inpatient units as "high risk". The VA has broadly deemed that any unvax'd person cannot be accommodated in their current position if they work on a high risk unit, not offering to look at how the position might be altered or accommodated. For the last year and half on my unit, we are Covid antigen tested daily during outbreak and bi-weekly if no outbreak. (Outbreak meaning if ONE staff or patient tests positive).

During outbreak, in addition to being Covid antigen tested daily, we are mandated to wear N95 masks and face shield at all times and mandated to wear a gown in every patient room despite the patient and the nurses negative covid test. If no outbreak, we must wear surgical masks and face shields at all times. It seems suspicious that these are not considered sufficient mitigating factors alone?

To any reasonable person it should hardly be considered a hardship for the hospital to continue to allow nurses to conduct patient care the way we have been for the last 22 months of the pandemic. There are veterans who are concerned because they see our staff is overwhelmed and half of our rooms are closed, what are they left to think? We are a 30 bed unit and for the last 2 years we have only allowed a maximum of 15 beds to be filled at any given time and even so we are still short of nursing staff. Being mandated to work 16 hour shifts comes to no surprise. Our experienced nurses have left and the majority of our staff are new graduate/entry level nurses and we have 7 more coming on board in the next month. New nurses are training newer nurses and newer nurses will be training the newest nurses.

As a specialty unit we put in a lot of time and effort to train our staff to take care of our specialty needs vets. And most of the time the nurses leave as fast as they come because our specialty is hard. I love my job and I love my vets and I am going to fight for them and the care they deserve. Our veterans deserve to be cared for by experienced nurses who have built a rapport with them over the years. Unfortunately, there is only a handful of experienced nurses left on our unit. Those more experienced nurses happen to be covid-vaccine exempt. This will be a huge loss for our unit and many others because this is also a global issue.

In April, at the state of the union address, Vice President Kamala Harris and the U.S. Surgeon General Dr. Vivek Murthy took the stand issuing a much-needed warning about healthcare staff burnout. However, our government still continues to assault our mental health.

#### Liana Veir

Clement J. Zablocki VA hospital Milwaukee, WI 9 years

Most of my experience throughout the Covid pandemic has been as a caregiver in the Emergency Department. Initially, when the news came it felt like a roller coaster of fear.

I went to work carrying for incredibly sick Covid patients prior to the realization that this primarily respiratory virus also had GI symptoms. We wore our PPE diligently trusting it would protect us, and it did. I've come into countless viral carriers, while unvaccinated, never shying away from placing their care needs above my own. I haven't given or contracted the virus from the work setting either.

When PPE was sparse, when COVID surges hit our facility multiple times, there was no concern for my vaccination status. Only following the last surge and swab scarcity was my vaccination a concern. It has been made abundantly clear that the vaccine is being used to fit an agenda, not safety.

Further, I have felt penalized by having religious beliefs that do not fit this agenda by not receiving the vaccine. When science has shown the vaccine does not prevent transmission or infection, only unvaccinated are asked to separate from co-workers. The unvaccinated are also made to test frequently even with a multitude of vaccinated employees presenting to work with Covid symptoms and spreading throughout the workplace. I have complied but now they want my job.

### Lisa Viegut

Clement J. Zablocki VA hospital Milwaukee, WI 12 years

My mandate story starts when I turned in my religious exemption request by the November 2021 deadline. Shortly after turning it in my approval was listed on the LEAF Portal where all employee vaccine information is kept.

Rumors started circulating around work starting in February that religious and medical exemptions were being reviewed and most likely denied. At the beginning of April my manager called me into the office for a one-to-one discussion about the denial email coming within the month. Waiting for the axe to drop on yourself or a coworker is very stressful.

April 21, 2022, my email arrived saying my religious exemption was denied with no explanation. I responded back to the email as requested declining reassignment options and asking for transparency of the process. Since then, I have sent two more emails attaching the next chain of command with no response to date.

I have four sons currently serving in the Army. I understand the sacrifice each service member makes by taking the oath to serve our country as well as the family that supports their decision. My cousin's husband a Marine with a spinal cord injury needs a bed almost monthly at Zablocki because of a sacral wound. His last hospitalization he was forced to go into an inpatient room without the proper ceiling lift because not enough nursing staff on the spinal cord unit. May 16, 2022, Zablocki was scheduled to close 12 hospital beds citing staffing shortages, but this is before they have even terminated the unvaccinated. Nationally the VA Healthcare System has been working tirelessly to open services to the vet, now, we are taking a huge step backwards by enforcing a vaccine (gene therapy) mandate that will deplete the staffing resources.

My natural immunity from God has served me well for my first 53 years and the science supports the "break through infections" reported on the CDC website. I had Covid back in November of 2020, tested every week required with negative results, worked short staffed to cover the vaccinated coworkers who are repeatedly getting Covid. Bedside talks with veteran's yields concerns poor healthcare services because of the additional stress and workload for the remaining staff.

#### Angela Hall, D.D.S.

Oscar G. Johnson VA hospital Iron Mountain, MI Licensed Dentist 12.5 at VA hospital, 17 years total

I had the honor of being hired as a general dentist at the Iron Mountain VA hospital in 2009. I have provided dental care to veterans since that time. I have an exemplary record of service at the VA, providing high quality dental care in an environment of comfort and respect. My patients place high on the care I provide and the fact that I am one of the very few providers who has stayed with the VA for over 12 years. Retention and consistency of providers is very rare at our facility. I have developed wonderful relationships with my "family" of patients here at the OGJVAMC.

On July 28th 2021 COVID 19 vaccines were mandated for title 38 employees (including dentists). Due to medical and religious reasons I chose to not take mandated medical treatment. I

filed a religious exemption on October 6, 2021. On November 8<sup>th</sup>, 2021 I was verbally told by our Chief of Staff that I would not be able to keep my position as a dentist due to my inability to not "physically distance". Physical distancing was part of the "reasonable accommodations" assigned to me which I was required to "request". It was then determined that I was placing "undue hardship" on my facility. I then filed for a medical exemption, which was accepted, and I am now going through the "reasonable accommodation" process again. I am awaiting response from the Office of General Council for their ruling on my accommodation.

The rationale for my separation from my duties and eventual termination is "patient safety". We now know that the COVID 19 vaccine does not fully prevent transmission or contraction of COVID 19. In fact, two weeks ago my fully vaccinated and "boosted" dental assistant became symptomatic with COVID 19 while on duty. We literally worked forehead to forehead for over 4 hours while she was symptomatic. I never became ill nor did I test positive after my exposure. My assistant returned to work after her sick leave and stated that she was actually a greater threat to patient safety than I was. Coincidentally, the Milwaukee VA COVID dashboard actually demonstrates the ineffectiveness of the COVID 19 vaccine. 100% of employee COVID cases were from vaccinated employees over a four consecutive week period. Our hopes that the vaccine would work have now been proven false. The VA is continuing to push an ineffective mandate and consequently will terminate possibly thousands of employees and greatly limit and delay access to care for our veterans.

The threat of losing my job has placed incredible stress on myself, my department, and veterans I provide care to. I have had the opportunity to tell my story to the veterans I treat. Their support has been overwhelming. My veteran population does not support my termination. They fought and gave their lives to protect these freedoms that are being stripped away from us. My dental department has been extremely supportive. They also do not want me to be removed from my position. Iron Mountain is a rural area. Finding providers is exceptionally difficult. It took our facility 5 years to hire our last dentist. Patient care will immediately be affected upon my removal with no replacement dentist as a viable option in a timely manner. This "separation" of providers from their positions in the VA system will have an extremely detrimental effect on access to care for veterans nationwide.

Being able to serve veterans who so honorably served our country and fought for our freedom has been the highest honor of my lifetime. I pray that my situation changes, and I may be able to continue to provide care for our veterans.

# Charts Based on Milwaukee VAMC Facility Dashboard Data

### <u>Milwaukee VAMC Facility Dashboard Data – Employees</u>

| <u>Date</u> | Employee Number |                   | <u>Percent</u>    |  |
|-------------|-----------------|-------------------|-------------------|--|
|             | <u>Positive</u> | <u>Vaccinated</u> | <u>Vaccinated</u> |  |
| 10/22/2021  | 18              | 14                | 77.8%             |  |
| 10/26/2021  | 12              | 10                | 83.3%             |  |
| 10/27/2021  | 11              | 9                 | 81.8%             |  |
| 10/28/2021  | 14              | 12                | 85.7%             |  |
| 10/29/2021  | 14              | 13                | 92.9%             |  |
| 11/1/2021   | 17              | 15                | 88.2%             |  |
| 11/2/2021   | 15              | 13                | 86.7%             |  |
| 11/3/2021   | 15              | 12                | 80.0%             |  |
| 11/4/2021   | 21              | 16                | 76.2%             |  |
| 11/5/2021   | 25              | 19                | 76.0%             |  |
| 11/9/2021   | 37              | 30                | 81.1%             |  |
| 11/10/2021  | 35              | 30                | 85.7%             |  |
| 11/15/2021  | 40              | 30                | 75.0%             |  |
| 11/17/2021  | 40              | 29                | 72.5%             |  |
| 11/19/2021  | 27              | 20                | 74.1%             |  |
| 11/22/2021  | 19              | 12                | 63.2%             |  |
| 11/24/2021  | 23              | 14                | 60.9%             |  |
| 11/29/2021  | 24              | 15                | 62.5%             |  |
| 11/30/2021  | 23              | 14                | 60.9%             |  |
| 12/1/2021   | 24              | 15                | 62.5%             |  |
| 12/7/2021   | 36              | 26                | 72.2%             |  |
| 12/13/2021  | 26              | 17                | 65.4%             |  |
| 12/15/2021  | 26              | 15                | 57.7%             |  |
| 12/20/2021  | 36              | 22                | 61.1%             |  |
| 12/21/2021  | 41              | 27                | 65.9%             |  |
| 12/22/2021  | 44              | 28                | 63.6%             |  |
| 12/27/2021  | 83              | 60                | 72.3%             |  |
| 12/28/2021  | 84              | 63                | 75.0%             |  |
| 1/3/2022    | 176             | 126               | 71.6%             |  |
| 1/4/2022    | 164             | 121               | 73.8%             |  |
| 1/5/2022_1  | 176             | 135               | 76.7%             |  |
| 1/5/2022_2  | 176             | 135               | 76.7%             |  |
| 1/10/2022   | 158             | 137               | 86.7%             |  |
| 1/12/2022   | 168             | 142               | 84.5%             |  |
| 1/13/2022   | 150             | 126               | 84.0%             |  |
| 1/18/2022   | 124             | 107               | 86.3%             |  |
| 1/19/2022   | 86              | 74                | 86.0%             |  |
| 1/26/2022   | 51              | 43                | 84.3%             |  |
| 2/3/2022    | 38              | 35                | 92.1%             |  |

| 2/7/2022  | 27 | 27 | 100.0% |
|-----------|----|----|--------|
| 2/9/2022  | 27 | 27 | 100.0% |
| 2/10/2022 | 30 | 30 | 100.0% |
| 2/14/2022 | 21 | 21 | 100.0% |
| 2/15/2022 | 14 | 14 | 100.0% |
| 2/16/2022 | 14 | 13 | 92.9%  |
| 2/22/2022 | 13 | 11 | 84.6%  |
| 2/23/2022 | 14 | 12 | 85.7%  |
| 2/24/2022 | 14 | 12 | 85.7%  |
| 2/25/2022 | 13 | 13 | 100.0% |
| 2/28/2022 | 15 | 15 | 100.0% |
| 3/1/2022  | 16 | 16 | 100.0% |
| 3/4/2022  | 11 | 10 | 90.9%  |
| 3/7/2022  | 11 | 10 | 90.9%  |
| 3/8/2022  | 11 | 10 | 90.9%  |

| % of COVID Positive<br>VA Employees Who<br>are Vaccinated | # of Daily Reports by<br>% Vaccinated Range | Cumulative # of Reports | Cumulative % Above<br>Stated Range |
|---|---|-------------------------|------------------------------------|
| 100%  | 8 days                                      | 8 days                  | 14.8%                              |
| 90-99%  | 6 days                                      | 14 days                 | 25.9%                              |
| 80-89%  | 17 days                                     | 31 days                 | 57.4%                              |
| 70-79%  | 13 days                                     | 44 days                 | 81.5%                              |
| 60-69%  | 9 days                                      | 53 days                 | 98.2%                              |
| 50-59%  | 1 day                                       | 54 days                 | 100.0%                             |

### Milwaukee VAMC Facility Dashboard Data – Outpatients

|            | Outpatient<br>Positive | Number<br>Vaccinated | Percent<br>Vaccinated |
|------------|------------------------|----------------------|-----------------------|
| 10/22/2021 | 36                     | 24                   | 66.7%                 |
| 10/26/2021 | 40                     | 28                   | 70.0%                 |
| 10/27/2021 | 41                     | 29                   | 70.7%                 |
| 10/28/2021 | 39                     | 31                   | 79.5%                 |
| 10/29/2021 | 37                     | 27                   | 73.0%                 |
| 11/1/2021  | 38                     | 28                   | 73.7%                 |
| 11/2/2021  | 41                     | 30                   | 73.2%                 |
| 11/3/2021  | 40                     | 28                   | 70.0%                 |
| 11/4/2021  | 37                     | 25                   | 67.6%                 |
| 11/5/2021  | 37                     | 23                   | 62.2%                 |
| 11/9/2021  | 40                     | 22                   | 55.0%                 |
| 11/10/2021 | 50                     | 28                   | 56.0%                 |
| 11/15/2021 | 63                     | 37                   | 58.7%                 |
| 11/17/2021 | 60                     | 35                   | 58.3%                 |
| 11/19/2021 | 69                     | 41                   | 59.4%                 |
| 11/22/2021 | 71                     | 41                   | 57.7%                 |
| 11/24/2021 | 74                     | 39                   | 52.7%                 |
| 11/29/2021 | 67                     | 36                   | 53.7%                 |
| 11/30/2021 | 76                     | 46                   | 60.5%                 |
| 12/1/2021  | 77                     | 48                   | 62.3%                 |
| 12/7/2021  | 73                     | 49                   | 67.1%                 |
| 12/13/2021 | 89                     | 53                   | 59.6%                 |
| 12/15/2021 | 85                     | 53                   | 62.4%                 |
| 12/20/2021 | 90                     | 44                   | 48.9%                 |
| 12/21/2021 | 105                    | 48                   | 45.7%                 |
| 12/22/2021 | 104                    | 52                   | 50.0%                 |
| 12/27/2021 | 128                    | 70                   | 54.7%                 |
| 12/28/2021 | 121                    | 67                   | 55.4%                 |
| 1/3/2022   | 310                    | 204                  | 65.8%                 |
| 1/4/2022   | 310                    | 204                  | 65.8%                 |
| 1/5/2022_1 | 375                    | 257                  | 68.5%                 |
| 1/5/2022_2 | 375                    | 257                  | 68.5%                 |
| 1/10/2022  | 455                    | 317                  | 69.7%                 |
| 1/12/2022  | 430                    | 296                  | 68.8%                 |
| 1/13/2022  | 407                    | 279                  | 68.6%                 |
| 1/18/2022  | 343                    | 238                  | 69.4%                 |
| 1/19/2022  | 343                    | 238                  | 69.4%                 |
| 1/26/2022  | 202                    | 144                  | 71.3%                 |
| 2/3/2022   | 116                    | 80                   | 69.0%                 |
| 2/7/2022   | 85                     | 54                   | 63.5%                 |

| 2/9/2022  | 81 | 54 | 66.7% |
|-----------|----|----|-------|
| 2/10/2022 | 68 | 47 | 69.1% |
| 2/14/2022 | 62 | 39 | 62.9% |
| 2/15/2022 | 60 | 45 | 75.0% |
| 2/16/2022 | 61 | 44 | 72.1% |
| 2/22/2022 | 52 | 36 | 69.2% |
| 2/23/2022 | 52 | 36 | 69.2% |
| 2/24/2022 | 51 | 36 | 70.6% |
| 2/25/2022 | 43 | 29 | 67.4% |
| 2/28/2022 | 35 | 20 | 57.1% |
| 3/1/2022  | 35 | 20 | 57.1% |
| 3/4/2022  | 19 | 11 | 57.9% |
| 3/7/2022  | 19 | 11 | 57.9% |
| 3/8/2022  | 19 | 11 | 57.9% |

| % of COVID Positive<br>Outpatients Who are<br>Vaccinated | # of Daily Reports by %<br>Vaccinated Range | Cumulative # of<br>Reports | Cumulative % Above Stated Range |
|--|---|----------------------------|---------------------------------|
| 100%   | 0 days                                      | 0 days                     | 0.0%                            |
| 90-99%   | 0 days                                      | 0 days                     | 0.0%                            |
| 80-89%   | 0 days                                      | 0 days                     | 0.0%                            |
| 70-79%   | 11 days                                     | 11 days                    | 20.4%                           |
| 60-69%   | 24 days                                     | 35 days                    | 64.8%                           |
| 50-59%   | 17 days                                     | 52 days                    | 96.3%                           |

### <u>Milwaukee VAMC Facility Dashboard Data – Inpatients</u>

| <u>Date</u> | Inpatient<br>Positive | Number<br>Vaccinated | Percent<br>Vaccinated |
|-------------|-----------------------|----------------------|-----------------------|
| 10/22/2021  | 11                    | 7                    | 63.6%                 |
| 10/26/2021  | 12                    | 8                    | 66.7%                 |
| 10/27/2021  | 12                    | 8                    | 66.7%                 |
| 10/28/2021  | 12                    | 8                    | 66.7%                 |
| 10/29/2021  | 10                    | 5                    | 50.0%                 |
| 11/1/2021   | 8                     | 4                    | 50.0%                 |
| 11/2/2021   | 7                     | 4                    | 57.1%                 |
| 11/3/2021   | 6                     | 3                    | 50.0%                 |
| 11/4/2021   | 7                     | 2                    | 28.6%                 |
| 11/5/2021   | 6                     | 2                    | 33.3%                 |
| 11/9/2021   | 4                     | 1                    | 25.0%                 |
| 11/10/2021  | 6                     | 3                    | 50.0%                 |
| 11/15/2021  | 4                     | 2                    | 50.0%                 |
| 11/17/2021  | 6                     | 3                    | 50.0%                 |
| 11/19/2021  | 7                     | 4                    | 57.1%                 |
| 11/22/2021  | 7                     | 4                    | 57.1%                 |
| 11/24/2021  | 12                    | 5                    | 41.7%                 |
| 11/29/2021  | 15                    | 8                    | 53.3%                 |
| 11/30/2021  | 14                    | 8                    | 57.1%                 |
| 12/1/2021   | 15                    | 10                   | 66.7%                 |
| 12/7/2021   | 22                    | 14                   | 63.6%                 |
| 12/13/2021  | 19                    | 10                   | 52.6%                 |
| 12/15/2021  | 16                    | 11                   | 68.8%                 |
| 12/20/2021  | 14                    | 10                   | 71.4%                 |
| 12/21/2021  | 16                    | 8                    | 50.0%                 |
| 12/22/2021  | 17                    | 8                    | 47.1%                 |
| 12/27/2021  | 20                    | 12                   | 60.0%                 |
| 12/28/2021  | 25                    | 16                   | 64.0%                 |
| 1/3/2022    | 37                    | 24                   | 64.9%                 |
| 1/4/2022    | 39                    | 22                   | 56.4%                 |
| 1/5/2022_1  | 46                    | 28                   | 60.9%                 |
| 1/5/2022_2  | 39                    | 25                   | 64.1%                 |
| 1/10/2022   | 51                    | 32                   | 62.7%                 |
| 1/12/2022   | 55                    | 35                   | 63.6%                 |
| 1/13/2022   | 56                    | 35                   | 62.5%                 |
| 1/18/2022   | 34                    | 19                   | 55.9%                 |
| 1/19/2022   | 31                    | 17                   | 54.8%                 |
| 1/26/2022   | 23                    | 17                   | 73.9%                 |
| 2/3/2022    | 11                    | 9                    | 81.8%                 |

| 2/7/2022  | 10 | 6 | 60.0% |
|-----------|----|---|-------|
| 2/9/2022  | 9  | 4 | 44.4% |
| 2/10/2022 | 7  | 3 | 42.9% |
| 2/14/2022 | 8  | 2 | 25.0% |
| 2/15/2022 | 6  | 0 | 0.0%  |
| 2/16/2022 | 6  | 0 | 0.0%  |
| 2/22/2022 | 4  | 1 | 25.0% |
| 2/23/2022 | 4  | 1 | 25.0% |
| 2/24/2022 | 5  | 3 | 60.0% |
| 2/25/2022 | 4  | 2 | 50.0% |
| 2/28/2022 | 1  | 0 | 0.0%  |
| 3/1/2022  | 1  | 0 | 0.0%  |
| 3/4/2022  | 2  | 1 | 50.0% |
| 3/7/2022  | 0  | 0 | 0.0%  |
| 3/8/2022  | 2  | 0 | 0.0%  |

| % of COVID Positive Inpatients Who are Vaccinated | # of Daily Reports by<br>% Vaccinated Range | Cumulative # of<br>Reports | Cumulative % Above<br>Stated Range |
|---|---|----------------------------|------------------------------------|
| 100%  | 0 days                                      | 0 days                     | 0.0%                               |
| 90-99%  | 0 days                                      | 0 days                     | 0.0%                               |
| 80-89%  | 1 day                                       | 1 day                      | 1.9%                               |
| 70-79%  | 2 days                                      | 3 days                     | 5.6%                               |
| 60-69%  | 17 days                                     | 20 days                    | 37.0%                              |
| 50-59%  | 18 days                                     | 38 days                    | 70.4%                              |

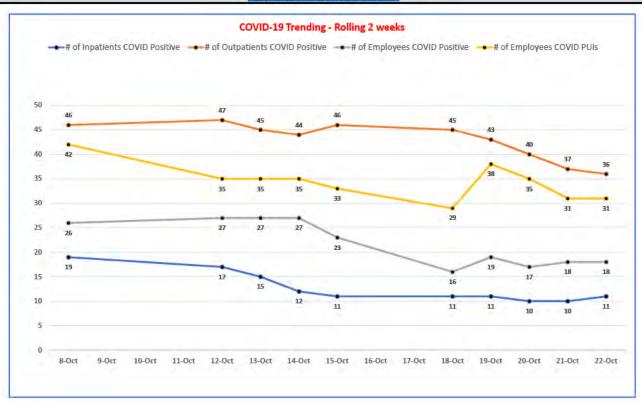
<sup>\*\*</sup>In some cases, the number of vaccinated people was calculated by adding the amount of people that received one or more doses of the vaccine.

<sup>\*\*</sup>Two dashboard entries were provided for January 5, 2022. Data from both entries are included in the charts above.

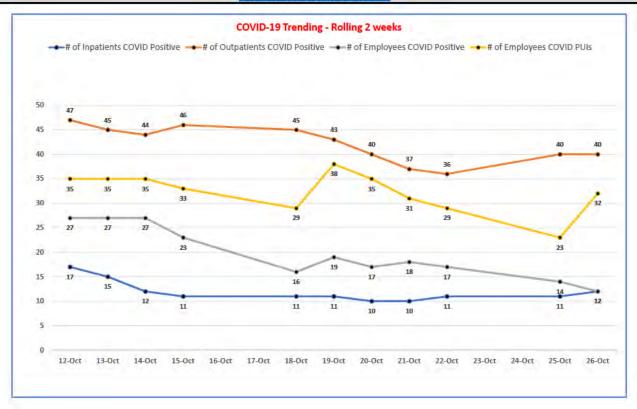
<sup>\*\*</sup>These charts are based off of the VA whistleblower data and created by Sen. Johnson's office.

## Dashboard Data Provided by VA Whistleblower

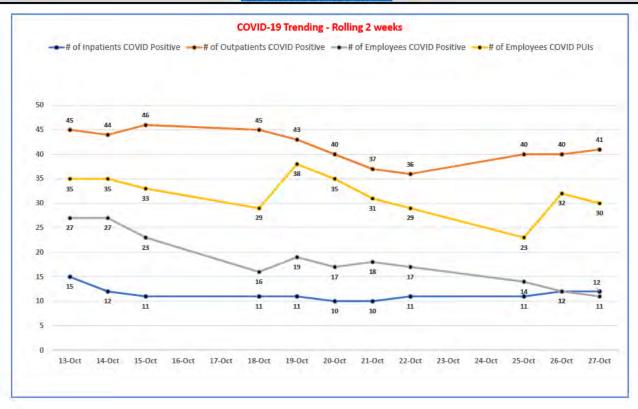
| 10/22/2021                            | Operational Level   |                             |   | Normal - "color coding" below                |  |
|---------------------------------------|---------------------|-----------------------------|---|--|--|
| Cummulative COVID Innoculation Totals |                     | Employees<br>Veterans       | 3958<br>33511   |  |  |
| Source                                | Report<br>Frequency | Status                      | Criteria  | Notes  |  |
| Lab                                   | Weekdays            | 11                          | COVID Inpatient Positives/ Vac Status   | 1 ICU, 10 Med Surg (7 vaccinated)            |  |
| Lab                                   | Mondays             | 236                         | Recovered COVID Inpatients  | As of 01/24/2021                             |  |
| Lab                                   | As Needed           | 0/59                        | Daily / Total COVID Deaths  | As of 10/05/2021                             |  |
| Lab                                   | Weekdays            | 36                          | COVID Outpatient Positives  | 14-Day Running Total (24 vaccinated)         |  |
| Employee Health                       | Weekdays            | 18                          | COVID Employee Positives  | 14 Clinical/ 4 Non-Clinical (14 vaccinated)  |  |
| Employee Health                       | Weekdays            | 31                          | COVID Employee PUIs   | 25 Clinical / 6 Non-Clinical (17 vaccinated) |  |
| OTNS                                  | Weekdays            | 28                          | 24 Hr Inpatient Nurse Staffing Call-ins   | (4.5 Volunteered/ 1.0 Mandated)              |  |
| OTNS                                  | Weekdays            | 6                           | Daily Projected Schedule Admissions   |  |  |
| OTNS                                  | Weekdays            | 13                          | Daily Projected Scheduled Discharges  |  |  |
| BMS                                   | Weekdays            | 76.4%                       | (ICU/Acute) Bed Occupancy   |  |  |
|                                       |                     |                             | Operational Status  |  |  |
|                                       | The second second   |                             | Post Vaccine COVID Bed Management   |  |  |
| Acute InPt DM                         | As Needed           | Plan F                      | Phase V2 (Oct 13, 2021)   | 15 COVID Beds (6) 6CS & (9) 6CN              |  |
| Acute InPt DM                         | As Needed           | Deactivated SCI             | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing            |  |
| Acute InPt DM                         | As Needed           | Conventional                | Nursing Care Level  | Normal Nursing Assignments                   |  |
| ED                                    | As Needed           | Not Activated               | ED Waiting Room Expansion   |  |  |
| Nurse Labor Pool                      | Weekdays            | Phase I                     | Nurse Labor Pool  | No Nurses Currently Deployed                 |  |
| accination Program                    | Weekdays            | Big Shot/ZIHP               | Nurse Labor Pool  | 0 FTEE                                       |  |
| Director                              | As Needed           | 25 -100%                    | Outpatient Operational Level  | Service Dependent                            |  |
| 70.70                                 |                     |                             | Color Coding Define   | ed   |  |
| Facility<br>Operational<br>Status     | Mo                  | ormal<br>oderate<br>ritical | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |  |  |
| Nurse Call-ins                        |                     |                             | Able to cover with In-house staff  40% Nursing Staff covered by Volunteered OT or Mandated OT  60% Nursing Staff covered by Volunteered OT or Mandated OT                           |  |  |



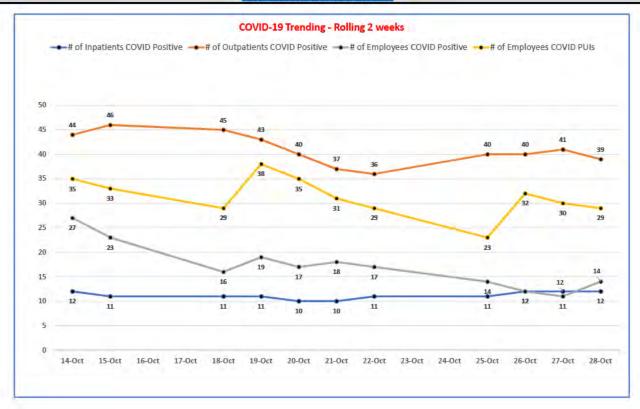
| 10/26/2021                            | 2021 Operational Level |  |  | Normal - "color coding" below                 |
|---------------------------------------|------------------------|--|--|---|
| Cummulative COVID Innoculation Totals |                        | Employees<br>Veterans  | 3958<br>33511  |   |
| Source                                | Report<br>Frequency    | Status   | Criteria   | Notes   |
| Lab                                   | Weekdays               | 12   | COVID Inpatient Positives/ Vac Status                    | 2 ICU, 10 Med Surg (8 vaccinated)             |
| Lab                                   | Mondays                | 236  | Recovered COVID Inpatients                               | As of 01/24/2021                              |
| Lab                                   | As Needed              | 0/59   | Daily / Total COVID Deaths                               | As of 10/05/2021                              |
| Lab                                   | Weekdays               | 40   | COVID Outpatient Positives                               | 14-Day Running Total (28 vaccinated)          |
| Employee Health                       | Weekdays               | 12   | COVID Employee Positives                                 | 10 Clinical/ 2 Non-Clinical (10 vaccinated)   |
| Employee Health                       | Weekdays               | 32   | COVID Employee PUIs                                      | 22 Clinical / 10 Non-Clinical (21 vaccinated) |
| OTNS                                  | Weekdays               | 18   | 24 Hr Inpatient Nurse Staffing Call-ins                  | (0.5 Volunteered/ 0.0 Mandated)               |
| OTNS                                  | Weekdays               | 9  | Daily Projected Schedule Admissions                      |   |
| OTNS                                  | Weekdays               | 12   | Daily Projected Scheduled Discharges                     |   |
| BMS                                   | Weekdays               | 80.2%  | (ICU/Acute) Bed Occupancy                                |   |
|                                       |                        |  | Operational Status                                       |   |
|                                       | The second second      |  | Post Vaccine COVID Bed Management                        |   |
| Acute InPt DM                         | As Needed              | Plan F   | Phase V2 (Oct 13, 2021)                                  | 15 COVID Beds (6) 6CS & (9) 6CN               |
| Acute InPt DM                         | As Needed              | Deactivated SCI  | 16 Med/ Surg Bed Expansion in SCI                        | 6 Beds "A" Wing, 10 Beds "B" Wing             |
| Acute InPt DM                         | As Needed              | Conventional   | Nursing Care Level                                       | Normal Nursing Assignments                    |
| ED                                    | As Needed              | Not Activated  | ED Waiting Room Expansion                                |   |
| Nurse Labor Pool                      | Weekdays               | Phase I  | Nurse Labor Pool   | No Nurses Currently Deployed                  |
| /accination Program                   | Weekdays               | Big Shot/ZIHP  | Nurse Labor Pool   | 0 FTEE  |
| Director                              | As Needed              | 25 -100%   | Outpatient Operational Level                             | Service Dependent                             |
| 1347 G                                |                        |  | Color Coding Define                                      | ed  |
| Facility Normal Operational Moderate  |                        | Normal Operational levels at or below Plan  1 Operational level elevated above normal                                    |  |   |
| Status                                |                        | ritical  | 2 or More Operational levels elevated above normal level |   |
|                                       |                        |  | Able to cover with In-house staff                        |   |
| Nurse Call-ins                        |                        | 40% Nursing Staff covered by Volunteered OT or Mandated OT<br>60% Nursing Staff covered by Volunteered OT or Mandated OT |  |   |



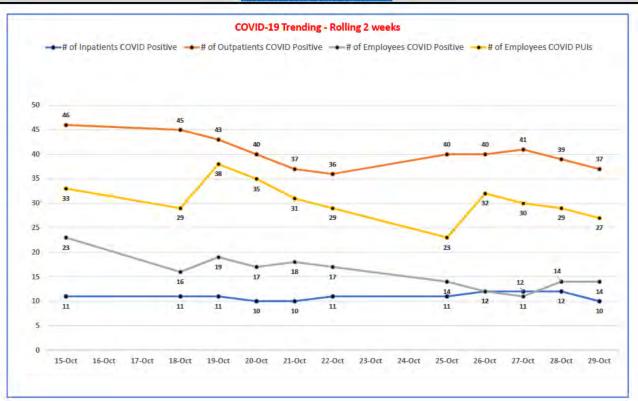
| 10/27/2021                            | 0/27/2021 Operational Level |                             |   | Normal - "color coding" below                 |  |
|---------------------------------------|-----------------------------|-----------------------------|---|---|--|
| Cummulative COVID Innoculation Totals |                             | Employees<br>Veterans       | 3958<br>33511   |   |  |
| Source                                | Report<br>Frequency         | Status                      | Criteria  | Notes   |  |
| Lab                                   | Weekdays                    | 12                          | COVID Inpatient Positives/ Vac Status   | 2 ICU, 10 Med Surg (8 vaccinated)             |  |
| Lab                                   | Mondays                     | 236                         | Recovered COVID Inpatients  | As of 01/24/2021                              |  |
| Lab                                   | As Needed                   | 0/59                        | Daily / Total COVID Deaths  | As of 10/05/2021                              |  |
| Lab                                   | Weekdays                    | 41                          | COVID Outpatient Positives  | 14-Day Running Total (29 vaccinated)          |  |
| Employee Health                       | Weekdays                    | 11                          | COVID Employee Positives  | 10 Clinical/ 1 Non-Clinical (9 vaccinated)    |  |
| Employee Health                       | Weekdays                    | 30                          | COVID Employee PUIs   | 17 Clinical / 13 Non-Clinical (21 vaccinated) |  |
| OTNS                                  | Weekdays                    | 27                          | 24 Hr Inpatient Nurse Staffing Call-ins   | (2.5 Volunteered/ 0.0 Mandated)               |  |
| OTNS                                  | Weekdays                    | 8                           | Daily Projected Schedule Admissions   |   |  |
| OTNS                                  | Weekdays                    | 14                          | Daily Projected Scheduled Discharges  |   |  |
| BMS                                   | Weekdays                    | 84.0%                       | (ICU/Acute) Bed Occupancy   |   |  |
|                                       |                             |                             | Operational Status  |   |  |
|                                       | The Company of              |                             | Post Vaccine COVID Bed Management   |   |  |
| Acute InPt DM                         | As Needed                   | Plan F                      | Phase V2 (Oct 13, 2021)   | 15 COVID Beds (6) 6CS & (9) 6CN               |  |
| Acute InPt DM                         | As Needed                   | Deactivated SCI             | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing             |  |
| Acute InPt DM                         | As Needed                   | Conventional                | Nursing Care Level  | Normal Nursing Assignments                    |  |
| ED                                    | As Needed                   | Not Activated               | ED Waiting Room Expansion   |   |  |
| Nurse Labor Pool                      | Weekdays                    | Phase I                     | Nurse Labor Pool  | No Nurses Currently Deployed                  |  |
| /accination Program                   | Weekdays                    | Big Shot/ZIHP               | Nurse Labor Pool  | 0 FTEE  |  |
| Director                              | As Needed                   | 25 -100%                    | Outpatient Operational Level  | Service Dependent                             |  |
| 79.7                                  | 100                         |                             | Color Coding Define   | ed  |  |
| Facility<br>Operational<br>Status     | Mo                          | ormal<br>oderate<br>ritical | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |  |
| Nurse Call-ins                        |                             |                             | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered OT or Mandated OT 60% Nursing Staff covered by Volunteered OT or Mandated OT                             |   |  |



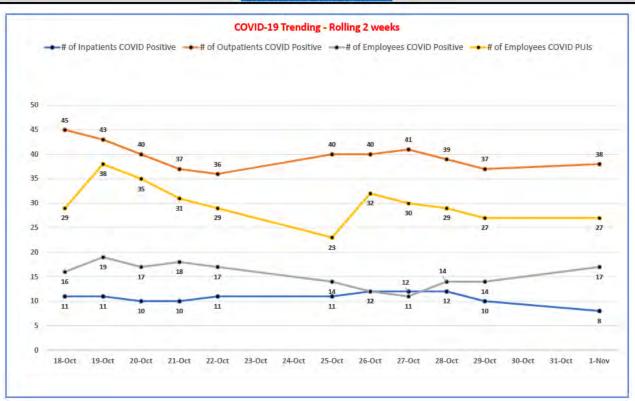
| 10/28/2021                            | Operat                | ional Level     |  | Normal - "color coding" below                 |  |
|---------------------------------------|-----------------------|-----------------|--|---|--|
| Cummulative COVID Innoculation Totals |                       | Employees       | 3958   |   |  |
| Cummulative                           | e COVID Innoct        | liation rotals  | Veterans   | 33511   |  |
| Source                                | Report<br>Frequency   | Status          | Criteria   | Notes   |  |
| Lab                                   | Weekdays              | 12              | COVID Inpatient Positives/ Vac Status                    | 2 ICU, 10 Med Surg (8 vaccinated)             |  |
| Lab                                   | Mondays               | 236             | Recovered COVID Inpatients                               | As of 01/24/2021                              |  |
| Lab                                   | As Needed             | 0/59            | Daily / Total COVID Deaths                               | As of 10/05/2021                              |  |
| Lab                                   | Weekdays              | 39              | COVID Outpatient Positives                               | 14-Day Running Total (31 vaccinated)          |  |
| Employee Health                       | Weekdays              | 14              | COVID Employee Positives                                 | 12 Clinical/ 2 Non-Clinical (12 vaccinated)   |  |
| Employee Health                       | Weekdays              | 29              | COVID Employee PUIs                                      | 17 Clinical / 12 Non-Clinical (20 vaccinated) |  |
| OTNS                                  | Weekdays              | 23.5            | 24 Hr Inpatient Nurse Staffing Call-ins                  | (3.0 Volunteered/ 0.0 Mandated)               |  |
| OTNS                                  | Weekdays              | 9               | Daily Projected Schedule Admissions                      |   |  |
| OTNS                                  | Weekdays              | 16              | Daily Projected Scheduled Discharges                     |   |  |
| BMS                                   | Weekdays              | 87.7%           | (ICU/Acute) Bed Occupancy                                |   |  |
|                                       |                       |                 | Operational Status                                       | \$  |  |
|                                       | and the second second |                 | Post Vaccine COVID Bed Management                        |   |  |
| Acute InPt DM                         | As Needed             | Plan F          | Phase V2 (Oct 13, 2021)                                  | 15 COVID Beds (6) 6CS & (9) 6CN               |  |
| Acute InPt DM                         | As Needed             | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI                        | 6 Beds "A" Wing, 10 Beds "B" Wing             |  |
| Acute InPt DM                         | As Needed             | Conventional    | Nursing Care Level                                       | Normal Nursing Assignments                    |  |
| ED                                    | As Needed             | Not Activated   | ED Waiting Room Expansion                                |   |  |
| Nurse Labor Pool                      | Weekdays              | Phase I         | Nurse Labor Pool   | No Nurses Currently Deployed                  |  |
| /accination Program                   | Weekdays              | Big Shot/ZIHP   | Nurse Labor Pool   | 0 FTEE  |  |
| Director                              | As Needed             | 25 -100%        | Outpatient Operational Level                             | Service Dependent                             |  |
| 1000                                  |                       |                 | Color Coding Define                                      | ed  |  |
| Facility                              | N                     | ormal           | Normal Operational levels at or below Plan               |   |  |
| Operational                           | Me                    | oderate         | 1 Operational level elevated above normal level          |   |  |
| Status                                | 332                   | ritical         | 2 or More Operational levels elevated above normal level |   |  |
|                                       |                       |                 |  | A- H-1-20-A-19-W-2                            |  |
| and the state of                      |                       |                 | Able to cover with In-house staff                        |   |  |
| Nurse Call-ins                        |                       |                 | 40% Nursing Staff covered by Volunteered                 |   |  |
|                                       |                       |                 | 60% Nursing Staff covered by Volunteered                 | OT or Mandated OT                             |  |



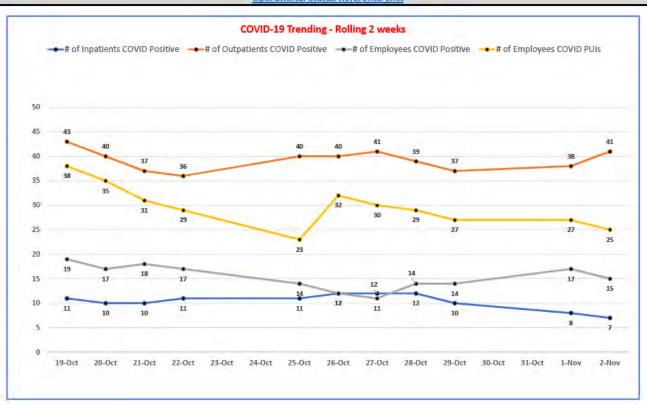
| Operat   | ional Level   |   | Normal - "color coding" below  |  |
|--|---|---|--|--|
| Cummulative COVID Innoculation Totals  |   | Employees   | 3958   |  |
| COVID Innoct   | liation rotals  | Veterans  | 33511  |  |
| Report<br>Frequency  | Status  | Criteria  | Notes  |  |
| Weekdays   | 10  | COVID Inpatient Positives/ Vac Status   | 0 ICU, 10 Med Surg (5 vaccinated)  |  |
| Mondays  | 236   | Recovered COVID Inpatients  | As of 01/24/2021   |  |
| As Needed  | 0/59  | Daily / Total COVID Deaths  | As of 10/05/2021   |  |
| Weekdays   | 37  | COVID Outpatient Positives  | 14-Day Running Total (27 vaccinated)   |  |
| Weekdays   | 14  | COVID Employee Positives  | 12 Clinical/ 2 Non-Clinical (13 vaccinated)  |  |
| Weekdays   | 27  | COVID Employee PUIs   | 18 Clinical / 9 Non-Clinical (18 vaccinated)   |  |
| Weekdays   | 26  | 24 Hr Inpatient Nurse Staffing Call-ins   | (4.0 Volunteered/ 0.0 Mandated)  |  |
| Weekdays   | 2   | Daily Projected Schedule Admissions   |  |  |
| Weekdays   | 18  | Daily Projected Scheduled Discharges  |  |  |
| Weekdays   | 80.2%   | (ICU/Acute) Bed Occupancy   |  |  |
|  |   | Operational Status  | S Comments   |  |
| The same of the sa |   | Post Vaccine COVID Bed Management   |  |  |
| As Needed  | Plan F  | Phase V2 (Oct 13, 2021)   | 15 COVID Beds (6) 6CS & (9) 6CN  |  |
| As Needed  | Deactivated SCI   | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing  |  |
| As Needed  | Conventional  | Nursing Care Level  | Normal Nursing Assignments   |  |
| As Needed  | Not Activated   | ED Waiting Room Expansion   |  |  |
| Weekdays   | Phase I   | Nurse Labor Pool  | No Nurses Currently Deployed   |  |
| Weekdays   | Big Shot/ZIHP   | Nurse Labor Pool  | 0 FTEE   |  |
| As Needed  | 25 -100%  | Outpatient Operational Level  | Service Dependent  |  |
| -  |   | Color Coding Define   | ed   |  |
| N  | ormal   | Normal Operational levels at or below Plan  |  |  |
|  |   |   |  |  |
| (  | ritical   | 2 or More Operational levels elevated above normal level  |  |  |
|  |   |   |  |  |
|  |   | \$25 COUNTY SERVING AND   | A C 12. A C 4  |  |
|  |   | 40% Nursing Staff covered by Volunteered<br>60% Nursing Staff covered by Volunteered  |  |  |
|  | Report Frequency Weekdays Mondays As Needed Weekdays As Needed Weekdays Weekdays | Report Frequency Weekdays 10 Mondays 236 As Needed 0 / 59 Weekdays 37 Weekdays 14 Weekdays 27 Weekdays 26 Weekdays 28 Weekdays 18 Weekdays 18 Weekdays Plan F As Needed As Needed As Needed As Needed As Needed As Needed Not Activated Weekdays Phase I Weekdays Big Shot/ZIHP | Report Status Criteria  Report Status Criteria  Frequency Weekdays 10 COVID Inpatient Positives/ Vac Status  Mondays 236 Recovered COVID Inpatients  As Needed 0 / 59 Daily / Total COVID Deaths  Weekdays 37 COVID Outpatient Positives  Weekdays 14 COVID Employee Positives  Weekdays 27 COVID Employee Positives  Weekdays 26 24 Hr Inpatient Nurse Staffing Call-ins  Weekdays 2 Daily Projected Schedule Admissions  Weekdays 18 Daily Projected Scheduled Discharges  Weekdays 80.2% (ICU/Acute) Bed Occupancy  Operational Status  Post Vaccine COVID Bed Management  Phase V2 (Oct 13, 2021)  As Needed Deactivated SCI 16 Med/ Surg Bed Expansion in SCI  As Needed Not Activated ED Waiting Room Expansion  Weekdays Big Shot/ZIHP Nurse Labor Pool  Weekdays Big Shot/ZIHP Nurse Labor Pool  As Needed 25 - 100% Outpatient Operational Level  Color Coding Defin  Normal Normal Operational levels at or below Pla  Moderate 1 Operational levels elevated above normal  Critical 2 or More Operational levels elevated above Able to cover with In-house staff  40% Nursing Staff covered by Volunteered |  |



| 11/1/2021                             | Operat                         | ional Level           |   | Normal - "color coding" below                |
|---------------------------------------|--------------------------------|-----------------------|---|--|
| Cummulative COVID Innoculation Totals |                                | Employees<br>Veterans | 3958<br>33511   |  |
| Source                                | Report<br>Frequency            | Status                | Criteria  | Notes  |
| Lab                                   | Weekdays                       | 8                     | COVID Inpatient Positives/ Vac Status   | 3 ICU, 5 Med Surg (4 vaccinated)             |
| Lab                                   | Mondays                        | 236                   | Recovered COVID Inpatients  | As of 01/24/2021                             |
| Lab                                   | As Needed                      | 0/59                  | Daily / Total COVID Deaths  | As of 10/05/2021                             |
| Lab                                   | Weekdays                       | 38                    | COVID Outpatient Positives  | 14-Day Running Total (28 vaccinated)         |
| Employee Health                       | Weekdays                       | 17                    | COVID Employee Positives  | 14 Clinical/ 3 Non-Clinical (15 vaccinated)  |
| Employee Health                       | Weekdays                       | 27                    | COVID Employee PUIs   | 18 Clinical / 9 Non-Clinical (14 vaccinated) |
| OTNS                                  | Weekdays                       | 23                    | 24 Hr Inpatient Nurse Staffing Call-ins   | (2.0 Volunteered/ 0.0 Mandated)              |
| OTNS                                  | Weekdays                       | 11                    | Daily Projected Schedule Admissions   |  |
| OTNS                                  | Weekdays                       | 11                    | Daily Projected Scheduled Discharges  |  |
| BMS                                   | Weekdays                       | 85.5%                 | (ICU/Acute) Bed Occupancy   |  |
|                                       |                                |                       | Operational Status  |  |
|                                       | and the same of the            |                       | Post Vaccine COVID Bed Management   |  |
| Acute InPt DM                         | As Needed                      | Plan E                | Phase V2 (Oct 13, 2021)   | 11 COVID Beds (6) 6CS & (5) 6CN              |
| Acute InPt DM                         | As Needed                      | Deactivated SCI       | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing            |
| Acute InPt DM                         | As Needed                      | Conventional          | Nursing Care Level  | Normal Nursing Assignments                   |
| ED                                    | As Needed                      | Not Activated         | ED Waiting Room Expansion   |  |
| Nurse Labor Pool                      | Weekdays                       | Phase I               | Nurse Labor Pool  | No Nurses Currently Deployed                 |
| /accination Program                   | Weekdays                       | Big Shot/ZIHP         | Nurse Labor Pool  | 0 FTEE                                       |
| Director                              | As Needed                      | 25 -100%              | Outpatient Operational Level  | Service Dependent                            |
| 75.7                                  |                                |                       | Color Coding Define   | ed   |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |                       | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |  |
| Nurse Call-ins                        |                                |                       | Able to cover with In-house staff<br>40% Nursing Staff covered by Volunteered<br>60% Nursing Staff covered by Volunteered   |  |

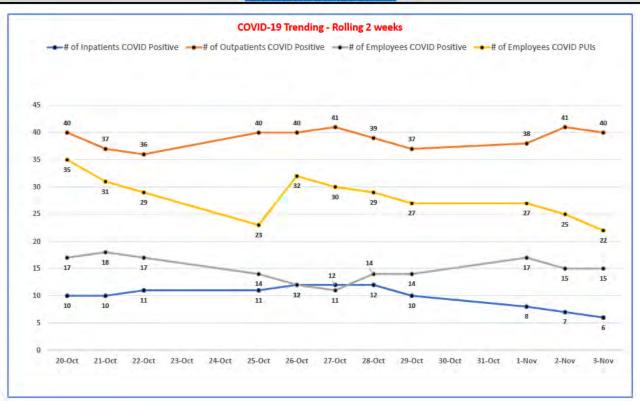


| 11/2/2021                             | Operat                         | ional Level           |   | Normal - "color coding" below                |
|---------------------------------------|--------------------------------|-----------------------|---|--|
| Cummulative COVID Innoculation Totals |                                | Employees<br>Veterans | 3958<br>33511   |  |
| Source                                | Report<br>Frequency            | Status                | Criteria  | Notes  |
| Lab                                   | Weekdays                       | 7                     | COVID Inpatient Positives/ Vac Status   | 3 ICU, 54Med Surg (4 vaccinated)             |
| Lab                                   | Mondays                        | 236                   | Recovered COVID Inpatients  | As of 01/24/2021                             |
| Lab                                   | As Needed                      | 0/59                  | Daily / Total COVID Deaths  | As of 10/05/2021                             |
| Lab                                   | Weekdays                       | 41                    | COVID Outpatient Positives  | 14-Day Running Total (30 vaccinated)         |
| Employee Health                       | Weekdays                       | 15                    | COVID Employee Positives  | 12 Clinical/ 3 Non-Clinical (13 vaccinated)  |
| Employee Health                       | Weekdays                       | 25                    | COVID Employee PUIs   | 16 Clinical / 9 Non-Clinical (13 vaccinated) |
| OTNS                                  | Weekdays                       | 26.5                  | 24 Hr Inpatient Nurse Staffing Call-ins   | (1.0 Volunteered/ 0.0 Mandated)              |
| OTNS                                  | Weekdays                       | 5                     | Daily Projected Schedule Admissions   |  |
| OTNS                                  | Weekdays                       | 9                     | Daily Projected Scheduled Discharges  |  |
| BMS                                   | Weekdays                       | 90.0%                 | (ICU/Acute) Bed Occupancy   |  |
|                                       |                                |                       | Operational Status  |  |
|                                       | - Company S                    |                       | Post Vaccine COVID Bed Management   |  |
| Acute InPt DM                         | As Needed                      | Plan E                | Phase V2 (Oct 13, 2021)   | 11 COVID Beds (6) 6CS & (5) 6CN              |
| Acute InPt DM                         | As Needed                      | Deactivated SCI       | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing            |
| Acute InPt DM                         | As Needed                      | Conventional          | Nursing Care Level  | Normal Nursing Assignments                   |
| ED                                    | As Needed                      | Not Activated         | ED Waiting Room Expansion   |  |
| Nurse Labor Pool                      | Weekdays                       | Phase I               | Nurse Labor Pool  | No Nurses Currently Deployed                 |
| Vaccination Program                   | Weekdays                       | Big Shot/ZIHP         | Nurse Labor Pool  | 0 FTEE                                       |
| Director                              | As Needed                      | 25 -100%              | Outpatient Operational Level  | Service Dependent                            |
| 10000                                 | -                              |                       | Color Coding Define   | ed   |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |                       | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |  |
| Nurse Call-ins                        |                                |                       | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered 60% Nursing Staff covered by Volunteered   |  |

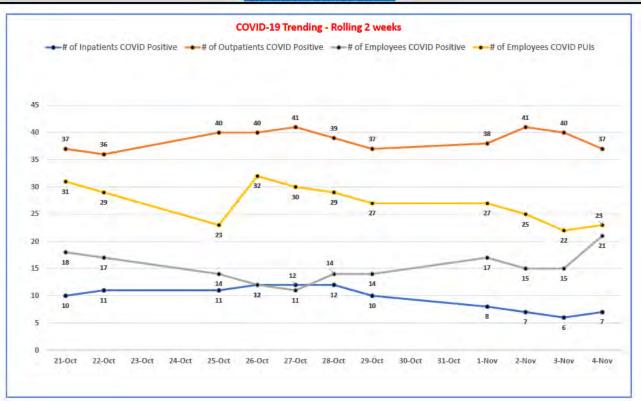


### Facility Dashboard (1) SITUATION UPDATE

| 11/3/2021                             | Operat  | ional Level     |   | Normal - "color coding" below                |
|---------------------------------------|---|-----------------|---|--|
| Cummulative COVID Innoculation Totals |   | Employees       | 3958  |  |
|                                       |   | Veterans        | 33511   |  |
| Source                                | Report<br>Frequency   | Status          | Criteria  | Notes  |
| Lab                                   | Weekdays  | 6               | COVID Inpatient Positives/ Vac Status   | 1 ICU, 5 Med Surg (3 vaccinated)             |
| Lab                                   | Mondays   | 236             | Recovered COVID Inpatients  | As of 01/24/2021                             |
| Lab                                   | As Needed   | 0/59            | Daily / Total COVID Deaths  | As of 10/05/2021                             |
| Lab                                   | Weekdays  | 40              | COVID Outpatient Positives  | 14-Day Running Total (28 vaccinated)         |
| Employee Health                       | Weekdays  | 15              | COVID Employee Positives  | 12 Clinical/ 3 Non-Clinical (12 vaccinated)  |
| Employee Health                       | Weekdays  | 22              | COVID Employee PUIs   | 14 Clinical / 8 Non-Clinical (10 vaccinated) |
| OTNS                                  | Weekdays  | 31.5            | 24 Hr Inpatient Nurse Staffing Call-ins   | (3.0 Volunteered/ 0.0 Mandated)              |
| OTNS                                  | Weekdays  | 10              | Daily Projected Schedule Admissions   |  |
| OTNS                                  | Weekdays  | 17              | Daily Projected Scheduled Discharges  |  |
| BMS                                   | Weekdays  | 84.5%           | (ICU/Acute) Bed Occupancy   |  |
|                                       |   |                 | Operational Status  |  |
| Acute InPt DM                         | As Needed   | Plan E          | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)  | 11 COVID Beds (6) 6CS & (5) 6CN              |
| Acute InPt DM                         | As Needed   | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing            |
| Acute InPt DM                         | As Needed   | Conventional    | Nursing Care Level  | Normal Nursing Assignments                   |
| ED                                    | As Needed   | Not Activated   | ED Waiting Room Expansion   | Tromas resignments                           |
| Nurse Labor Pool                      | Weekdays  | Phase I         | Nurse Labor Pool  | No Nurses Currently Deployed                 |
| /accination Program                   | Weekdays  | Big Shot/ZIHP   | Nurse Labor Pool  | O FTEE                                       |
| Director                              | As Needed   | 25 -100%        | Outpatient Operational Level  | Service Dependent                            |
| 4000                                  | 1000  |                 | Color Coding Define   |  |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Crifical  |                 | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |  |
| Nurse Call-ins                        | Able to cover with In-house staff  40% Nursing Staff covered by Volunteered OT or Mandated OT  60% Nursing Staff covered by Volunteered OT or Mandated OT |                 |   |  |

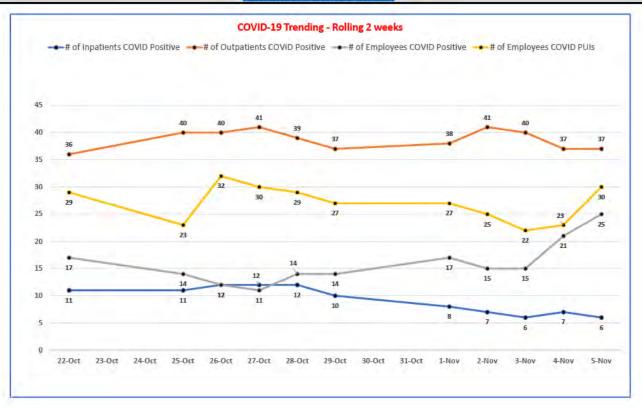


| 11/4/2021                             | Operat                         | ional Level           |   | Normal - "color coding" below                |
|---------------------------------------|--------------------------------|-----------------------|---|--|
| Cummulative COVID Innoculation Totals |                                | Employees<br>Veterans | 3958<br>33511   |  |
| Source                                | Report<br>Frequency            | Status                | Criteria  | Notes  |
| Lab                                   | Weekdays                       | 7                     | COVID Inpatient Positives/ Vac Status   | 1 ICU, 6 Med Surg (2 vaccinated)             |
| Lab                                   | Mondays                        | 236                   | Recovered COVID Inpatients  | As of 01/24/2021                             |
| Lab                                   | As Needed                      | 0/59                  | Daily / Total COVID Deaths  | As of 10/05/2021                             |
| Lab                                   | Weekdays                       | 37                    | COVID Outpatient Positives  | 14-Day Running Total (25 vaccinated)         |
| Employee Health                       | Weekdays                       | 21                    | COVID Employee Positives  | 15 Clinical/ 1 Non-Clinical (16 vaccinated)  |
| Employee Health                       | Weekdays                       | 23                    | COVID Employee PUIs   | 15 Clinical / 8 Non-Clinical (12 vaccinated) |
| OTNS                                  | Weekdays                       | 27.5                  | 24 Hr Inpatient Nurse Staffing Call-ins   | (1.0 Volunteered/ 0.0 Mandated)              |
| OTNS                                  | Weekdays                       | 6                     | Daily Projected Schedule Admissions   |  |
| OTNS                                  | Weekdays                       | 11                    | Daily Projected Scheduled Discharges  |  |
| BMS                                   | Weekdays                       | 85.7%                 | (ICU/Acute) Bed Occupancy   |  |
|                                       |                                |                       | Operational Status  |  |
|                                       | and the same of the            |                       | Post Vaccine COVID Bed Management   |  |
| Acute InPt DM                         | As Needed                      | Plan D                | Phase V2 (Oct 13, 2021)   | 9 COVID Beds (6) 6CS & (3) 6CN               |
| Acute InPt DM                         | As Needed                      | Deactivated SCI       | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing            |
| Acute InPt DM                         | As Needed                      | Conventional          | Nursing Care Level  | Normal Nursing Assignments                   |
| ED                                    | As Needed                      | Not Activated         | ED Waiting Room Expansion   |  |
| Nurse Labor Pool                      | Weekdays                       | Phase I               | Nurse Labor Pool  | No Nurses Currently Deployed                 |
| Vaccination Program                   | Weekdays                       | Big Shot/ZIHP         | Nurse Labor Pool  | 0 FTEE                                       |
| Director                              | As Needed                      | 25 -100%              | Outpatient Operational Level  | Service Dependent                            |
| 1000                                  | -                              |                       | Color Coding Define   | ed   |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |                       | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |  |
| Nurse Call-ins                        |                                |                       | Able to cover with In-house staff<br>40% Nursing Staff covered by Volunteered<br>60% Nursing Staff covered by Volunteered   |  |

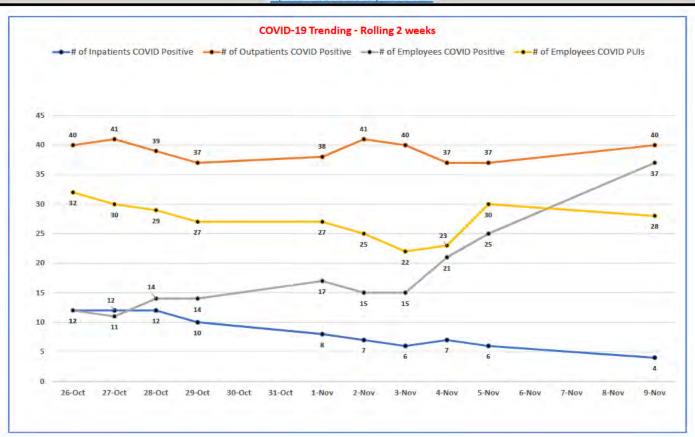


### Facility Dashboard (1) SITUATION UPDATE

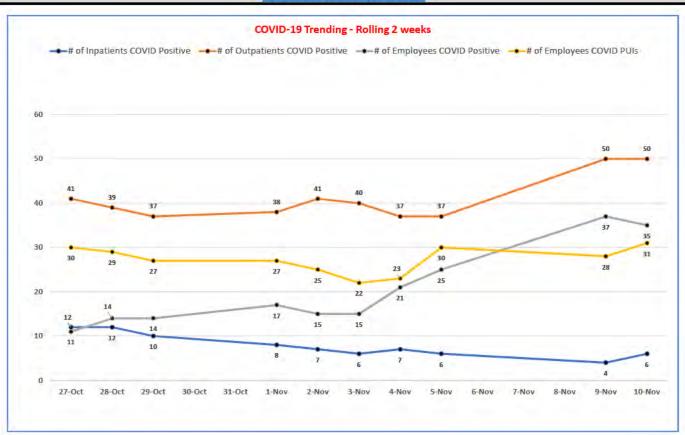
| 11/5/2021                             | Operat              | ional Level     |  | Normal – "color coding" below                 |  |
|---------------------------------------|---------------------|-----------------|--|---|--|
| Cummulative COVID Innoculation Totals |                     | Employees       | 3958   |   |  |
|                                       |                     | Veterans        | 33511  |   |  |
| Source                                | Report<br>Frequency | Status          | Criteria   | Notes   |  |
| Lab                                   | Weekdays            | 6               | COVID Inpatient Positives/ Vac Status                    | 1 ICU, 5 Med Surg (2 vaccinated)              |  |
| Lab                                   | Mondays             | 236             | Recovered COVID Inpatients                               | As of 01/24/2021                              |  |
| Lab                                   | As Needed           | 0/59            | Daily / Total COVID Deaths                               | As of 10/05/2021                              |  |
| Lab                                   | Weekdays            | 37              | COVID Outpatient Positives                               | 14-Day Running Total (23 vaccinated)          |  |
| Employee Health                       | Weekdays            | 25              | COVID Employee Positives                                 | 21 Clinical/ 4 Non-Clinical (19 vaccinated)   |  |
| Employee Health                       | Weekdays            | 30              | COVID Employee PUIs                                      | 18 Clinical / 12 Non-Clinical (19 vaccinated) |  |
| OTNS                                  | Weekdays            | 29.5            | 24 Hr Inpatient Nurse Staffing Call-ins                  | (4.5 Volunteered/ 0.0 Mandated)               |  |
| OTNS                                  | Weekdays            | 1               | Daily Projected Schedule Admissions                      |   |  |
| OTNS                                  | Weekdays            | 10              | Daily Projected Scheduled Discharges                     |   |  |
| BMS                                   | Weekdays            | 83.0%           | (ICU/Acute) Bed Occupancy                                |   |  |
|                                       |                     |                 | Operational Status                                       |   |  |
|                                       | - Company S         | 17 - 22         | Post Vaccine COVID Bed Management                        |   |  |
| Acute InPt DM                         | As Needed           | Plan D          | Phase V2 (Oct 13, 2021)                                  | 9 COVID Beds (6) 6CS & (3) 6CN                |  |
| Acute InPt DM                         | As Needed           | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI                        | 6 Beds "A" Wing, 10 Beds "B" Wing             |  |
| Acute InPt DM                         | As Needed           | Conventional    | Nursing Care Level                                       | Normal Nursing Assignments                    |  |
| ED                                    | As Needed           | Not Activated   | ED Waiting Room Expansion                                |   |  |
| Nurse Labor Pool                      | Weekdays            | Phase I         | Nurse Labor Pool   | No Nurses Currently Deployed                  |  |
| /accination Program                   | Weekdays            | Big Shot/ZIHP   | Nurse Labor Pool   | 0 FTEE  |  |
| Director                              | As Needed           | 25 -100%        | Outpatient Operational Level                             | Service Dependent                             |  |
|                                       | -                   |                 | Color Coding Define                                      | ed  |  |
| Facility                              | N                   | ormal           | Normal Operational levels at or below Plan               |   |  |
| Operational                           |                     | oderate         | 1 Operational level elevated above normal                |   |  |
| Status                                | 2,6                 | ritical         | 2 or More Operational levels elevated above normal level |   |  |
|                                       |                     |                 |  |   |  |
| Contractor in                         |                     |                 | Able to cover with In-house staff                        |   |  |
| Nurse Call-ins                        |                     |                 | 40% Nursing Staff covered by Volunteered                 | OT or Mandated OT                             |  |
|                                       |                     |                 | 60% Nursing Staff covered by Volunteered                 | OT or Mandated OT                             |  |



| 11/9/2021                             | Operat                         | ional Level     |   | Normal - "color coding" below                 |
|---------------------------------------|--------------------------------|-----------------|---|---|
| Cummulative COVID Innoculation Totals |                                | Employees       | 3958  |   |
|                                       |                                | Veterans        | 33511   |   |
| Source                                | Report<br>Frequency            | Status          | Criteria  | Notes   |
| Lab                                   | Weekdays                       | 4               | COVID Inpatient Positives/ Vac Status   | 1 ICU, 4 Med Surg (1 vaccinated)              |
| Lab                                   | Mondays                        | 236             | Recovered COVID Inpatients  | As of 01/24/2021                              |
| Lab                                   | As Needed                      | 0/59            | Daily / Total COVID Deaths  | As of 10/05/2021                              |
| Lab                                   | Weekdays                       | 40              | COVID Outpatient Positives  | 14-Day Running Total (22 vaccinated)          |
| Employee Health                       | Weekdays                       | 37              | COVID Employee Positives  | 25 Clinical/ 12 Non-Clinical (30 vaccinated)  |
| Employee Health                       | Weekdays                       | 28              | COVID Employee PUIs   | 16 Clinical / 12 Non-Clinical (17 vaccinated) |
| OTNS                                  | Weekdays                       | 27.5            | 24 Hr Inpatient Nurse Staffing Call-ins   | (0.0 Volunteered/ 05 Mandated)                |
| OTNS                                  | Weekdays                       | 9               | Daily Projected Schedule Admissions   |   |
| OTNS                                  | Weekdays                       | 10              | Daily Projected Scheduled Discharges  |   |
| BMS                                   | Weekdays                       | 99.1%           | (ICU/Acute) Bed Occupancy   |   |
|                                       |                                |                 | Operational Status  |   |
| Acute InPt DM                         | As Needed                      | Plan D          | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)  | 9 COVID Beds (6) 6CS & (3) 6CN                |
| Acute InPt DM                         | As Needed                      | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing             |
| Acute InPt DM                         | As Needed                      | Conventional    | Nursing Care Level  | Normal Nursing Assignments                    |
| ED                                    | As Needed                      | Not Activated   | ED Waiting Room Expansion   |   |
| Nurse Labor Pool                      | Weekdays                       | Phase I         | Nurse Labor Pool  | No Nurses Currently Deployed                  |
| accination Program                    | Weekdays                       | Big Shot/ZIHP   | Nurse Labor Pool  | O FTEE  |
| Director                              | As Needed                      | 25 -100%        | Outpatient Operational Level  | Service Dependent                             |
|                                       |                                |                 | Color Coding Define   | ed  |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |                 | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |
| Nurse Call-ins                        |                                |                 | Able to cover with In-house staff<br>40% Nursing Staff covered by Volunteered<br>60% Nursing Staff covered by Volunteered   |   |

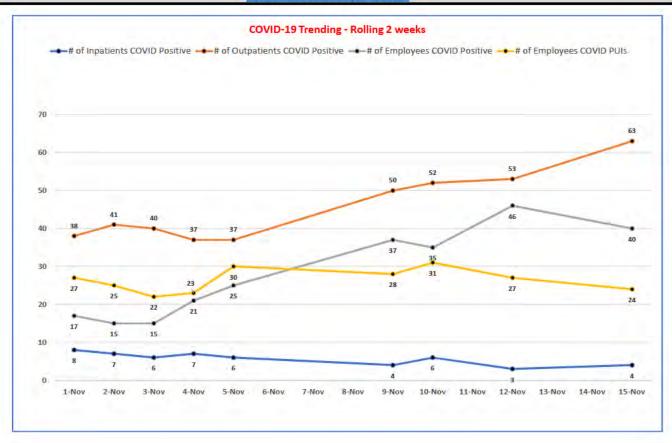


| 11/10/2021                            | Operat                         | ional Level     |   | Normal - "color coding" below                 |
|---------------------------------------|--------------------------------|-----------------|---|---|
| Cummulative COVID Innoculation Totals |                                | Employees       | 3958  |   |
|                                       |                                | Veterans        | 33511   |   |
| Source                                | Report<br>Frequency            | Status          | Criteria  | Notes   |
| Lab                                   | Weekdays                       | 6               | COVID Inpatient Positives/ Vac Status   | 2 ICU, 4 Med Surg (3 vaccinated)              |
| Lab                                   | Mondays                        | 236             | Recovered COVID Inpatients  | As of 01/24/2021                              |
| Lab                                   | As Needed                      | 0/59            | Daily / Total COVID Deaths  | As of 10/05/2021                              |
| Lab                                   | Weekdays                       | 50              | COVID Outpatient Positives  | 14-Day Running Total (28 vaccinated)          |
| Employee Health                       | Weekdays                       | 35              | COVID Employee Positives  | 22 Clinical/ 13 Non-Clinical (30 vaccinated)  |
| Employee Health                       | Weekdays                       | 31              | COVID Employee PUIs   | 15 Clinical / 16 Non-Clinical (20 vaccinated) |
| OTNS                                  | Weekdays                       | 17.5            | 24 Hr Inpatient Nurse Staffing Call-ins   | (6 Volunteered/ 0.5 Mandated)                 |
| OTNS                                  | Weekdays                       | 8               | Daily Projected Schedule Admissions   |   |
| OTNS                                  | Weekdays                       | 11              | Daily Projected Scheduled Discharges  |   |
| BMS                                   | Weekdays                       | 93.8%           | (ICU/Acute) Bed Occupancy   |   |
|                                       |                                |                 | Operational Status  |   |
| Acute InPt DM                         | As Needed                      | Plan D          | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)  | 9 COVID Beds (6) 6CS & (3) 6CN                |
| Acute InPt DM                         | As Needed                      | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing             |
| Acute InPt DM                         | As Needed                      | Conventional    | Nursing Care Level  | Normal Nursing Assignments                    |
| ED                                    | As Needed                      | Not Activated   | ED Waiting Room Expansion   |   |
| Nurse Labor Pool                      | Weekdays                       | Phase I         | Nurse Labor Pool  | No Nurses Currently Deployed                  |
| accination Program                    | Weekdays                       | Big Shot/ZIHP   | Nurse Labor Pool  | 0 FTEE  |
| Director                              | As Needed                      | 25 -100%        | Outpatient Operational Level  | Service Dependent                             |
|                                       |                                |                 | Color Coding Defin  | ed  |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |                 | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |
| lurse Call-ins                        |                                |                 | Able to cover with In-house staff<br>40% Nursing Staff covered by Volunteered<br>60% Nursing Staff covered by Volunteered   |   |

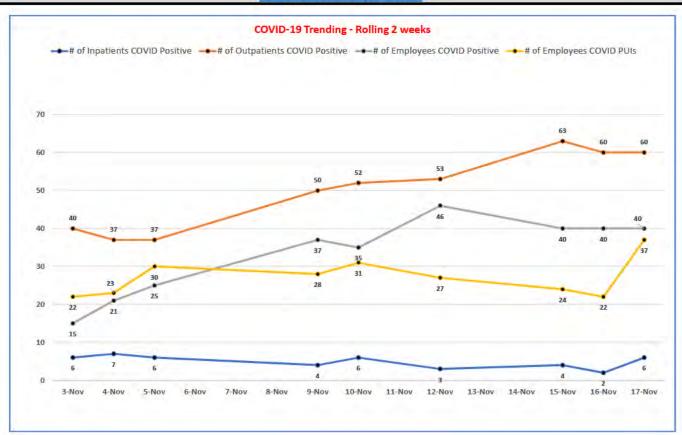


### Facility Dashboard (1) SITUATION UPDATE

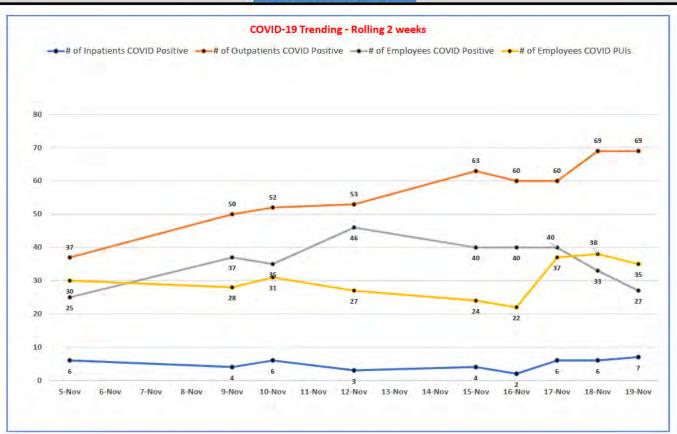
| 11/15/2021                        | Operat                                | ional Level     |  | Normal - "color coding" below                |
|-----------------------------------|---------------------------------------|-----------------|--|--|
| Cummulative                       | Cummulative COVID Innoculation Totals |                 | Employees  | 3958   |
|                                   |                                       | Veterans        | 33511  |  |
| Source                            | Report<br>Frequency                   | Status          | Criteria   | Notes  |
| Lab                               | Weekdays                              | 4               | COVID Inpatient Positives/ Vac Status  | 1 ICU, 3 Med Surg (2 vaccinated)             |
| Lab                               | Mondays                               | 236             | Recovered COVID Inpatients   | As of 01/24/2021                             |
| Lab                               | As Needed                             | 0/59            | Daily / Total COVID Deaths   | As of 10/05/2021                             |
| Lab                               | Weekdays                              | 63              | COVID Outpatient Positives   | 14-Day Running Total (37 vaccinated)         |
| Employee Health                   | Weekdays                              | 40              | COVID Employee Positives   | 14 Clinical/ 26 Non-Clinical (30 vaccinated) |
| Employee Health                   | Weekdays                              | 24              | COVID Employee PUIs  | 7 Clinical / 17 Non-Clinical (8 vaccinated)  |
| OTNS                              | Weekdays                              | 31              | 24 Hr Inpatient Nurse Staffing Call-ins  | (3.0 Volunteered/ 0 Mandated)                |
| OTNS                              | Weekdays                              | 9               | Daily Projected Schedule Admissions  |  |
| OTNS                              | Weekdays                              | 8               | Daily Projected Scheduled Discharges   | U 1/2  |
| BMS                               | Weekdays                              | 77.4%           | (ICU/Acute) Bed Occupancy  |  |
|                                   |                                       |                 | Operational Status   |  |
| Acute InPt DM                     | As Needed                             | Plan C          | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)   | 6 COVID Beds (6) 6CS                         |
| Acute InPt DM                     | As Needed                             | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI  | 6 Beds "A" Wing, 10 Beds "B" Wing            |
| Acute InPt DM                     | As Needed                             | Conventional    | Nursing Care Level   | Normal Nursing Assignments                   |
| ED                                | As Needed                             | Not Activated   | ED Waiting Room Expansion  |  |
| Nurse Labor Pool                  | Weekdays                              | Phase I         | Nurse Labor Pool   | No Nurses Currently Deployed                 |
| Vaccination Program               | Weekdays                              | Big Shot/ZIHP   | Nurse Labor Pool   | O FTEE                                       |
| Director                          | As Needed                             | 25 -100%        | Outpatient Operational Level   | Service Dependent                            |
|                                   |                                       |                 | Color Coding Defin   | ed   |
| Facility<br>Operational<br>Status | Normal<br>Moderate<br>Critical        |                 | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level 2 or More Operational levels elevated above normal level |  |
| Nurse Call-ins                    |                                       |                 | Able to cover with In-house staff<br>40% Nursing Staff covered by Volunteered<br>60% Nursing Staff covered by Volunteered  |  |



| 11/17/2021                            | Operat                         | ional Level     |   | Normal - "color coding" below                 |
|---------------------------------------|--------------------------------|-----------------|---|---|
| Cummulative COVID Innoculation Totals |                                | Employees       | 3958  |   |
|                                       |                                | Veterans        | 33511   |   |
| Source                                | Report<br>Frequency            | Status          | Criteria  | Notes   |
| Lab                                   | Weekdays                       | 6               | COVID Inpatient Positives/ Vac Status   | 0 ICU, 6 Med Surg (3 vaccinated)              |
| Lab                                   | Mondays                        | 236             | Recovered COVID Inpatients  | As of 01/24/2021                              |
| Lab                                   | As Needed                      | 0/59            | Daily / Total COVID Deaths  | As of 10/05/2021                              |
| Lab                                   | Weekdays                       | 60              | COVID Outpatient Positives  | 14-Day Running Total (35 vaccinated)          |
| Employee Health                       | Weekdays                       | 40              | COVID Employee Positives  | 12 Clinical/ 28 Non-Clinical (29 vaccinated)  |
| Employee Health                       | Weekdays                       | 37              | COVID Employee PUIs   | 17 Clinical / 20 Non-Clinical (24 vaccinated) |
| OTNS                                  | Weekdays                       | 18              | 24 Hr Inpatient Nurse Staffing Call-ins   | (1.5 Volunteered/ 0 Mandated)                 |
| OTNS                                  | Weekdays                       | 5               | Daily Projected Schedule Admissions   |   |
| OTNS                                  | Weekdays                       | 14              | Daily Projected Scheduled Discharges  | J 12  |
| BMS                                   | Weekdays                       | 92.9%           | (ICU/Acute) Bed Occupancy   |   |
| 10                                    |                                |                 | Operational Status  |   |
| Acute InPt DM                         | As Needed                      | Plan C          | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)  | 6 COVID Beds (6) 6CS                          |
| Acute InPt DM                         | As Needed                      | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing             |
| Acute InPt DM                         | As Needed                      | Conventional    | Nursing Care Level  | Normal Nursing Assignments                    |
| ED                                    | As Needed                      | Not Activated   | ED Waiting Room Expansion   |   |
| Nurse Labor Pool                      | Weekdays                       | Phase I         | Nurse Labor Pool  | No Nurses Currently Deployed                  |
| accination Program                    | Weekdays                       | Big Shot/ZIHP   | Nurse Labor Pool  | O FTEE  |
| Director                              | As Needed                      | 25 -100%        | Outpatient Operational Level  | Service Dependent                             |
|                                       |                                |                 | Color Coding Define   |   |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |                 | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |
| Nurse Call-ins                        |                                |                 | Able to cover with In-house staff<br>40% Nursing Staff covered by Volunteered<br>60% Nursing Staff covered by Volunteered   |   |

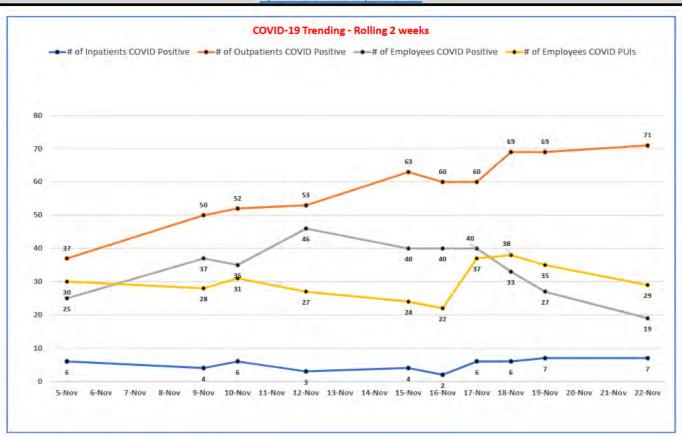


| 11/19/2021                            | Operat                         | ional Level           |   | Normal - "color coding" below                 |  |
|---------------------------------------|--------------------------------|-----------------------|---|---|--|
| Cummulative COVID Innoculation Totals |                                | Employees<br>Veterans | 3958<br>33511   |   |  |
| Source                                | Report<br>Frequency            | Status                | Criteria  | Nôtes .                                       |  |
| Lab                                   | Weekdays                       | 7                     | COVID Inpatient Positives/ Vac Status   | 0 ICU, 2 PCU, 5 Med Surg (4 vaccinated)       |  |
| Lab                                   | Mondays                        | 236                   | Recovered COVID Inpatients  | As of 01/24/2021                              |  |
| Lab                                   | As Needed                      | 0/59                  | Daily / Total COVID Deaths  | As of 10/05/2021                              |  |
| Lab                                   | Weekdays                       | 69                    | COVID Outpatient Positives  | 14-Day Running Total (41 vaccinated)          |  |
| Employee Health                       | Weekdays                       | 27                    | COVID Employee Positives  | 11 Clinical/ 16 Non-Clinical (20 vaccinated)  |  |
| Employee Health                       | Weekdays                       | 35                    | COVID Employee PUIs   | 16 Clinical / 19 Non-Clinical (21 vaccinated) |  |
| OTNS                                  | Weekdays                       | 21.5                  | 24 Hr Inpatient Nurse Staffing Call-ins   | (5.5 Volunteered/ 0 Mandated)                 |  |
| OTNS                                  | Weekdays                       | 8                     | Daily Projected Schedule Admissions   |   |  |
| OTNS                                  | Weekdays                       | 17                    | Daily Projected Scheduled Discharges  |   |  |
| BMS                                   | Weekdays                       | 97.3%                 | (ICU/Acute) Bed Occupancy   |   |  |
|                                       |                                |                       | Operational Status  |   |  |
| Acute InPt DM                         | As Needed                      | Plan D                | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)  | 9 COVID Beds (6) 6CS & 6CN (3)                |  |
| Acute InPt DM                         | As Needed                      | Deactivated SCI       | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing             |  |
| Acute InPt DM                         | As Needed                      | Conventional          | Nursing Care Level  | Normal Nursing Assignments                    |  |
| ED                                    | As Needed                      | Not Activated         | ED Waiting Room Expansion   |   |  |
| Nurse Labor Pool                      | Weekdays                       | Phase I               | Nurse Labor Pool  | No Nurses Currently Deployed                  |  |
| Vaccination Program                   | Weekdays                       | Big Shot/ZIHP         | Nurse Labor Pool  | O FTEE  |  |
| Director                              | As Needed                      | 25 -100%              | Outpatient Operational Level  | Service Dependent                             |  |
|                                       |                                | -                     | Color Coding Defin  | ed  |  |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |                       | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |  |
| Nurse Call-ins                        |                                |                       | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered OT or Mandated OT 60% Nursing Staff covered by Volunteered OT or Mandated OT                             |   |  |

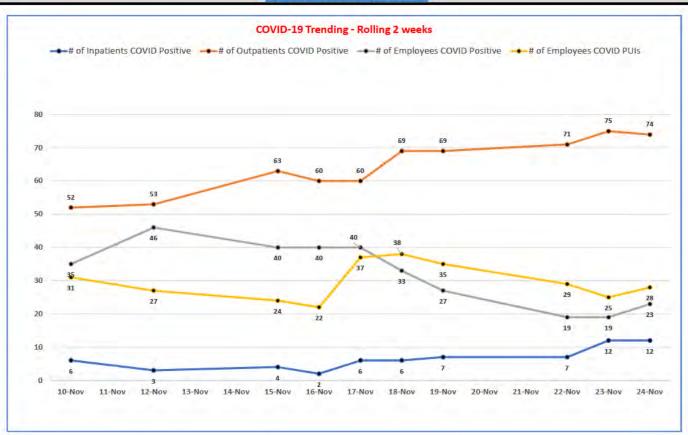


### Facility Dashboard (1) SITUATION UPDATE

| 11/22/2021                            | Operational Level   |                 | Normal - "color coding" below  |   |
|---------------------------------------|---|-----------------|--|---|
| Cummulative COVID Innoculation Totals |   |                 | Employees  | 3958  |
| Cummulative COVID Innoculation Totals |   | Veterans        | 33511  |   |
| Source                                | Report<br>Frequency   | Status          | Criteria   | Notes   |
| Lab                                   | Weekdays  | 7               | COVID Inpatient Positives/ Vac Status  | 0 ICU, 7 Med Surg (4 vaccinated)              |
| Lab                                   | Mondays   | 236             | Recovered COVID Inpatients   | As of 01/24/2021                              |
| Lab                                   | As Needed   | 0/59            | Daily / Total COVID Deaths   | As of 10/05/2021                              |
| Lab                                   | Weekdays  | 71              | COVID Outpatient Positives   | 14-Day Running Total (41 vaccinated)          |
| Employee Health                       | Weekdays  | 19              | COVID Employee Positives   | 9 Clinical/ 10 Non-Clinical (12 vaccinated)   |
| Employee Health                       | Weekdays  | 29              | COVID Employee PUIs  | 18 Clinical / 11 Non-Clinical (18 vaccinated) |
| OTNS                                  | Weekdays  | 26.5            | 24 Hr Inpatient Nurse Staffing Call-ins  | (1.5 Volunteered/ 0 Mandated)                 |
| OTNS                                  | Weekdays  | 4               | Daily Projected Schedule Admissions  |   |
| OTNS                                  | Weekdays  | 17              | Daily Projected Scheduled Discharges   | V 2   |
| BMS                                   | Weekdays  | 77.7%           | (ICU/Acute) Bed Occupancy  |   |
|                                       |   |                 | Operational Status   |   |
| Acute InPt DM                         | As Needed   | Plan D          | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)   | 9 COVID Beds (6) 6CS & 6CN (3)                |
| Acute InPt DM                         | As Needed   | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI  | 6 Beds "A" Wing, 10 Beds "B" Wing             |
| Acute InPt DM                         | As Needed   | Conventional    | Nursing Care Level   | Normal Nursing Assignments                    |
| ED                                    | As Needed   | Not Activated   | ED Waiting Room Expansion  |   |
| Nurse Labor Pool                      | Weekdays  | Phase I         | Nurse Labor Pool   | No Nurses Currently Deployed                  |
| Vaccination Program                   | Weekdays  | Big Shot/ZIHP   | Nurse Labor Pool   | O FTEE  |
| Director                              | As Needed   | 25 -100%        | Outpatient Operational Level   | Service Dependent                             |
|                                       |   |                 | Color Coding Defin   | ed  |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical  |                 | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level 2 or More Operational levels elevated above normal level |   |
| Nurse Call-ins                        | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered OT or Mandated OT 60% Nursing Staff covered by Volunteered OT or Mandated OT |                 |  |   |

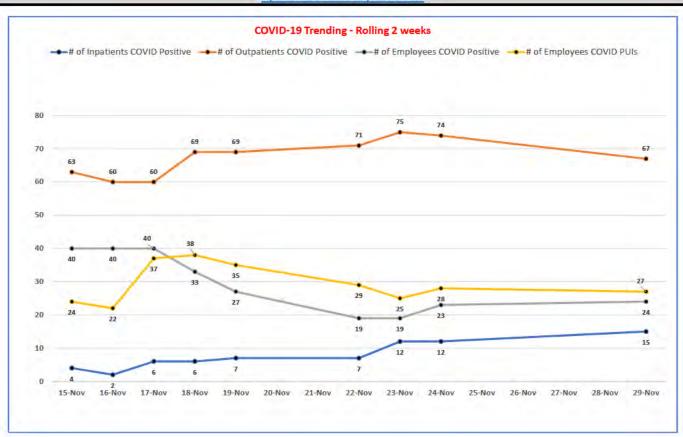


| 11/24/2021                            | Operational Level              |                 | Normal - "color coding" below  |   |  |
|---------------------------------------|--------------------------------|-----------------|--|---|--|
| Committee COMP Incompting Table       |                                | Employees       | 3958   |   |  |
| Cummulative COVID Innoculation Totals |                                |                 | Veterans   | 33511   |  |
| Source                                | Report<br>Frequency            | Status          | Criteria   | Notes   |  |
| Lab                                   | Weekdays                       | 12              | COVID Inpatient Positives/ Vac Status  | 0 ICU, 1 PCU, 11 Med Surg (5 vaccinated)      |  |
| Lab                                   | Mondays                        | 236             | Recovered COVID Inpatients   | As of 01/24/2021                              |  |
| Lab                                   | As Needed                      | 0/59            | Daily / Total COVID Deaths   | As of 10/05/2021                              |  |
| Lab                                   | Weekdays                       | 74              | COVID Outpatient Positives   | 14-Day Running Total (39 vaccinated)          |  |
| Employee Health                       | Weekdays                       | 23              | COVID Employee Positives   | 13 Clinical/ 10 Non-Clinical (14 vaccinated)  |  |
| Employee Health                       | Weekdays                       | 28              | COVID Employee PUIs  | 18 Clinical / 10 Non-Clinical (15 vaccinated) |  |
| OTNS                                  | Weekdays                       | 23.5            | 24 Hr Inpatient Nurse Staffing Call-ins  | (5.0 Volunteered/ 2.5 Mandated)               |  |
| OTNS                                  | Weekdays                       | 3               | Daily Projected Schedule Admissions  |   |  |
| OTNS                                  | Weekdays                       | 8               | Daily Projected Scheduled Discharges   |   |  |
| BMS                                   | Weekdays                       | 87.7%           | (ICU/Acute) Bed Occupancy  |   |  |
|                                       |                                |                 | Operational Status   |   |  |
| Acute InPt DM                         | As Needed                      | Plan F          | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)   | 15 COVID Beds (6) 6CS & 6CN (9)               |  |
| Acute InPt DM                         | As Needed                      | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI  | 6 Beds "A" Wing, 10 Beds "B" Wing             |  |
| Acute InPt DM                         | As Needed                      | Conventional    | Nursing Care Level   | Normal Nursing Assignments                    |  |
| ED                                    | As Needed                      | Not Activated   | ED Waiting Room Expansion  |   |  |
| Nurse Labor Pool                      | Weekdays                       | Phase I         | Nurse Labor Pool   | No Nurses Currently Deployed                  |  |
| accination Program                    | Weekdays                       | Big Shot/ZIHP   | Nurse Labor Pool   | O FTEE  |  |
| Director                              | As Needed                      | 25 -100%        | Outpatient Operational Level   | Service Dependent                             |  |
|                                       |                                |                 | Color Coding Define  | ed  |  |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |                 | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level 2 or More Operational levels elevated above normal level |   |  |
| Nurse Call-ins                        |                                |                 | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered OT or Mandated OT 60% Nursing Staff covered by Volunteered OT or Mandated OT                            |   |  |

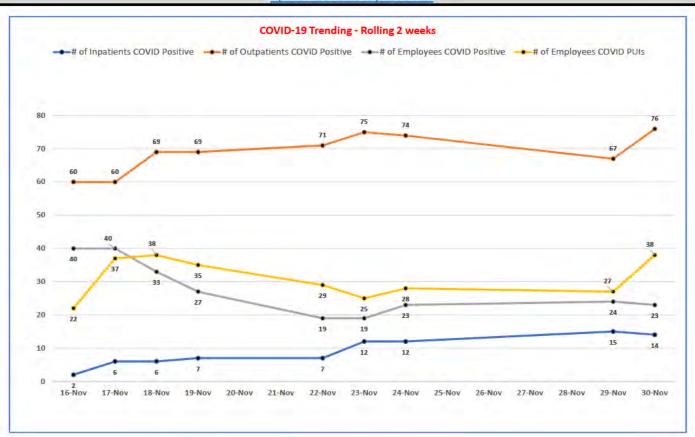


### Facility Dashboard (1) SITUATION UPDATE

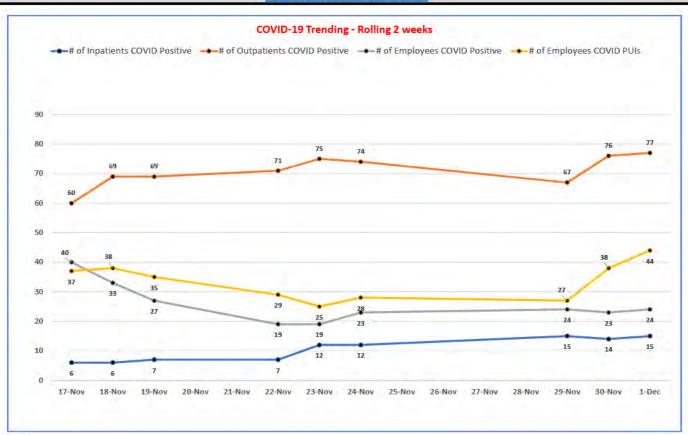
| 11/29/2021                            | Operational Level              |   | Normal - "color coding" below  |   |  |
|---------------------------------------|--------------------------------|---|--|---|--|
| Cummulative COVID Innoculation Totals |                                |   | Employees  | 3958  |  |
|                                       |                                |   | Veterans   | 33511   |  |
| Source                                | Report<br>Frequency            | Status  | Criteria   | Notes   |  |
| Lab                                   | Weekdays                       | 15  | COVID Inpatient Positives/ Vac Status  | 2 ICU, 2 PCU, 9 Med Surg (8 vaccinated)       |  |
| Lab                                   | Mondays                        | 236   | Recovered COVID Inpatients   | As of 01/24/2021                              |  |
| Lab                                   | As Needed                      | 0/59  | Daily / Total COVID Deaths   | As of 10/05/2021                              |  |
| Lab                                   | Weekdays                       | 67  | COVID Outpatient Positives   | 14-Day Running Total (36 vaccinated)          |  |
| Employee Health                       | Weekdays                       | 24  | COVID Employee Positives   | 17 Clinical/ 7 Non-Clinical (15 vaccinated)   |  |
| Employee Health                       | Weekdays                       | 27  | COVID Employee PUIs  | 16 Clinical / 11 Non-Clinical (13 vaccinated) |  |
| OTNS                                  | Weekdays                       | 19  | 24 Hr Inpatient Nurse Staffing Call-ins  | (4.0 Volunteered/ 0.5 Mandated)               |  |
| OTNS                                  | Weekdays                       | 9   | Daily Projected Schedule Admissions  |   |  |
| OTNS                                  | Weekdays                       | 12  | Daily Projected Scheduled Discharges   | V 2   |  |
| BMS                                   | Weekdays                       | 90.4%   | (ICU/Acute) Bed Occupancy  |   |  |
|                                       |                                |   | Operational Status   |   |  |
| Acute InPt DM                         | As Needed                      | Plan G  | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)   | 17 COVID Beds (6) 6CS & 6CN (11)              |  |
| Acute InPt DM                         | As Needed                      | Deactivated SCI   | 16 Med/ Surg Bed Expansion in SCI  | 6 Beds "A" Wing, 10 Beds "B" Wing             |  |
| Acute InPt DM                         | As Needed                      | Conventional  | Nursing Care Level   | Normal Nursing Assignments                    |  |
| ED                                    | As Needed                      | Not Activated   | ED Waiting Room Expansion  |   |  |
| Nurse Labor Pool                      | Weekdays                       | Phase I   | Nurse Labor Pool   | No Nurses Currently Deployed                  |  |
| Vaccination Program                   | Weekdays                       | Big Shot/ZIHP   | Nurse Labor Pool   | O FTEE  |  |
| Director                              | As Needed                      | 25 -100%  | Outpatient Operational Level   | Service Dependent                             |  |
|                                       |                                |   | Color Coding Defin   | ed  |  |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |   | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level 2 or More Operational levels elevated above normal level |   |  |
| Nurse Call-ins                        |                                | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered OT or Mandated OT 60% Nursing Staff covered by Volunteered OT or Mandated OT |  |   |  |



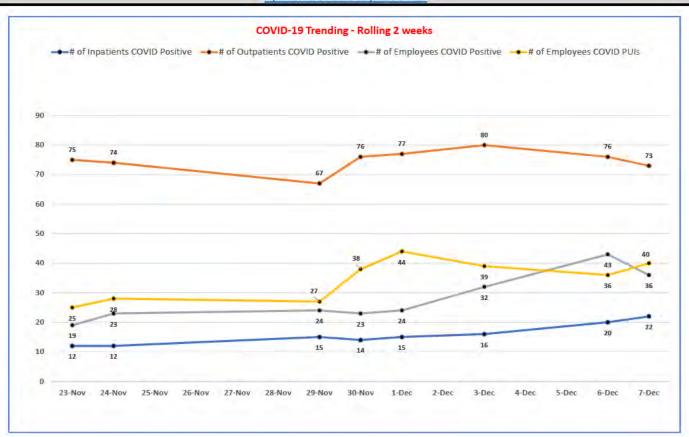
| 11/30/2021                             | Operational Level              |                 | Normal - "color coding" below  |   |  |
|--|--------------------------------|-----------------|--|---|--|
| Communication COVID Innoculation Table |                                | Employees       | 3958   |   |  |
| Cummulative COVID Innoculation Totals  |                                |                 | Veterans   | 33511   |  |
| Source                                 | Report<br>Frequency            | Status          | Criteria   | Notes   |  |
| Lab                                    | Weekdays                       | 14              | COVID Inpatient Positives/ Vac Status  | 3 ICU, 2 PCU, 9 Med Surg (8 vaccinated)       |  |
| Lab                                    | Mondays                        | 236             | Recovered COVID Inpatients   | As of 01/24/2021                              |  |
| Lab                                    | As Needed                      | 0/59            | Daily / Total COVID Deaths   | As of 10/05/2021                              |  |
| Lab                                    | Weekdays                       | 76              | COVID Outpatient Positives   | 14-Day Running Total (46 vaccinated)          |  |
| Employee Health                        | Weekdays                       | 23              | COVID Employee Positives   | 17 Clinical/ 6 Non-Clinical (14 vaccinated)   |  |
| Employee Health                        | Weekdays                       | 38              | COVID Employee PUIs  | 24 Clinical / 14 Non-Clinical (21 vaccinated) |  |
| OTNS                                   | Weekdays                       | 10              | 24 Hr Inpatient Nurse Staffing Call-ins  | (1.0 Volunteered/ 0.0 Mandated)               |  |
| OTNS                                   | Weekdays                       | 6               | Daily Projected Schedule Admissions  |   |  |
| OTNS                                   | Weekdays                       | 8               | Daily Projected Scheduled Discharges   | V 2   |  |
| BMS                                    | Weekdays                       | 99.0%           | (ICU/Acute) Bed Occupancy  |   |  |
|  |                                |                 | Operational Status   |   |  |
| Acute InPt DM                          | As Needed                      | Plan G          | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)   | 17 COVID Beds (6) 6CS & 6CN (11)              |  |
| Acute InPt DM                          | As Needed                      | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI  | 6 Beds "A" Wing, 10 Beds "B" Wing             |  |
| Acute InPt DM                          | As Needed                      | Conventional    | Nursing Care Level   | Normal Nursing Assignments                    |  |
| ED                                     | As Needed                      | Not Activated   | ED Waiting Room Expansion  |   |  |
| Nurse Labor Pool                       | Weekdays                       | Phase I         | Nurse Labor Pool   | No Nurses Currently Deployed                  |  |
| accination Program                     | Weekdays                       | Big Shot/ZIHP   | Nurse Labor Pool   | O FTEE  |  |
| Director                               | As Needed                      | 25 -100%        | Outpatient Operational Level   | Service Dependent                             |  |
|  |                                |                 | Color Coding Define  | ed  |  |
| Facility<br>Operational<br>Status      | Normal<br>Moderate<br>Critical |                 | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level 2 or More Operational levels elevated above normal level |   |  |
| Nurse Call-ins                         |                                |                 | Able to cover with In-house staff  40% Nursing Staff covered by Volunteered OT or Mandated OT  60% Nursing Staff covered by Volunteered OT or Mandated OT                          |   |  |



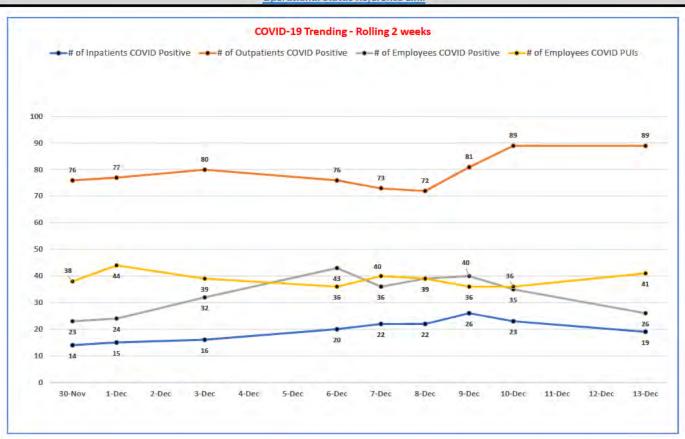
| 12/1/2021                         | Operat  | ional Level     |  | Normal - "color coding" below                 |
|-----------------------------------|---|-----------------|--|---|
| Cummulative                       | Cummulative COVID Innoculation Totals   |                 | Employees  | 3958  |
| Cullinulativ                      | E COVID IIIIIOCO  | iation rotals   | Veterans   | 33511   |
| Source                            | Report<br>Frequency   | Status          | Criteria   | Notes   |
| Lab                               | Weekdays  | 15              | COVID Inpatient Positives/ Vac Status  | 2 ICU, 2 PCU, 11 Med Surg (10 vaccinated)     |
| Lab                               | Mondays   | 236             | Recovered COVID Inpatients   | As of 01/24/2021                              |
| Lab                               | As Needed   | 0/59            | Daily / Total COVID Deaths   | As of 10/05/2021                              |
| Lab                               | Weekdays  | 77              | COVID Outpatient Positives   | 14-Day Running Total (48 vaccinated)          |
| Employee Health                   | Weekdays  | 24              | COVID Employee Positives   | 19 Clinical/ 5 Non-Clinical (15 vaccinated)   |
| Employee Health                   | Weekdays  | 44              | COVID Employee PUIs  | 32 Clinical / 12 Non-Clinical (26 vaccinated) |
| OTNS                              | Weekdays  | 26              | 24 Hr Inpatient Nurse Staffing Call-ins  | (7.0 Volunteered/ 1.5 Mandated)               |
| OTNS                              | Weekdays  | 8               | Daily Projected Schedule Admissions  |   |
| OTNS                              | Weekdays  | 11              | Daily Projected Scheduled Discharges   | V 2   |
| BMS                               | Weekdays  | 92.3%           | (ICU/Acute) Bed Occupancy  |   |
|                                   |   |                 | Operational Status   |   |
| Acute InPt DM                     | As Needed   | Plan G          | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)   | 17 COVID Beds (6) 6CS & 6CN (11)              |
| Acute InPt DM                     | As Needed   | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI  | 6 Beds "A" Wing, 10 Beds "B" Wing             |
| Acute InPt DM                     | As Needed   | Conventional    | Nursing Care Level   | Normal Nursing Assignments                    |
| ED                                | As Needed   | Not Activated   | ED Waiting Room Expansion  |   |
| Nurse Labor Pool                  | Weekdays  | Phase I         | Nurse Labor Pool   | No Nurses Currently Deployed                  |
| Vaccination Program               | Weekdays  | Big Shot/ZIHP   | Nurse Labor Pool   | O FTEE  |
| Director                          | As Needed   | 25 -100%        | Outpatient Operational Level   | Service Dependent                             |
|                                   |   |                 | Color Coding Defin   | ed  |
| Facility<br>Operational<br>Status | Normal<br>Moderate<br>Critical  |                 | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level 2 or More Operational levels elevated above normal level |   |
| Nurse Call-ins                    | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered OT or Mandated OT 60% Nursing Staff covered by Volunteered OT or Mandated OT |                 |  |   |



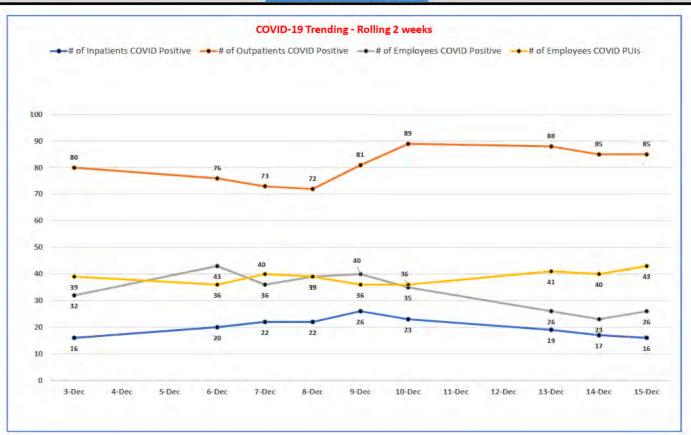
| 12/7/2021                             | Operat                         | ional Level     |   | Normal - "color coding" below                 |
|---------------------------------------|--------------------------------|-----------------|---|---|
| Cummulative COVID Innoculation Totals |                                | Employees       | 3958  |   |
|                                       |                                | Veterans        | 33511   |   |
| Source                                | Report<br>Frequency            | Status          | Criteria  | Notes   |
| Lab                                   | Weekdays                       | 22              | COVID Inpatient Positives/ Vac Status   | 2 ICU, 1 PCU, 19 Med Surg (14 vaccinated)     |
| Lab                                   | Mondays                        | 236             | Recovered COVID Inpatients  | As of 01/24/2021                              |
| Lab                                   | As Needed                      | 0/59            | Daily / Total COVID Deaths  | As of 10/05/2021                              |
| Lab                                   | Weekdays                       | 73              | COVID Outpatient Positives  | 14-Day Running Total (49 vaccinated)          |
| Employee Health                       | Weekdays                       | 36              | COVID Employee Positives  | 25 Clinical/ 11 Non-Clinical (26 vaccinated)  |
| Employee Health                       | Weekdays                       | 40              | COVID Employee PUIs   | 25 Clinical / 15 Non-Clinical (25 vaccinated) |
| OTNS                                  | Weekdays                       | 24.5            | 24 Hr Inpatient Nurse Staffing Call-ins   | (9.0 Volunteered/ 3.5 Mandated)               |
| OTNS                                  | Weekdays                       | 4               | Daily Projected Schedule Admissions   |   |
| OTNS                                  | Weekdays                       | 11              | Daily Projected Scheduled Discharges  |   |
| BMS                                   | Weekdays                       | 96.9%           | (ICU/Acute) Bed Occupancy   |   |
|                                       |                                | -               | Operational Status  |   |
| Acute InPt DM                         | As Needed                      | Plan H          | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)  | 22 COVID Beds (11) 6CS & 6CN (11)             |
| Acute InPt DM                         | As Needed                      | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing             |
| Acute InPt DM                         | As Needed                      | Conventional    | Nursing Care Level  | Normal Nursing Assignments                    |
| ED                                    | As Needed                      | Not Activated   | ED Waiting Room Expansion   |   |
| Nurse Labor Pool                      | Weekdays                       | Phase I         | Nurse Labor Pool  | No Nurses Currently Deployed                  |
| accination Program                    | Weekdays                       | Big Shot/ZIHP   | Nurse Labor Pool  | O FTEE  |
| Director                              | As Needed                      | 25 -100%        | Outpatient Operational Level  | Service Dependent                             |
| -                                     |                                |                 | Color Coding Define   | ed  |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |                 | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |
| Nurse Call-ins                        |                                |                 | Able to cover with In-house staff<br>40% Nursing Staff covered by Volunteered<br>60% Nursing Staff covered by Volunteered   |   |



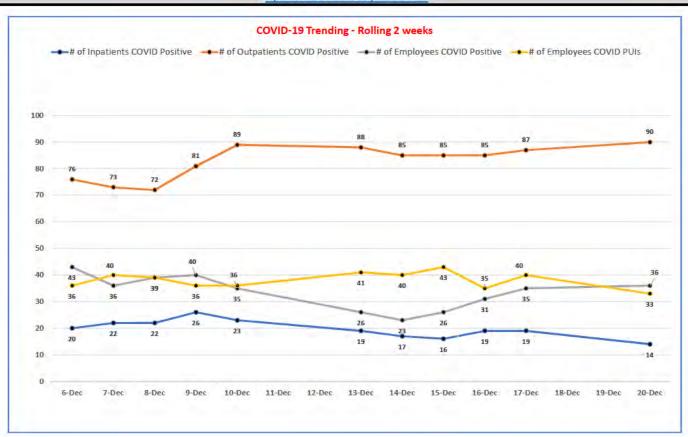
| 12/13/2021                            | Operat                         | ional Level           |  | Normal - "color coding" below                |  |
|---------------------------------------|--------------------------------|-----------------------|--|--|--|
| Cummulative COVID Innoculation Totals |                                | Employees<br>Veterans | 3958<br>33511  |  |  |
| Source                                | Report<br>Frequency            | Status                | Criteria   | Notes  |  |
| Lab                                   | Weekdays                       | 19                    | COVID Inpatient Positives/ Vac Status  | 3 ICU, 4 PCU, 12 Med Surg (10 vaccinated)    |  |
| Lab                                   | Mondays                        | 236                   | Recovered COVID Inpatients   | As of 01/24/2021                             |  |
| Lab                                   | As Needed                      | 0/59                  | Daily / Total COVID Deaths   | As of 10/05/2021                             |  |
| Lab                                   | Weekdays                       | 89                    | COVID Outpatient Positives   | 14-Day Running Total (53 vaccinated)         |  |
| Employee Health                       | Weekdays                       | 26                    | COVID Employee Positives   | 16 Clinical/ 10 Non-Clinical (17 vaccinated) |  |
| Employee Health                       | Weekdays                       | 41                    | COVID Employee PUIs  | 32 Clinical / 9 Non-Clinical (29 vaccinated) |  |
| OTNS                                  | Weekdays                       | 27.5                  | 24 Hr Inpatient Nurse Staffing Call-ins  | (11.5 Volunteered/ 2.0 Mandated)             |  |
| OTNS                                  | Weekdays                       | 8                     | Daily Projected Schedule Admissions  |  |  |
| OTNS                                  | Weekdays                       | 16                    | Daily Projected Scheduled Discharges   |  |  |
| BMS                                   | Weekdays                       | 90.3%                 | (ICU/Acute) Bed Occupancy  |  |  |
|                                       |                                |                       | Operational Status   |  |  |
| Acute InPt DM                         | As Needed                      | Plan I                | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)   | 24 COVID Beds (11) 6CS & 6CN (17)            |  |
| Acute InPt DM                         | As Needed                      | Deactivated SCI       | 16 Med/ Surg Bed Expansion in SCI  | 6 Beds "A" Wing, 10 Beds "B" Wing            |  |
| Acute InPt DM                         | As Needed                      | Conventional          | Nursing Care Level   | Normal Nursing Assignments                   |  |
| ED                                    | As Needed                      | Not Activated         | ED Waiting Room Expansion  |  |  |
| Nurse Labor Pool                      | Weekdays                       | Phase I               | Nurse Labor Pool   | No Nurses Currently Deployed                 |  |
| accination Program                    | Weekdays                       | Big Shot/ZIHP         | Nurse Labor Pool   | O FTEE                                       |  |
| Director                              | As Needed                      | 25 -100%              | Outpatient Operational Level   | Service Dependent                            |  |
|                                       |                                |                       | Color Coding Define  | ed   |  |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |                       | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level 2 or More Operational levels elevated above normal level |  |  |
| Nurse Call-ins                        |                                |                       | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered OT or Mandated OT 60% Nursing Staff covered by Volunteered OT or Mandated OT                            |  |  |



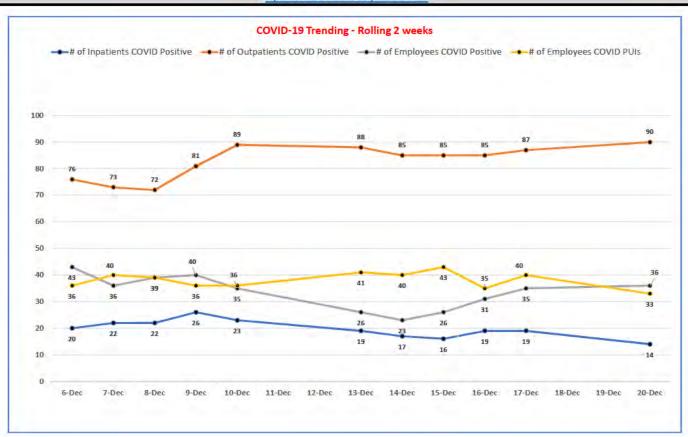
| 12/15/2021                            | Operat                                | ional Level     |   | Normal - "color coding" below                 |
|---------------------------------------|---------------------------------------|-----------------|---|---|
| Cummulative COVID Innoculation Totals |                                       | Employees       | 3958  |   |
| Cummulative                           | Cummulative COVID Innoculation Totals |                 | Veterans  | 33511   |
| Source                                | Report<br>Frequency                   | Status          | Criteria  | Notes   |
| Lab                                   | Weekdays                              | 16              | COVID Inpatient Positives/ Vac Status   | 4 ICU, 0 PCU, 12 Med Surg (11 vaccinated)     |
| Lab                                   | Mondays                               | 236             | Recovered COVID Inpatients  | As of 01/24/2021                              |
| Lab                                   | As Needed                             | 0/59            | Daily / Total COVID Deaths  | As of 10/05/2021                              |
| Lab                                   | Weekdays                              | 85              | COVID Outpatient Positives  | 14-Day Running Total (53 vaccinated)          |
| Employee Health                       | Weekdays                              | 26              | COVID Employee Positives  | 14 Clinical/ 12 Non-Clinical (15 vaccinated)  |
| Employee Health                       | Weekdays                              | 43              | COVID Employee PUIs   | 31 Clinical / 12 Non-Clinical (30 vaccinated) |
| OTNS                                  | Weekdays                              | 19              | 24 Hr Inpatient Nurse Staffing Call-ins   | (3.5 Volunteered/ 0.0 Mandated)               |
| OTNS                                  | Weekdays                              | 7               | Daily Projected Schedule Admissions   |   |
| OTNS                                  | Weekdays                              | 7               | Daily Projected Scheduled Discharges  | ¥ 2.  |
| BMS                                   | Weekdays                              | 83.8%           | (ICU/Acute) Bed Occupancy   |   |
|                                       |                                       |                 | Operational Status  |   |
| Acute InPt DM                         | As Needed                             | Plan H          | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)  | 22 COVID Beds (11) 6CS & 6CN (11)             |
| Acute InPt DM                         | As Needed                             | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing             |
| Acute InPt DM                         | As Needed                             | Conventional    | Nursing Care Level  | Normal Nursing Assignments                    |
| ED                                    | As Needed                             | Not Activated   | ED Waiting Room Expansion   |   |
| Nurse Labor Pool                      | Weekdays                              | Phase I         | Nurse Labor Pool  | No Nurses Currently Deployed                  |
| accination Program                    | Weekdays                              | Big Shot/ZIHP   | Nurse Labor Pool  | O FTEE  |
| Director                              | As Needed                             | 25 -100%        | Outpatient Operational Level  | Service Dependent                             |
| -                                     |                                       |                 | Color Coding Define   | ed  |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical        |                 | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |
| Nurse Call-ins                        |                                       |                 | Able to cover with In-house staff<br>40% Nursing Staff covered by Volunteered<br>60% Nursing Staff covered by Volunteered   |   |



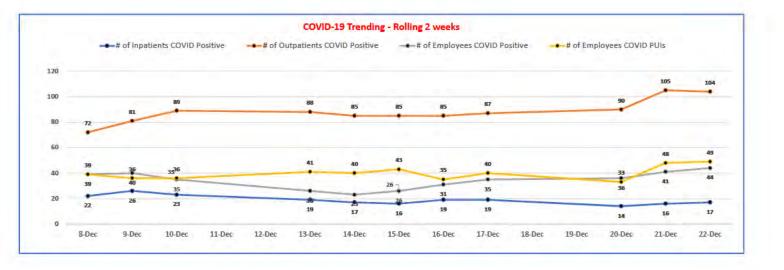
| 12/20/2021                            | Operat                                | ional Level     |   | Normal - "color coding" below                |
|---------------------------------------|---------------------------------------|-----------------|---|--|
| Cummulative COVID Innoculation Totals |                                       | Employees       | 3958  |  |
| Cummulative                           | Cummulative COVID Innoculation Totals |                 | Veterans  | 33511  |
| Source                                | Report<br>Frequency                   | Status          | Criteria  | Notes  |
| Lab                                   | Weekdays                              | 14              | COVID Inpatient Positives/ Vac Status   | 3 ICU, 0 PCU, 11 Med Surg (10 vaccinated)    |
| Lab                                   | Mondays                               | 236             | Recovered COVID Inpatients  | As of 01/24/2021                             |
| Lab                                   | As Needed                             | 0/59            | Daily / Total COVID Deaths  | As of 10/05/2021                             |
| Lab                                   | Weekdays                              | 90              | COVID Outpatient Positives  | 14-Day Running Total (44 vaccinated)         |
| Employee Health                       | Weekdays                              | 36              | COVID Employee Positives  | 26 Clinical/ 10 Non-Clinical (22 vaccinated) |
| Employee Health                       | Weekdays                              | 33              | COVID Employee PUIs   | 25 Clinical / 8 Non-Clinical (22 vaccinated) |
| OTNS                                  | Weekdays                              | 17.5            | 24 Hr Inpatient Nurse Staffing Call-ins   | (2.0 Volunteered/ 0.0 Mandated)              |
| OTNS                                  | Weekdays                              | 8               | Daily Projected Schedule Admissions   |  |
| OTNS                                  | Weekdays                              | 12              | Daily Projected Scheduled Discharges  |  |
| BMS                                   | Weekdays                              | 77.4%           | (ICU/Acute) Bed Occupancy   |  |
|                                       |                                       |                 | Operational Status  |  |
| Acute InPt DM                         | As Needed                             | Plan H          | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)  | 22 COVID Beds (11) 6CS & 6CN (11)            |
| Acute InPt DM                         | As Needed                             | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing            |
| Acute InPt DM                         | As Needed                             | Conventional    | Nursing Care Level  | Normal Nursing Assignments                   |
| ED                                    | As Needed                             | Not Activated   | ED Waiting Room Expansion   |  |
| Nurse Labor Pool                      | Weekdays                              | Phase I         | Nurse Labor Pool  | No Nurses Currently Deployed                 |
| accination Program                    | Weekdays                              | Big Shot/ZIHP   | Nurse Labor Pool  | O FTEE                                       |
| Director                              | As Needed                             | 25 -100%        | Outpatient Operational Level  | Service Dependent                            |
|                                       |                                       |                 | Color Coding Define   | ed   |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical        |                 | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |  |
| Nurse Call-ins                        |                                       |                 | Able to cover with In-house staff<br>40% Nursing Staff covered by Volunteered<br>60% Nursing Staff covered by Volunteered   |  |



| 12/21/2021                            | Operat                         | ional Level           |   | Normal - "color coding" below                 |  |
|---------------------------------------|--------------------------------|-----------------------|---|---|--|
| Cummulative COVID Innoculation Totals |                                | Employees<br>Veterans | 3958<br>33511   |   |  |
| Source                                | Report<br>Frequency            | Status                | Criteria  | Notes   |  |
| Lab                                   | Weekdays                       | 16                    | COVID Inpatient Positives/ Vac Status   | 4 ICU, 1 PCU, 11 Med Surg (8 vaccinated)      |  |
| Lab                                   | Mondays                        | 236                   | Recovered COVID Inpatients  | As of 01/24/2021                              |  |
| Lab                                   | As Needed                      | 0/59                  | Daily / Total COVID Deaths  | As of 10/05/2021                              |  |
| Lab                                   | Weekdays                       | 105                   | COVID Outpatient Positives  | 14-Day Running Total (48 vaccinated)          |  |
| Employee Health                       | Weekdays                       | 41                    | COVID Employee Positives  | 30 Clinical/ 11 Non-Clinical (27 vaccinated)  |  |
| Employee Health                       | Weekdays                       | 48                    | COVID Employee PUIs   | 36 Clinical / 12 Non-Clinical (33 vaccinated) |  |
| OTNS                                  | Weekdays                       | 35.25                 | 24 Hr Inpatient Nurse Staffing Call-ins   | (0 Volunteered/ 0.5 Mandated)                 |  |
| OTNS                                  | Weekdays                       | 5                     | Daily Projected Schedule Admissions   |   |  |
| OTNS                                  | Weekdays                       | 13                    | Daily Projected Scheduled Discharges  |   |  |
| BMS                                   | Weekdays                       | 74.5%                 | (ICU/Acute) Bed Occupancy   |   |  |
|                                       |                                |                       | Operational Status  |   |  |
| Acute InPt DM                         | As Needed                      | Plan H                | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)  | 22 COVID Beds (11) 6CS & 6CN (11)             |  |
| Acute InPt DM                         | As Needed                      | Deactivated SCI       | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing             |  |
| Acute InPt DM                         | As Needed                      | Conventional          | Nursing Care Level  | Normal Nursing Assignments                    |  |
| ED                                    | As Needed                      | Not Activated         | ED Waiting Room Expansion   |   |  |
| Nurse Labor Pool                      | Weekdays                       | Phase I               | Nurse Labor Pool  | No Nurses Currently Deployed                  |  |
| accination Program                    | Weekdays                       | Big Shot/ZIHP         | Nurse Labor Pool  | O FTEE  |  |
| Director                              | As Needed                      | 25 -100%              | Outpatient Operational Level  | Service Dependent                             |  |
| -                                     |                                | _                     | Color Coding Define   | ed  |  |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |                       | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |  |
| Nurse Call-ins                        |                                |                       | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered OT or Mandated OT 60% Nursing Staff covered by Volunteered OT or Mandated OT                             |   |  |

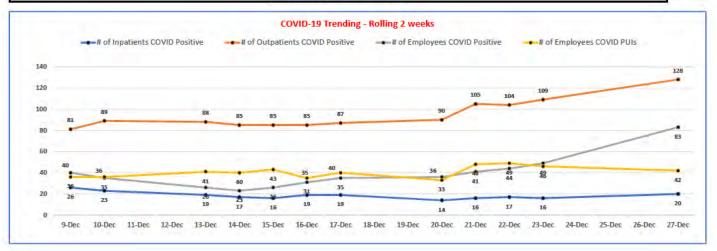


| 12/22/2021                            | Operat   | ional Level     |  | Normal - "color coding" below  |  |
|---------------------------------------|--|-----------------|--|--|--|
| Cummulative COVID Innoculation Totals |  | Employees       | 3958   |  |  |
| Cummulative                           | Cultificative COVID Infloculation Totals   |                 | Veterans   | 33511  |  |
| Source                                | Report<br>Frequency  | Status          | Criteria   | Notes  |  |
| Lab                                   | Weekdays   | 17              | COVID Inpatient Positives/ Vac Status  | 5 ICU, 0 PCU, 12 Med Surg (8 vaccinated)   |  |
| Lab                                   | Mondays  | 236             | Recovered COVID Inpatients   | As of 01/24/2021   |  |
| Lab                                   | As Needed  | 0 / 68          | Daily / Total COVID Deaths   | As of 12/21/2021   |  |
| Lab                                   | Weekdays   | 104             | COVID Outpatient Positives   | 14-Day Running Total (52 vaccinated)   |  |
| Employee Health                       | Weekdays   | 44              | COVID Employee Positives   | 29 Clinical/ 15 Non-Clinical (28 vaccinated)   |  |
| Employee Health                       | Weekdays   | 39              | COVID Employee PUIs  | 26 Clinical / 13 Non-Clinical (33 vaccinated)  |  |
| OTNS                                  | Weekdays   | 49              | 24 Hr Inpatient Nurse Staffing Call-ins  | (0 Volunteered/ 0 Mandated)  |  |
| OTNS                                  | Weekdays   | 8               | Daily Projected Schedule Admissions  |  |  |
| OTNS                                  | Weekdays   | 13              | Daily Projected Scheduled Discharges   |  |  |
| BMS                                   | Weekdays   | 91.5%           | (ICU/Acute) Bed Occupancy  |  |  |
|                                       | 2.5  |                 | Operational Status   | S  |  |
|                                       | THE RESERVE TO THE PARTY OF THE |                 | Post Vaccine COVID Bed Management  |  |  |
| Acute InPt DM                         | As Needed  | Plan H          | Phase V2 (Oct 13, 2021)  | 22 COVID Beds (11) 6CS & 6CN (11)  |  |
| Acute InPt DM                         | As Needed  | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI  | 6 Beds "A" Wing, 10 Beds "B" Wing  |  |
| Acute InPt DM                         | As Needed  | Conventional    | Nursing Care Level   | Normal Nursing Assignments   |  |
| ED                                    | As Needed  | Not Activated   | ED Waiting Room Expansion  |  |  |
| Nurse Labor Pool                      | Weekdays   | Phase I         | Nurse Labor Pool   | No Nurses Currently Deployed   |  |
| Vaccination Program                   | Weekdays   | Big Shot/ZIHP   | Nurse Labor Pool   | 0 FTEE   |  |
| Director                              | As Needed  | 25 -100%        | Outpatient Operational Level   | Service Dependent  |  |
|                                       |  |                 | Color Coding Define  | ed   |  |
| Facility                              | N  | ormal           | Normal Operational levels at or below Plan   | Account to the second s |  |
|                                       |  | oderate         | 1 Operational level elevated above normal level                                      |  |  |
| Status                                | Ţ.   | ritical         | 2 or More Operational levels elevated above normal level                             |  |  |
|                                       |  |                 | lan tare   |  |  |
| Nurse Call-ins                        |  |                 | Able to cover with In-house staff  |  |  |
| Nuise Call-ins                        |  |                 | 40% Nursing Staff covered by Volunteered<br>60% Nursing Staff covered by Volunteered |  |  |



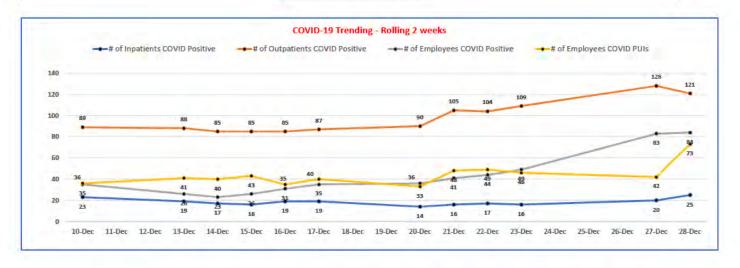


| 12/27/2021                            | Operat              | ional Level     |  | Normal - "color coding" below                 |  |
|---------------------------------------|---------------------|-----------------|--|---|--|
| Cummulative COVID Innoculation Totals |                     | Employees       | 3958   |   |  |
| Cummulativ                            | e COVID IIIIIOCI    | liation rotals  | Veterans   | 33511   |  |
| Source                                | Report<br>Frequency | Status          | Criteria   | Notes   |  |
| Lab                                   | Weekdays            | 20              | COVID Inpatient Positives/ Vac Status                    | 5 ICU, 1 PCU, 14 Med Surg (12 vaccinated)     |  |
| Lab                                   | Mondays             | 236             | Recovered COVID Inpatients                               | As of 01/24/2021                              |  |
| Lab                                   | As Needed           | 1/69            | Daily / Total COVID Deaths                               | As of 12/23/2021                              |  |
| Lab                                   | Weekdays            | 128             | COVID Outpatient Positives                               | 14-Day Running Total (70 vaccinated)          |  |
| Employee Health                       | Weekdays            | 83              | COVID Employee Positives                                 | 56 Clinical/ 27 Non-Clinical (60 vaccinated)  |  |
| Employee Health                       | Weekdays            | 42              | COVID Employee PUIs                                      | 30 Clinical / 12 Non-Clinical (26 vaccinated) |  |
| OTNS                                  | Weekdays            | 30              | 24 Hr Inpatient Nurse Staffing Call-ins                  | (8.5 Volunteered/ 0 0 Mandated)               |  |
| OTNS                                  | Weekdays            | 1               | Daily Projected Schedule Admissions                      |   |  |
| OTNS                                  | Weekdays            | 12              | Daily Projected Scheduled Discharges                     |   |  |
| BMS                                   | Weekdays            | 76.4%           | (ICU/Acute) Bed Occupancy                                |   |  |
|                                       |                     |                 | Operational Status                                       |   |  |
|                                       | 2.41 -2.4           |                 | Post Vaccine COVID Bed Management                        |   |  |
| Acute InPt DM                         | As Needed           | Plan H          | Phase V2 (Oct 13, 2021)                                  | 22 COVID Beds (11) 6CS & 6CN (11)             |  |
| Acute InPt DM                         | As Needed           | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI                        | 6 Beds "A" Wing, 10 Beds "B" Wing             |  |
| Acute InPt DM                         | As Needed           | Conventional    | Nursing Care Level                                       | Normal Nursing Assignments                    |  |
| ED                                    | As Needed           | Not Activated   | ED Waiting Room Expansion                                |   |  |
| Nurse Labor Pool                      | Weekdays            | Phase I         | Nurse Labor Pool   | No Nurses Currently Deployed                  |  |
| Vaccination Program                   | Weekdays            | Big Shot/ZIHP   | Nurse Labor Pool   | 0 FTEE  |  |
| Director                              | As Needed           | 25 -100%        | Outpatient Operational Level                             | Service Dependent                             |  |
|                                       |                     |                 | Color Coding Define                                      | ed  |  |
| Facility                              | N                   | ormal           | Normal Operational levels at or below Plan               |   |  |
| Operational                           | Moderate            |                 | 1 Operational level elevated above normal                | l level                                       |  |
| Status Critical                       |                     | ritical         | 2 or More Operational levels elevated above normal level |   |  |
|                                       |                     |                 |  |   |  |
|                                       |                     |                 | Able to cover with In-house staff                        |   |  |
| Nurse Call-ins                        |                     |                 | 40% Nursing Staff covered by Volunteered                 |   |  |
|                                       |                     |                 | 60% Nursing Staff covered by Volunteered                 | OT or Mandated OT                             |  |



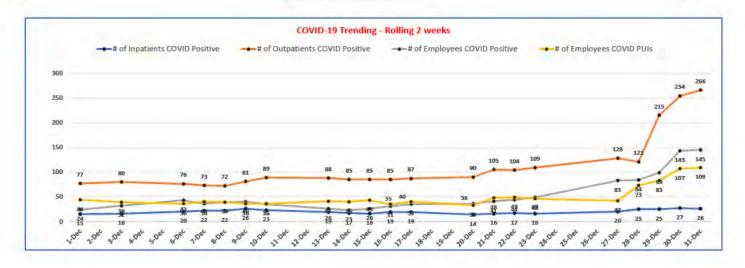


| 12/28/2021                            | Operat              | tional Level    |  | Normal - "color coding" below                 |  |
|---------------------------------------|---------------------|-----------------|--|---|--|
| Cummulative COVID Innoculation Totals |                     | Employees       | 3958   |   |  |
| Cummulative                           | e COVID IIIIIoct    | liation rotals  | Veterans   | 33511   |  |
| Source                                | Report<br>Frequency | Status          | Criteria   | Notes   |  |
| Lab                                   | Weekdays            | 25              | COVID Inpatient Positives/ Vac Status                    | 7 ICU, 15 Med Surg (16 vaccinated)            |  |
| Lab                                   | Mondays             | 236             | Recovered COVID Inpatients                               | As of 01/24/2021                              |  |
| Lab                                   | As Needed           | 0 / 69          | Daily / Total COVID Deaths                               | As of 12/23/2021                              |  |
| Lab                                   | Weekdays            | 121             | COVID Outpatient Positives                               | 14-Day Running Total (67 vaccinated)          |  |
| Employee Health                       | Weekdays            | 84              | COVID Employee Positives                                 | 65 Clinical/ 19 Non-Clinical (63 vaccinated)  |  |
| Employee Health                       | Weekdays            | 73              | COVID Employee PUIs                                      | 51 Clinical / 22 Non-Clinical (54 vaccinated) |  |
| OTNS                                  | Weekdays            | 36              | 24 Hr Inpatient Nurse Staffing Call-ins                  | (5.0 Volunteered/ 2 0 Mandated)               |  |
| OTNS                                  | Weekdays            | 2               | Daily Projected Schedule Admissions                      |   |  |
| OTNS                                  | Weekdays            | 14              | Daily Projected Scheduled Discharges                     |   |  |
| BMS                                   | Weekdays            | 91 5%           | (ICU/Acute) Bed Occupancy                                |   |  |
|                                       |                     |                 | Operational Status                                       |   |  |
|                                       | 2.41.42.4           |                 | Post Vaccine COVID Bed Management                        |   |  |
| Acute InPt DM                         | As Needed           | Plan H          | Phase V2 (Oct 13, 2021)                                  | 22 COVID Beds (11) 6CS & 6CN (11)             |  |
| Acute InPt DM                         | As Needed           | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI                        | 6 Beds "A" Wing, 10 Beds "B" Wing             |  |
| Acute InPt DM                         | As Needed           | Conventional    | Nursing Care Level                                       | Normal Nursing Assignments                    |  |
| ED                                    | As Needed           | Not Activated   | ED Waiting Room Expansion                                |   |  |
| Nurse Labor Pool                      | Weekdays            | Phase I         | Nurse Labor Pool   | No Nurses Currently Deployed                  |  |
| /accination Program                   | Weekdays            | Big Shot/ZIHP   | Nurse Labor Pool   | 0 FTEE  |  |
| Director                              | As Needed           | 25 -100%        | Outpatient Operational Level                             | Service Dependent                             |  |
|                                       |                     |                 | Color Coding Define                                      | ed  |  |
| Facility                              | N                   | ormal           | Normal Operational levels at or below Plan               |   |  |
| Operational                           | Me                  | oderate         | 1 Operational level elevated above normal                | l level                                       |  |
| Status Critics                        |                     | ritical         | 2 or More Operational levels elevated above normal level |   |  |
|                                       |                     |                 |  |   |  |
|                                       |                     |                 | Able to cover with In-house staff                        |   |  |
| Nurse Call-ins                        |                     |                 | 40% Nursing Staff covered by Volunteered                 |   |  |
| -                                     |                     |                 | 60% Nursing Staff covered by Volunteered                 | OT or Mandated OT                             |  |

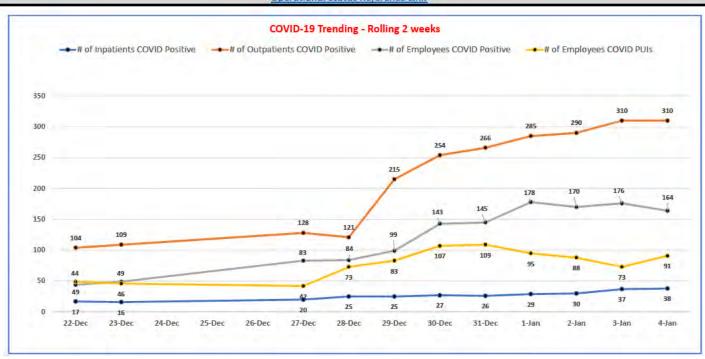




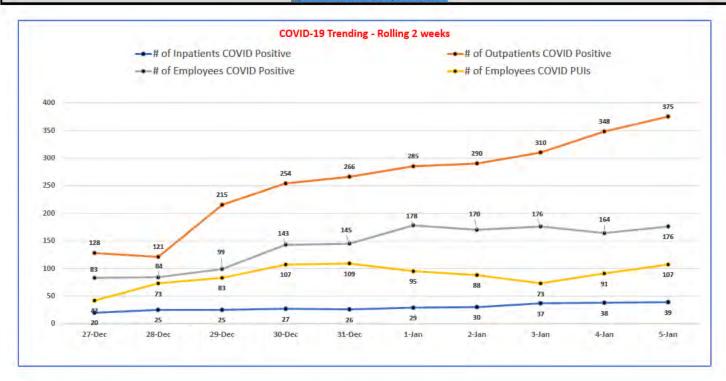
| 1/3/2022                              | Operat              | ional Level     |  | Normal - "color coding" below                  |  |
|---------------------------------------|---------------------|-----------------|--|--|--|
| Cummulative COVID Innoculation Totals |                     | Employees       | 3958   |  |  |
| Cummulativ                            | e COVID IIIIOCC     | liation rotals  | Veterans   | 33511  |  |
| Source                                | Report<br>Frequency | Status          | Criteria   | Notes  |  |
| Lab                                   | Weekdays            | 37              | COVID Inpatient Positives/ Vac Status                      | 8 ICU, 2 PCU, 27 Med Surg (24 vaccinated)      |  |
| Lab                                   | Mondays             | 236             | Recovered COVID Inpatients                                 | As of 01/24/2021                               |  |
| Lab                                   | As Needed           | 0 / 69          | Daily / Total COVID Deaths                                 | As of 12/23/2021                               |  |
| Lab                                   | Weekdays            | 310             | COVID Outpatient Positives                                 | 14-Day Running Total (204 vaccinated)          |  |
| Employee Health                       | Weekdays            | 176             | COVID Employee Positives                                   | 113 Clinical/ 63 Non-Clinical (126 vaccinated) |  |
| Employee Health                       | Weekdays            | 73              | COVID Employee PUIs  | 43 Clinical / 30 Non-Clinical (57 vaccinated)  |  |
| OTNS                                  | Weekdays            | 48              | 24 Hr Inpatient Nurse Staffing Call-ins                    | (5.0 Volunteered/ 0 5 Mandated)                |  |
| OTNS                                  | Weekdays            | 0               | Daily Projected Schedule Admissions                        |  |  |
| OTNS                                  | Weekdays            | 14              | Daily Projected Scheduled Discharges                       |  |  |
| BMS                                   | Weekdays            | 90.6%           | (ICU/Acute) Bed Occupancy                                  |  |  |
|                                       |                     |                 | Operational Status   |  |  |
|                                       | 2012                |                 | Post Vaccine COVID Bed Management                          |  |  |
| Acute InPt DM                         | As Needed           | Plan H          | Phase V2 (Oct 13, 2021)                                    | 22 COVID Beds (11) 6CS & 6CN (11)              |  |
| Acute InPt DM                         | As Needed           | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI                          | 6 Beds "A" Wing, 10 Beds "B" Wing              |  |
| Acute InPt DM                         | As Needed           | Conventional    | Nursing Care Level   | Normal Nursing Assignments                     |  |
| ED                                    | As Needed           | Not Activated   | ED Waiting Room Expansion                                  |  |  |
| Nurse Labor Pool                      | Weekdays            | Phase I         | Nurse Labor Pool   | No Nurses Currently Deployed                   |  |
| /accination Program                   | Weekdays            | Big Shot/ZIHP   | Nurse Labor Pool   | 0 FTEE   |  |
| Director                              | As Needed           | 25 -100%        | Outpatient Operational Level                               | Service Dependent                              |  |
|                                       |                     |                 | Color Coding Define  | ed   |  |
| Facility                              | N                   | ormal           | Normal Operational levels at or below Plan                 |  |  |
| Operational                           |                     |                 | 1 Operational level elevated above normal level            |  |  |
| Status                                |                     | ritical         | 2 or More Operational levels elevated above normal level   |  |  |
|                                       |                     |                 |  |  |  |
| a Vari                                |                     |                 | Able to cover with In-house staff                          |  |  |
| Nurse Call-ins                        |                     |                 | 40% Nursing Staff covered by Volunteered                   |  |  |
|                                       |                     |                 | 60% Nursing Staff covered by Volunteered OT or Mandated OT |  |  |



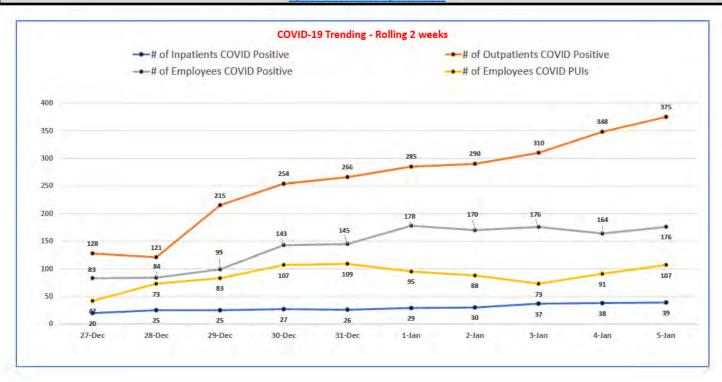
| 1/4/2022                              | Operat                         | ional Level     |   | Normal - "color coding" below                     |  |
|---------------------------------------|--------------------------------|-----------------|---|---|--|
| Cummulative COVID Innoculation Totals |                                | Employees       | 3958  |   |  |
|                                       |                                | Veterans        | 33511   |   |  |
| Source                                | Report<br>Frequency            | Status          | Criteria  | Notes   |  |
| Lab                                   | Weekdays                       | 39              | COVID Inpatient Positives/ Vac Status   | 8 ICU, 1 PCU, 30 Med Surg (22 vaccinated)         |  |
| Lab                                   | Mondays                        | 236             | Recovered COVID Inpatients  | As of 01/24/2021                                  |  |
| Lab                                   | As Needed                      | 0/69            | Daily / Total COVID Deaths  | As of 12/23/2021                                  |  |
| Lab                                   | Weekdays                       | 310             | COVID Outpatient Positives  | 14-Day Running Total (204 vaccinated)             |  |
| Employee Health                       | Weekdays                       | 164             | COVID Employee Positives  | 100 Clinical/ 64 Non-Clinical (121 vaccinated)    |  |
| Employee Health                       | Weekdays                       | 91              | COVID Employee PUIs   | 56 Clinical / 35 Non-Clinical (71 vaccinated)     |  |
| OTNS                                  | Weekdays                       | 50              | 24 Hr Inpatient Nurse Staffing Call-ins   | (8.0 Volunteered/ 0.5 Mandated)                   |  |
| OTNS                                  | Weekdays                       | 1               | Daily Projected Schedule Admissions   |   |  |
| OTNS                                  | Weekdays                       | 11              | Daily Projected Scheduled Discharges  |   |  |
| BMS                                   | Weekdays                       | 94.3%           | (ICU/Acute) Bed Occupancy   |   |  |
|                                       |                                |                 | Operational Status  |   |  |
| Acute InPt DM                         | As Needed                      | Plan H          | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)  | 39 COVID Beds (9) ICU (9) 6CS, 6CN (17), & 7C (4) |  |
| Acute InPt DM                         | As Needed                      | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing                 |  |
| Acute InPt DM                         | As Needed                      | Contigency      | Nursing Care Level  | Nursing Assignments Modified                      |  |
| ED                                    | As Needed                      | Not Activated   | ED Waiting Room Expansion   |   |  |
| Nurse Labor Pool                      | Weekdays                       | Phase I         | Nurse Labor Pool  | No Nurses Currently Deployed                      |  |
| /accination Program                   | Weekdays                       | Big Shot/ZIHP   | Nurse Labor Pool  | O FTEE  |  |
| Director                              | As Needed                      | 25 -100%        | Outpatient Operational Level  | Service Dependent                                 |  |
|                                       |                                | 77              | Color Coding Define   | ed  |  |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |                 | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |  |
| Nurse Call-ins                        |                                |                 | Able to cover with In-house staff  40% Nursing Staff covered by Volunteered OT or Mandated OT  60% Nursing Staff covered by Volunteered OT or Mandated OT                           |   |  |



| 1/5/2022                          | Opera                          | tional Level                 |   | Normal - "color coding" below  |
|-----------------------------------|--------------------------------|------------------------------|---|--|
| Company law                       | COMP                           | distance and the             | Employees   | 3958   |
| Cummulativ                        | e COVID Innoci                 | liation lotals               | Veterans  | 33511  |
| Source                            | Report<br>Frequency            | Status                       | Criteria  | Notes  |
| Lab                               | Weekdays                       | 46                           | COVID Inpatient Positives/ Vac Status   | (6) ICU, (45) Med/Surg - (26) 6CN/S, (5) 4C, (4) 7C, (5) CLC, (5) DOM (28 vaccinated)  |
| Lab                               | Mondays                        | 236                          | Recovered COVID Inpatients  | As of 01/24/2021   |
| Lab                               | As Needed                      | 0/69                         | Daily / Total COVID Deaths  | As of 12/23/2021   |
| Lab                               | Weekdays                       | 375                          | COVID Outpatient Positives  | 14-Day Running Total (257 vaccinated)  |
| Employee Health                   | Weekdays                       | 176                          | COVID Employee Positives  | 108 Clinical / 68 Non-Clinical (135 vaccinated)  |
| Employee Health                   | Weekdays                       | 107                          | COVID Employee PUIs   | 70 Clinical / 37 Non-Clinical (83 vaccinated)  |
| OTNS                              | Weekdays                       | 32.5                         | 24 Hr Inpatient Nurse Staffing Call-ins   | (7.0 Volunteered/ 0.5 Mandated)  |
| OTNS                              | Weekdays                       | 4                            | Daily Projected Schedule Admissions   |  |
| OTNS                              | Weekdays                       | 10                           | Daily Projected Scheduled Discharges  |  |
| BMS                               | Weekdays                       | 92.5%                        | (ICU/Acute) Bed Occupancy   |  |
|                                   |                                |                              | Operational Status  |  |
| Acute InPt DM                     | As Needed                      | Plan J<br>(Modified Phase 4) | Post Vaccine COVID Bed Management Phase V2 (Oct 13, 2021)   | 37 COVID Beds - (9) ICU (11) 6CS, 6CN (17) -Beyond 37 Beds there will be a modified placement (Either open 7C Beds as needed or shelter In-place on identified unit) |
| Acute InPt DM                     | As Needed                      | Deactivated SCI              | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing  |
| Acute InPt DM                     | As Needed                      | Contigency                   | Nursing Care Level  | Nursing Assignments Modified   |
| ED                                | As Needed                      | Not Activated                | ED Waiting Room Expansion   |  |
| Nurse Labor Pool                  | Weekdays                       | Phase I                      | Nurse Labor Pool  | No Nurses Currently Deployed   |
| Vaccination Program               | Weekdays                       | Big Shot/ZIHP                | Nurse Labor Pool  | O FTEE   |
| Director                          | As Needed                      | 25 -100%                     | Outpatient Operational Level  | Service Dependent  |
| T. 100                            | 24 1000                        | A STATE OF THE PARTY OF      | Color Coding Define   |  |
| Facility<br>Operational<br>Status | Normal<br>Moderate<br>Crítical |                              | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |  |
| Nurse Call-ins                    |                                |                              | Able to cover with In-house staff<br>40% Nursing Staff covered by Volunteered<br>60% Nursing Staff covered by Volunteered   |  |

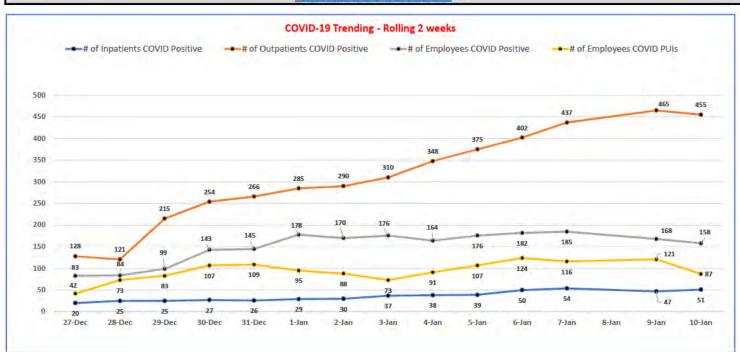


| 1/5/2022                              | Operat                         | ional Level     |   | Normal - "color coding" below                     |  |
|---------------------------------------|--------------------------------|-----------------|---|---|--|
| Communication                         | - COVID I                      | Latin Trails    | Employees   | 3958  |  |
| Cummulative COVID Innoculation Totals |                                | Veterans        | 33511   |   |  |
| Source                                | Report<br>Frequency            | Status          | Criteria  | Notes   |  |
| Lab                                   | Weekdays                       | 39              | COVID Inpatient Positives/ Vac Status   | 5 ICU, 1 PCU, 28 Med Surg & 5 CLC (25 vaccinated) |  |
| Lab                                   | Mondays                        | 236             | Recovered COVID Inpatients  | As of 01/24/2021                                  |  |
| Lab                                   | As Needed                      | 0/69            | Daily / Total COVID Deaths  | As of 12/23/2021                                  |  |
| Lab                                   | Weekdays                       | 375             | COVID Outpatient Positives  | 14-Day Running Total (257 vaccinated)             |  |
| Employee Health                       | Weekdays                       | 176             | COVID Employee Positives  | 108 Clinical/ 68 Non-Clinical (135 vaccinated)    |  |
| Employee Health                       | Weekdays                       | 107             | COVID Employee PUIs   | 70 Clinical / 37 Non-Clinical (83 vaccinated)     |  |
| OTNS                                  | Weekdays                       | 32.5            | 24 Hr Inpatient Nurse Staffing Call-ins   | (7.0 Volunteered/ 0.5 Mandated)                   |  |
| OTNS                                  | Weekdays                       | 4               | Daily Projected Schedule Admissions   |   |  |
| OTNS                                  | Weekdays                       | 10              | Daily Projected Scheduled Discharges  |   |  |
| BMS                                   | Weekdays                       | 92.5%           | (ICU/Acute) Bed Occupancy   |   |  |
|                                       |                                |                 | Operational Status  |   |  |
| Acute InPt DM                         | As Needed                      | Plan H          | Post Vaccine COVID Bed Management<br>Phase V2 (Oct 13, 2021)  | 39 COVID Beds (9) ICU (9) 6CS, 6CN (17), & 7C (4) |  |
| Acute InPt DM                         | As Needed                      | Deactivated SCI | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing                 |  |
| Acute InPt DM                         | As Needed                      | Contigency      | Nursing Care Level  | Nursing Assignments Modified                      |  |
| ED                                    | As Needed                      | Not Activated   | ED Waiting Room Expansion   |   |  |
| Nurse Labor Pool                      | Weekdays                       | Phase I         | Nurse Labor Pool  | No Nurses Currently Deployed                      |  |
| Vaccination Program                   | Weekdays                       | Big Shot/ZIHP   | Nurse Labor Pool  | O FTEE  |  |
| Director                              | As Needed                      | 25 -100%        | Outpatient Operational Level  | Service Dependent                                 |  |
|                                       |                                | 11              | Color Coding Defin  | ed  |  |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |                 | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |  |
| Nurse Call-ins                        |                                |                 | Able to cover with In-house staff  40% Nursing Staff covered by Volunteered OT or Mandated OT  60% Nursing Staff covered by Volunteered OT or Mandated OT                           |   |  |

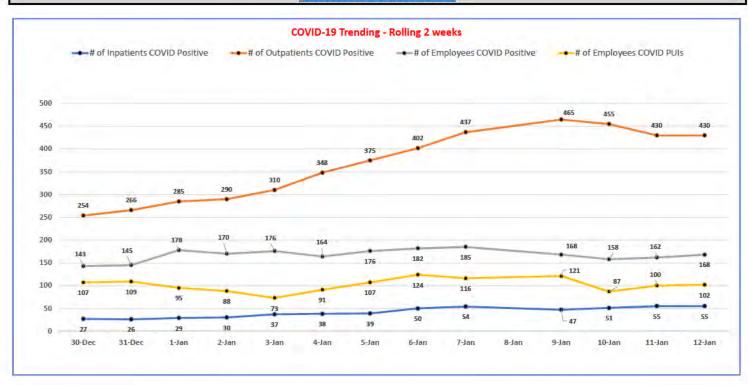


## Facility Dashboard SITUATION UPDATE

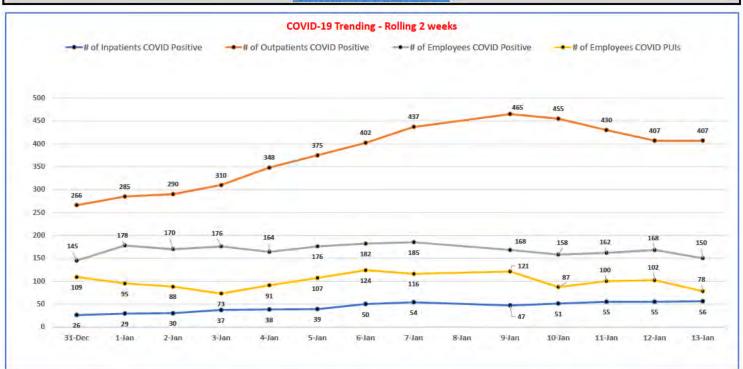
| 1/10/2022                         | Operat                         | ional Level          |   | Normal - "color coding" below   |
|-----------------------------------|--------------------------------|----------------------|---|---|
| Company law                       | COMP                           | Later words          | Employees   | 3958  |
| Cummulativ                        | e COVID Innocu                 | liation lotals       | Veterans  | 33511   |
| Source                            | Report<br>Frequency            | Status               | Criteria  | Notes   |
| Lab                               | Weekdays                       | 51                   | COVID Inpatient Positives/ Vac Status   | (6) ICU, (27) 6CN/S, (3) 4C, (1) 5C, (4) 7C, (8) CLC, (2) DOM<br>(32 vaccinated)  |
| Lab                               | Mondays                        | 236                  | Recovered COVID Inpatients  | As of 01/24/2021  |
| Lab                               | As Needed                      | 0/69                 | Daily / Total COVID Deaths  | As of 12/23/2021  |
| Lab                               | Weekdays                       | 455                  | COVID Outpatient Positives  | 14-Day Running Total (317 vaccinated)   |
| Employee Health                   | Weekdays                       | 158                  | COVID Employee Positives  | 112 Clinical/ 46 Non-Clinical (137 vaccinated)  |
| Employee Health                   | Weekdays                       | 87                   | COVID Employee PUIs   | 56 Clinical / 31 Non-Clinical (60 vaccinated)   |
| OTNS                              | Weekdays                       | 45.5                 | 24 Hr Inpatient Nurse Staffing Call-ins   | (6.5 Volunteered/ 1.5 Mandated)   |
| OTNS                              | Weekdays                       | 4                    | Daily Projected Schedule Admissions   |   |
| OTNS                              | Weekdays                       | 7                    | Daily Projected Scheduled Discharges  |   |
| BMS                               | Weekdays                       | 77.6%                | (ICU/Acute) Bed Occupancy   |   |
|                                   |                                |                      | Operational Status  |   |
| Acute InPt DM                     | As Needed                      | Phase II<br>Option 2 | 6-Jan-22  | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN - Beyond 37 Beds there will be a modified placement to shelter In-place on unit |
| Acute InPt DM                     | As Needed                      | Deactivated SCI      | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing   |
| Acute InPt DM                     | As Needed                      | Contigency           | Nursing Care Level  | Nursing Assignments Modified  |
| ED                                | As Needed                      | Not Activated        | ED Waiting Room Expansion   |   |
| Nurse Labor Pool                  | Weekdays                       | Phase I              | Nurse Labor Pool  | No Nurses Currently Deployed  |
| Vaccination Program               | Weekdays                       | Big Shot/ZIHP        | Nurse Labor Pool  | O FTEE  |
| Director                          | As Needed                      | 25 -100%             | Outpatient Operational Level  | Service Dependent   |
|                                   |                                |                      | Color Coding Define   | ed  |
| Facility<br>Operational<br>Status | Normal<br>Moderate<br>Critical |                      | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |
| Nurse Call-ins                    |                                |                      | Able to cover with In-house staff<br>40% Nursing Staff covered by Volunteered<br>60% Nursing Staff covered by Volunteered   |   |



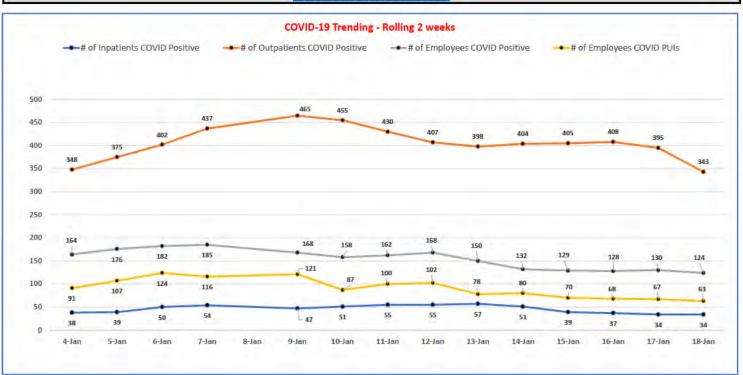
| 1/12/2022                         | Operat                                | ional Level   |   | Normal - "color coding" below   |
|-----------------------------------|---------------------------------------|---|---|---|
| Communication                     | Cummulative COVID Innoculation Totals |   | Employees   | 3958  |
| Cummulativ                        | e COVID Innocu                        | liation lotals  | Veterans  | 33511   |
| Source                            | Report<br>Frequency                   | Status  | Criteria  | Notes   |
| Lab                               | Weekdays                              | 55  | COVID Inpatient Positives/ Vac Status   | 2C/ICU (4), 3C (4), 4C (5), 6CN/S (24), 7C (7), CLC (9), SCI (1), DOM (1) (35 vaccinated)   |
| Lab                               | Mondays                               | 236   | Recovered COVID Inpatients  | As of 01/24/2021  |
| Lab                               | As Needed                             | 0/69  | Daily / Total COVID Deaths  | As of 12/23/2021  |
| Lab                               | Weekdays                              | 430   | COVID Outpatient Positives  | 14-Day Running Total (296 vaccinated)   |
| Employee Health                   | Weekdays                              | 168   | COVID Employee Positives  | 119 Clinical/ 49 Non-Clinical (142 vaccinated)  |
| Employee Health                   | Weekdays                              | 102   | COVID Employee PUIs   | 72 Clinical / 30 Non-Clinical (73 vaccinated)   |
| OTNS                              | Weekdays                              | 52  | 24 Hr Inpatient Nurse Staffing Call-ins   | (9.0 Volunteered/ 0.5 Mandated)   |
| OTNS                              | Weekdays                              | 5   | Daily Projected Schedule Admissions   |   |
| OTNS                              | Weekdays                              | 16  | Daily Projected Scheduled Discharges  |   |
| BMS                               | Weekdays                              | 83.3%   | (ICU/Acute) Bed Occupancy   |   |
|                                   |                                       |   | Operational Status  |   |
| Acute InPt DM                     | As Needed                             | Phase II<br>Option 2  | 6-Jan-22  | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN - Beyond 37 Beds there will be a modified placement to shelter In-place on unit |
| Acute InPt DM                     | As Needed                             | Deactivated SCI   | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing   |
| Acute InPt DM                     | As Needed                             | Contigency  | Nursing Care Level  | Nursing Assignments Modified  |
| ED                                | As Needed                             | Not Activated   | ED Waiting Room Expansion   |   |
| Nurse Labor Pool                  | Weekdays                              | Phase I   | Nurse Labor Pool  | No Nurses Currently Deployed  |
| Vaccination Program               | Weekdays                              | Big Shot/ZIHP   | Nurse Labor Pool  | O FTEE  |
| Director                          | As Needed                             | 25 -100%  | Outpatient Operational Level  | Service Dependent   |
|                                   |                                       |   | Color Coding Define   | ed  |
| Facility<br>Operational<br>Status | Normal<br>Moderate<br>Critical        |   | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |
| Nurse Call-ins                    |                                       | Able to cover with In-house staff 40% Nursing Staff covered by Volunte 60% Nursing Staff covered by Volunte |   |   |



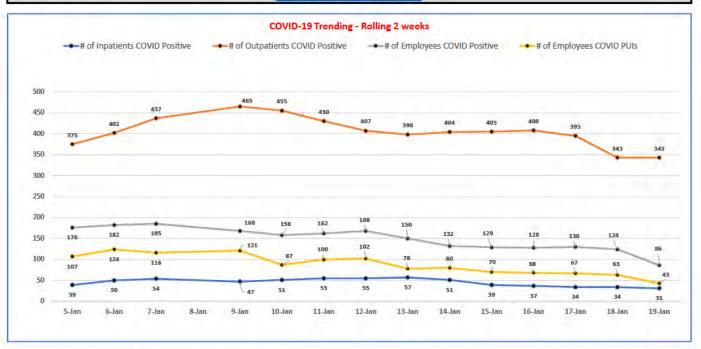
| 1/13/2022                             | Operat                         | ional Level          |   | Normal - "color coding" below   |
|---------------------------------------|--------------------------------|----------------------|---|---|
| Cummulative COVID Innoculation Totals |                                | Employees            | 3958  |   |
| Cummulative                           | e COVID Innocu                 | liation Totals       | Veterans  | 33511   |
| Source                                | Report<br>Frequency            | Status               | Criteria  | Notes   |
| Lab                                   | Weekdays                       | 56                   | COVID Inpatient Positives/ Vac Status   | 2C/ICU (7), 3C (4), 4C (4), 6CN/S (23), 7C (6), CLC (9), SCI (1), DOM (2) (35 vaccinated)   |
| Lab                                   | Mondays                        | 236                  | Recovered COVID Inpatients  | As of 01/24/2021  |
| Lab                                   | As Needed                      | 0/69                 | Daily / Total COVID Deaths  | As of 12/23/2021  |
| Lab                                   | Weekdays                       | 407                  | COVID Outpatient Positives  | 14-Day Running Total (279 vaccinated)   |
| Employee Health                       | Weekdays                       | 150                  | COVID Employee Positives  | 108 Clinical/ 42 Non-Clinical (126 vaccinated)  |
| Employee Health                       | Weekdays                       | 78                   | COVID Employee PUIs   | 52 Clinical / 26 Non-Clinical (73 vaccinated)   |
| OTNS                                  | Weekdays                       | 50.5                 | 24 Hr Inpatient Nurse Staffing Call-ins   | (11.5 Volunteered/ 0 5 Mandated)  |
| OTNS                                  | Weekdays                       | 3                    | Daily Projected Schedule Admissions   |   |
| OTNS                                  | Weekdays                       | 11                   | Daily Projected Scheduled Discharges  |   |
| BMS                                   | Weekdays                       | 94.6%                | (ICU/Acute) Bed Occupancy   |   |
|                                       |                                |                      | Operational Status  |   |
| Acute InPt DM                         | As Needed                      | Phase II<br>Option 2 | 6-Jan-22  | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN - Beyond 37 Beds there will be a modified placement to shelter In-place on unit |
| Acute InPt DM                         | As Needed                      | Deactivated SCI      | 16 Med/ Surg Bed Expansion in SCI   | 6 Beds "A" Wing, 10 Beds "B" Wing   |
| Acute InPt DM                         | As Needed                      | Contigency           | Nursing Care Level  | Nursing Assignments Modified  |
| ED                                    | As Needed                      | Not Activated        | ED Waiting Room Expansion   |   |
| Nurse Labor Pool                      | Weekdays                       | Phase I              | Nurse Labor Pool  | No Nurses Currently Deployed  |
| Vaccination Program                   | Weekdays                       | Big Shot/ZIHP        | Nurse Labor Pool  | O FTEE  |
| Director                              | As Needed                      | 25 -100%             | Outpatient Operational Level  | Service Dependent   |
| A STATE OF THE PARTY.                 |                                |                      | Color Coding Define   | ed  |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |                      | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |
| Nurse Call-ins                        |                                |                      | Able to cover with In-house staff<br>40% Nursing Staff covered by Volunteered<br>60% Nursing Staff covered by Volunteered   |   |



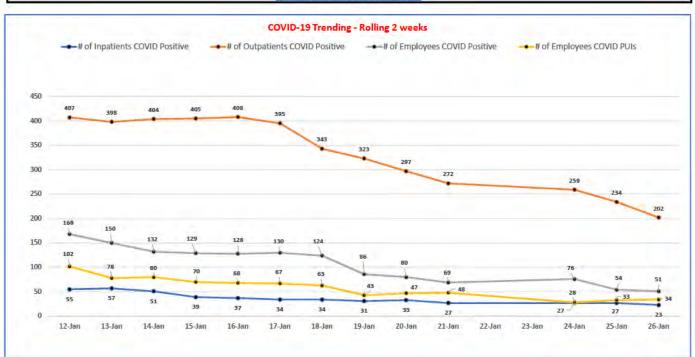
| 1/18/2022           | Operat              | ional Level          |   | Normal - "color coding" below   |  |
|---------------------|---------------------|----------------------|---|---|--|
| Communication       | - COVID I           | lating Table         | Employees                                       | 3958  |  |
| Cummulativ          | e COVID Innocu      | lation lotals        | Veterans  | 33511   |  |
| Source              | Report<br>Frequency | Status               | Criteria  | Notes   |  |
| Lab                 | Weekdays            | 34                   | COVID Inpatient Positives/ Vac Status           | 2C/ICU (6), 3C (4), 6CN/S (16), CLC (4), SCI (2), DOM (2) (19 vaccinated)   |  |
| Lab                 | Mondays             | 236                  | Recovered COVID Inpatients                      | As of 01/24/2021  |  |
| Lab                 | As Needed           | 0/69                 | Daily / Total COVID Deaths                      | As of 12/23/2021  |  |
| Lab                 | Weekdays            | 343                  | COVID Outpatient Positives                      | 14-Day Running Total (Unvaccinated = 105, Vacc X 1 = 3, Vacc X 2 = 145, Vac X 3 = 90)   |  |
| Employee Health     | Weekdays            | 124                  | COVID Employee Positives                        | 88 Clinical/ 36 Non-Clinical (107 vaccinated)   |  |
| Employee Health     | Weekdays            | 63                   | COVID Employee PUIs                             | 24 Clinical / 12 Non-Clinical (36 vaccinated)   |  |
| OTNS                | Weekdays            | 29                   | 24 Hr Inpatient Nurse Staffing Call-ins         | (7.5 Volunteered/ 0.5 Mandated)   |  |
| OTNS                | Weekdays            | 3                    | Daily Projected Schedule Admissions             |   |  |
| OTNS                | Weekdays            | 13                   | Daily Projected Scheduled Discharges            |   |  |
| BMS                 | Weekdays            | 88.2%                | (ICU/Acute) Bed Occupancy                       |   |  |
|                     |                     |                      | Operational Status                              |   |  |
| Acute InPt DM       | As Needed           | Phase II<br>Option 2 | Dated 1/6/2022                                  | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN - Beyond 37 Beds there will be a modified placement to shelter In-place on unit |  |
| Acute InPt DM       | As Needed           | Deactivated SCI      | 16 Med/ Surg Bed Expansion in SCI               | 6 Beds "A" Wing, 10 Beds "B" Wing   |  |
| Acute InPt DM       | As Needed           | Contigency           | Nursing Care Level                              | Nursing Assignments Modified  |  |
| ED                  | As Needed           | Not Activated        | ED Waiting Room Expansion                       |   |  |
| Nurse Labor Pool    | Weekdays            | Phase I              | Nurse Labor Pool                                | No Nurses Currently Deployed  |  |
| Vaccination Program | Weekdays            | Big Shot/ZIHP        | Nurse Labor Pool                                | O FTEE  |  |
| Director            | As Needed           | 25 -100%             | Outpatient Operational Level                    | Service Dependent   |  |
|                     |                     |                      | Color Coding Defin                              | ed  |  |
| Facility            | 9.33                | ormal                | Normal Operational levels at or below Pla       |   |  |
| Operational         | Moderate            |                      | 1 Operational level elevated above normal level |   |  |
| Status              |                     | ritical              | 2 or More Operational levels elevated abo       | ve normal level   |  |
| 4.5.50              |                     |                      | Able to cover with In-house staff               |   |  |
| Nurse Call-ins      |                     |                      | 40% Nursing Staff covered by Volunteered        | OT or Mandated OT   |  |
|                     |                     |                      | 60% Nursing Staff covered by Volunteered        | OT or Mandated OT   |  |



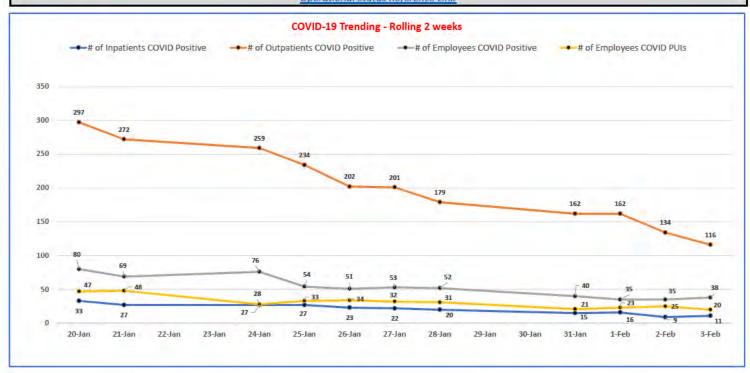
| 1/19/2022  | Operat              | ional Level          | Victoria de la companya del la companya de la compa | Normal - "color coding" below   |  |
|--|---------------------|----------------------|--|---|--|
| Communication  | COVID Innocu        | Jaking Takala        | Employees  | 3958  |  |
| Cummulative  | E COVID INNOCL      | liation (otals       | Veterans   | 33511   |  |
| Source   | Report<br>Frequency | Status               | Criteria   | Notes   |  |
| Lab  | Weekdays            | 31                   | COVID Inpatient Positives/ Vac Status  | 2C/ICU (5), 3C (4), 6CN/S (17), CLC (3), DOM (2)<br>(17 vaccinated)   |  |
| Lab  | Mondays             | 236                  | Recovered COVID Inpatients   | As of 01/24/2021  |  |
| Lab  | As Needed           | 0/69                 | Daily / Total COVID Deaths   | As of 12/23/2021  |  |
| Lab  | Weekdays            | 343                  | COVID Outpatient Positives   | 14-Day Running Total (Unvaccinated = 105, Vacc X 1 = 3, Vacc X 2 = 145, Vac X 3 = 90)   |  |
| Employee Health  | Weekdays            | 86                   | COVID Employee Positives   | 60 Clinical/ 26 Non-Clinical (74 vaccinated)  |  |
| Employee Health  | Weekdays            | 43                   | COVID Employee PUIs  | 33 Clinical / 10 Non-Clinical (18 vaccinated)   |  |
| OTNS   | Weekdays            | 33                   | 24 Hr Inpatient Nurse Staffing Call-ins  | (5.0 Volunteered/ 4 5 Mandated)   |  |
| OTNS   | Weekdays            | 6                    | Daily Projected Schedule Admissions  |   |  |
| OTNS   | Weekdays            | 14                   | Daily Projected Scheduled Discharges   |   |  |
| BMS  | Weekdays            | 83.7%                | (ICU/Acute) Bed Occupancy  |   |  |
|  |                     |                      | Operational Status   |   |  |
| Acute InPt DM  | As Needed           | Phase II<br>Option 2 | Dated 1/6/2022   | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN - Beyond 37 Beds there will be a modified placement to shelter In-place on unit |  |
| Acute InPt DM  | As Needed           | Deactivated SCI      | 16 Med/ Surg Bed Expansion in SCI  | 6 Beds "A" Wing, 10 Beds "B" Wing   |  |
| Acute InPt DM  | As Needed           | Contigency           | Nursing Care Level   | Nursing Assignments Modified  |  |
| ED   | As Needed           | Not Activated        | ED Waiting Room Expansion  |   |  |
| Nurse Labor Pool   | Weekdays            | Phase I              | Nurse Labor Pool   | No Nurses Currently Deployed  |  |
| Vaccination Program  | Weekdays            | Big Shot/ZIHP        | Nurse Labor Pool   | O FTEE  |  |
| Director   | As Needed           | 25 -100%             | Outpatient Operational Level   | Service Dependent   |  |
| D 22 10  |                     |                      | Color Coding Defin   | ed  |  |
| Facility   |                     | ormal                | Normal Operational levels at or below Plan B, Conventional, and Phase II   |   |  |
| Operational<br>Status  |                     |                      | 1 Operational level elevated above normal level 2 or More Operational levels elevated above normal level   |   |  |
|  |                     |                      |  |   |  |
| Nurse Call-ins   |                     |                      | Able to cover with In-house staff<br>40% Nursing Staff covered by Volunteered  | OT or Mandated OT   |  |
| Complete Annual Complete Compl |                     |                      | 60% Nursing Staff covered by Volunteered   | OT or Mandated OT   |  |



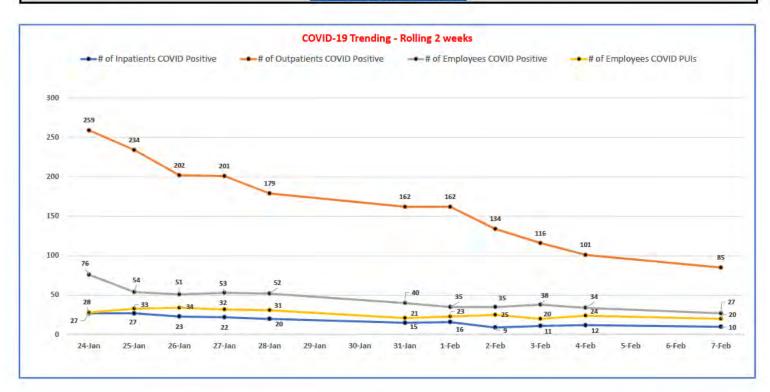
| 1/26/2022                             | Operation                      | onal Level            | Victoria de la companya del companya de la companya del companya de la companya d | Normal - "color coding" below   |
|---------------------------------------|--------------------------------|-----------------------|--|---|
| Cummulative COVID Innoculation Totals |                                | Employees<br>Veterans | 3958<br>33511  |   |
| Source                                | Report<br>Frequency            | Status                | Criteria   | Notes   |
| Lab                                   | Weekdays                       | 23                    | COVID Inpatient Positives/ Vac Status  | 2C/ICU (3), 5C (1), 6CN/S (18), 7C (1), (17 vaccinated)   |
| Lab                                   | Mondays                        | 236                   | Recovered COVID Inpatients   | As of 01/24/2021  |
| Lab                                   | As Needed                      | 0/69                  | Daily / Total COVID Deaths   | As of 12/23/2021  |
| Lab                                   | Weekdays                       | 202                   | COVID Outpatient Positives   | 14-Day Running Total (Unvaccinated = 58, Vacc X 1 = 4, Vacc X 2 = 70, Vac ) 3 = 70  |
| Employee Health                       | Weekdays                       | 51                    | COVID Employee Positives   | 40 Clinical/ 11 Non-Clinical (43 vaccinated)  |
| Employee Health                       | Weekdays                       | 34                    | COVID Employee PUIs  | 22 Clinical / 12 Non-Clinical (24 vaccinated)   |
| OTNS                                  | Weekdays                       | 20.5                  | 24 Hr Inpatient Nurse Staffing Call-ins  | (6.5 Volunteered/ 0 0 Mandated)   |
| OTNS                                  | Weekdays                       | 6                     | Daily Projected Schedule Admissions  |   |
| OTNS                                  | Weekdays                       | 8                     | Daily Projected Scheduled Discharges   |   |
| BMS                                   | Weekdays                       | 86.6%                 | (ICU/Acute) Bed Occupancy  |   |
|                                       |                                |                       | Operational Status   |   |
| Acute InPt DM                         | As Needed                      | Phase II<br>Option 2  | Dated 1/6/2022   | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN - Beyond 37 Beds there will be a modified placement to shelter In-place on unit |
| Acute InPt DM                         | As Needed                      | Contigency            | Nursing Care Level   | Nursing Assignments Modified  |
|                                       |                                |                       | Color Coding Define  | ed  |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |                       | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level  |   |
| Nurse Call-ins                        |                                |                       | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered OT or Mandated OT 60% Nursing Staff covered by Volunteered OT or Mandated OT  |   |



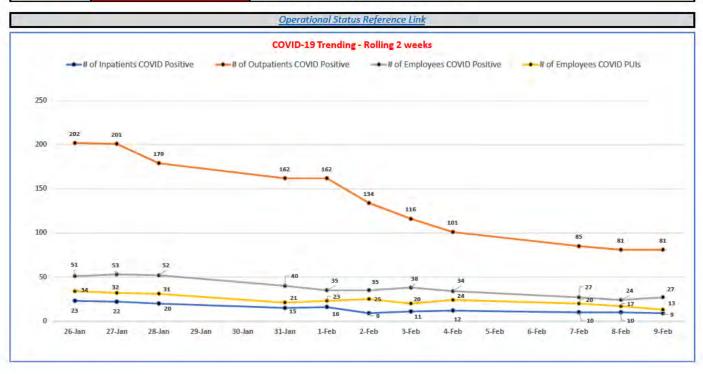
| 2/3/2022                              | Operati                        | onal Level |   | Normal - "color coding" below  |
|---------------------------------------|--------------------------------|------------|---|--|
| Cummulative COVID Innoculation Totals |                                | Employees  | 3958  |  |
|                                       |                                | Veterans   | 33511   |  |
| Source                                | Report<br>Frequency            | Status     | Criteria  | Notes  |
| Lab                                   | Weekdays                       | 11         | COVID Inpatient Positives/ Vac Status   | 6CS (2), 6CN (9), (9 vaccinated)   |
| Lab                                   | As Needed                      | 0/80       | Daily / Total COVID Deaths  | As of 01/27/2022   |
| Lab                                   | Weekdays                       | 116        | COVID Outpatient Positives  | 14-Day Running Total (Unvaccinated = 36, Vacc X 1 = 0, Vacc X 2 = 44, Vac X = 36 |
| Employee Health                       | Weekdays                       | 38         | COVID Employee Positives  | 22 Clinical/ 16 Non-Clinical (35 vaccinated)                                     |
| Employee Health                       | Weekdays                       | 20         | COVID Employee PUIs   | 13 Clinical / 7 Non-Clinical (11 vaccinated)                                     |
| OTNS                                  | Weekdays                       | 24         | 24 Hr Inpatient Nurse Staffing Call-ins   | (6.0 Volunteered/ 0.0 Mandated)  |
| OTNS                                  | Weekdays                       | 7          | Daily Projected Schedule Admissions   |  |
| OTNS                                  | Weekdays                       | 13         | Daily Projected Scheduled Discharges  |  |
| BMS                                   | Weekdays                       | 93.5%      | (ICU/Acute) Bed Occupancy   |  |
|                                       |                                |            | Operational Status  |  |
| Acute InPt DM                         | As Needed                      | Phase I    | Dated 1/6/2022  | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN                    |
| Acute InPt DM                         | As Needed                      | Contigency | Nursing Care Level  | Nursing Assignments Modified   |
|                                       |                                |            | Color Coding Define   | ed   |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |            | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |  |
| Nurse Call-ins                        |                                |            | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered OT or Mandated OT 60% Nursing Staff covered by Volunteered OT or Mandated OT                             |  |



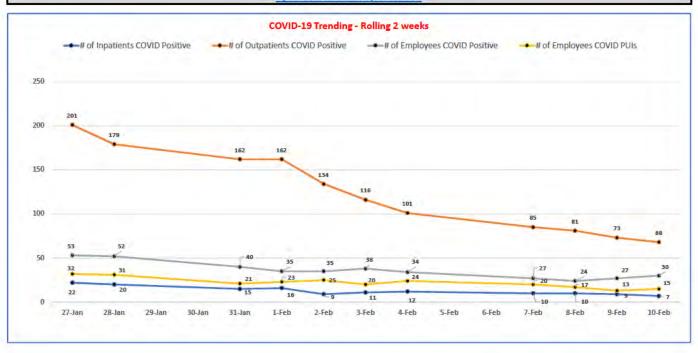
| 2/7/2022                              | Operati                        | onal Level |   | Normal - "color coding" below  |
|---------------------------------------|--------------------------------|------------|---|--|
| Cummulative COVID Innoculation Totals |                                | Employees  | 3958  |  |
|                                       |                                | Veterans   | 33511   |  |
| Source                                | Report<br>Frequency            | Status     | Criteria  | Notes:   |
| Lab                                   | Weekdays                       | 10         | COVID Inpatient Positives/ Vac Status   | 6CN (10), (6 vaccinated)   |
| Lab                                   | As Needed                      | 0 / 80     | Daily / Total COVID Deaths  | As of 01/27/2022   |
| Lab                                   | Weekdays                       | 85         | COVID Outpatient Positives  | 14-Day Running Total (Unvaccinated = 31, Vacc X 1 = 0, Vacc X 2 = 31, Vac X = 23 |
| Employee Health                       | Weekdays                       | 27         | COVID Employee Positives  | 15 Clinical/ 12 Non-Clinical (27 vaccinated)                                     |
| Employee Health                       | Weekdays                       | 20         | COVID Employee PUIs   | 13 Clinical / 7 Non-Clinical (13 vaccinated)                                     |
| OTNS                                  | Weekdays                       | 29         | 24 Hr Inpatient Nurse Staffing Call-ins   | (4.0 Volunteered/ 0.0 Mandated)  |
| OTNS                                  | Weekdays                       | 5          | Daily Projected Schedule Admissions   |  |
| OTNS                                  | Weekdays                       | 10         | Daily Projected Scheduled Discharges  |  |
| BMS                                   | Weekdays                       | 83.2%      | (ICU/Acute) Bed Occupancy   |  |
|                                       |                                |            | Operational Status  |  |
| Acute InPt DM                         | As Needed                      | Phase I    | Dated 1/6/2022  | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN                    |
| Acute InPt DM                         | As Needed                      | Contigency | Nursing Care Level  | Nursing Assignments Modified   |
|                                       |                                |            | Color Coding Define   | ed   |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |            | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |  |
| Nurse Call-ins                        |                                |            | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered 60% Nursing Staff covered by Volunteered   |  |



| 2/9/2022                              | Operation                      | onal Level | Victoria de la companya del companya de la companya del companya de la companya d | Normal - "color coding" below  |
|---------------------------------------|--------------------------------|------------|--|--|
| Cummulative COVID Innoculation Totals |                                | Employees  | 3958   |  |
|                                       |                                | Veterans   | 33511  |  |
| Source                                | Report<br>Frequency            | Status     | Criteria   | Notes  |
| Lab                                   | Weekdays                       | 9          | COVID Inpatient Positives/ Vac Status  | 6CN (9), (4 vaccinated)  |
| Lab                                   | As Needed                      | 0/80       | Daily / Total COVID Deaths   | As of 01/27/2022   |
| Lab                                   | Weekdays                       | 81         | COVID Outpatient Positives   | 14-Day Running Total (Unvaccinated = 27, Vacc X 1 = 0, Vacc X 2 = 31, Vac X 3 = 23 |
| Employee Health                       | Weekdays                       | 27         | COVID Employee Positives   | 20 Clinical/ 7 Non-Clinical (27 vaccinated)  |
| Employee Health                       | Weekdays                       | 13         | COVID Employee PUIs  | 9 Clinical / 4 Non-Clinical (10 vaccinated)  |
| OTNS                                  | Weekdays                       | 25.5       | 24 Hr Inpatient Nurse Staffing Call-ins  | (2.5 Volunteered/ 0 5 Mandated)  |
| OTNS                                  | Weekdays                       | 8          | Daily Projected Schedule Admissions  |  |
| OTNS                                  | Weekdays                       | 16         | Daily Projected Scheduled Discharges   |  |
| BMS                                   | Weekdays                       | 85 3%      | (ICU/Acute) Bed Occupancy  |  |
|                                       |                                |            | Operational Status   |  |
| Acute InPt DM                         | As Needed                      | Phase I    | Dated 1/6/2022   | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN                      |
| Acute InPt DM                         | As Needed                      | Contigency | Nursing Care Level   | Nursing Assignments Modified   |
|                                       |                                |            | Color Coding Define  | ed   |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |            | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level  |  |
| Nurse Call-ins                        |                                |            | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered 60% Nursing Staff covered by Volunteered  |  |

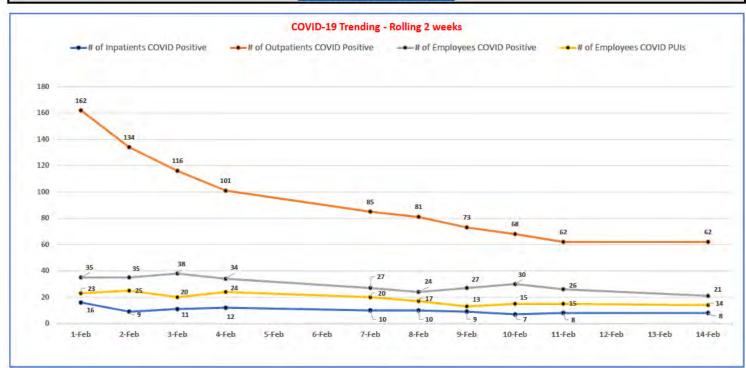


| 2/10/2022  |                                       | onal Level | 1   | Normal - "color coding" below  |
|--|---------------------------------------|------------|---|--|
| 2/10/2022  | Operation                             | Onai Levei |   | A STATE OF THE PARTY OF THE PAR |
| Cummulation  | Cummulative COVID Innoculation Totals |            | Employees   | 3958   |
| The state of the s |                                       | Veterans   | 33511   |  |
| Source   | Report<br>Frequency                   | Status     | Criteria  | Notes  |
| Lab  | Weekdays                              | 7          | COVID Inpatient Positives/ Vac Status   | 6CN (7), (3 vaccinated)  |
| Lab  | As Needed                             | 0/80       | Daily / Total COVID Deaths  | As of 01/27/2022   |
| Lab  | Weekdays                              | 68         | COVID Outpatient Positives  | 14-Day Running Total (Unvaccinated = 21, Vacc X 1 = 1, Vacc X 2 = 25, Vac ) 3 = 21   |
| Employee Health  | Weekdays                              | 30         | COVID Employee Positives  | 22 Clinical/ 8 Non-Clinical (30 vaccinated)  |
| Employee Health  | Weekdays                              | 15         | COVID Employee PUIs   | 7 Clinical / 8 Non-Clinical (10 vaccinated)  |
| OTNS   | Weekdays                              | 28.5       | 24 Hr Inpatient Nurse Staffing Call-ins   | (5.0 Volunteered/ 0 0 Mandated)  |
| OTNS   | Weekdays                              | 4          | Daily Projected Schedule Admissions   |  |
| OTNS   | Weekdays                              | 14         | Daily Projected Scheduled Discharges  |  |
| BMS  | Weekdays                              | 78 9%      | (ICU/Acute) Bed Occupancy   |  |
|  |                                       | 100        | Operational Status  | Control of the second  |
| Acute InPt DM  | As Needed                             | Phase I    | Dated 1/6/2022  | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN  |
| Acute InPt DM  | As Needed                             | Contigency | Nursing Care Level  | Nursing Assignments Modified   |
|  |                                       |            | Color Coding Define   | ed   |
| Facility<br>Operational<br>Status  | Normal<br>Moderate<br>Critical        |            | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |  |
| Nurse Call-ins   |                                       |            | Able to cover with In-house staff<br>40% Nursing Staff covered by Volunteered<br>60% Nursing Staff covered by Volunteered   |  |

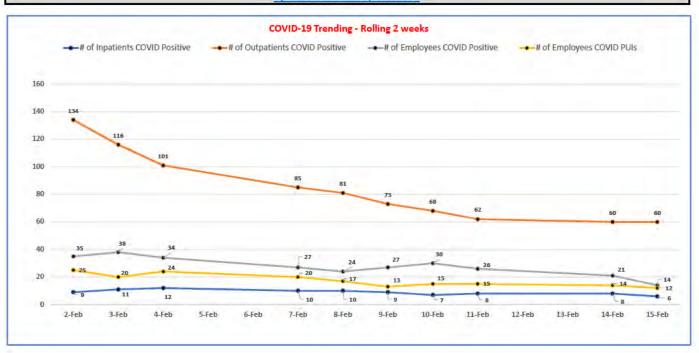


## Facility Dashboard (1) SITUATION UPDATE

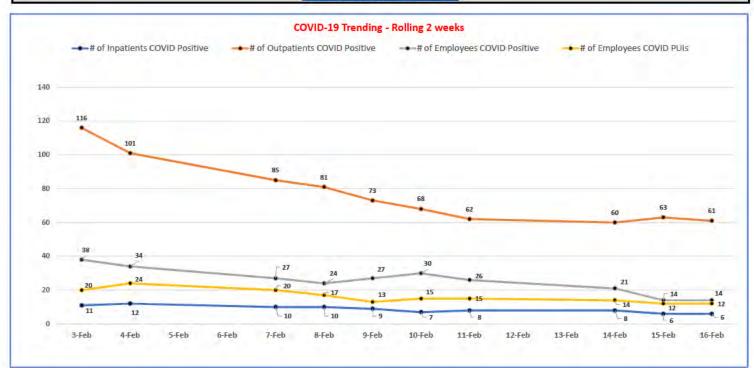
| 2/14/2022                             | Operation                      | onal Level |   | Normal - "color coding" below  |
|---------------------------------------|--------------------------------|------------|---|--|
| Cummulative COVID Innoculation Totals |                                | Employees  | 3958  |  |
|                                       |                                | Veterans   | 33511   |  |
| Source                                | Report<br>Frequency            | Status     | Criteria  | Notes  |
| Lab                                   | Weekdays                       | 8          | COVID Inpatient Positives/ Vac Status   | 2C/ICU (1), 6CN (6), DOM (1) (2 vaccinated)  |
| Lab                                   | As Needed                      | 0/80       | Daily / Total COVID Deaths  | As of 01/27/2022   |
| Lab                                   | Weekdays                       | 62         | COVID Outpatient Positives  | 14-Day Running Total (Unvaccinated = 23, Vacc X 1 = 1, Vacc X 2 = 20, Vac X 3 = 18 |
| Employee Health                       | Weekdays                       | 21         | COVID Employee Positives  | 15 Clinical/ 6 Non-Clinical (21 vaccinated)  |
| Employee Health                       | Weekdays                       | 14         | COVID Employee PUIs   | 10 Clinical / 4 Non-Clinical (5 vaccinated)  |
| OTNS                                  | Weekdays                       | 23.5       | 24 Hr Inpatient Nurse Staffing Call-ins   | (7.0 Volunteered/ 0.0 Mandated)  |
| OTNS                                  | Weekdays                       | 8          | Daily Projected Schedule Admissions   |  |
| OTNS                                  | Weekdays                       | 17         | Daily Projected Scheduled Discharges  |  |
| BMS                                   | Weekdays                       | 76.8%      | (ICU/Acute) Bed Occupancy   |  |
|                                       |                                |            | Operational Status  |  |
| Acute InPt DM                         | As Needed                      | Phase I    | Dated 1/6/2022  | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN                      |
| Acute InPt DM                         | As Needed                      | Contigency | Nursing Care Level  | Nursing Assignments Modified   |
|                                       |                                |            | Color Coding Define   | ed   |
| Facility<br>Operational<br>Status     | Normal<br>Moderate<br>Critical |            | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |  |
| Nurse Call-ins                        |                                |            | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered 60% Nursing Staff covered by Volunteered   |  |



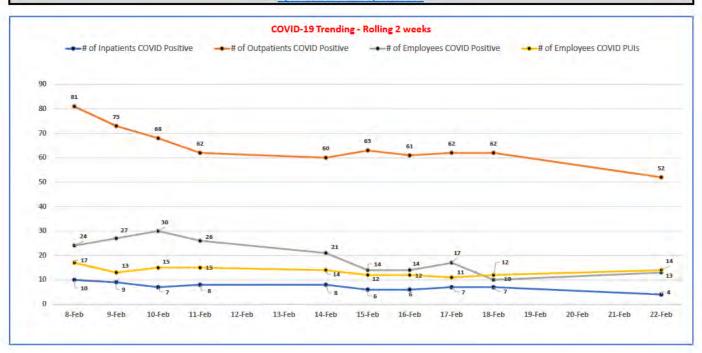
| 2/15/2022                             | Operation           | onal Level            | Victoria de la companya del companya de la companya del companya de la companya d | Normal - "color coding" below  |
|---------------------------------------|---------------------|-----------------------|--|--|
| Cummulative COVID Innoculation Totals |                     | Employees<br>Veterans | 3958<br>33511  |  |
| Source                                | Report<br>Frequency | Status                | Criteria   | Notes  |
| Lab                                   | Weekdays            | 6                     | COVID Inpatient Positives/ Vac Status  | 2C/ICU (1), 6CN (4), DOM (1) (0 vaccinated)  |
| Lab                                   | As Needed           | 0/80                  | Daily / Total COVID Deaths   | As of 01/27/2022   |
| Lab                                   | Weekdays            | 60                    | COVID Outpatient Positives   | 14-Day Running Total (Unvaccinated = 15, Vacc X 1 = 1, Vacc X 2 = 19, Vac X 3 = 25 |
| Employee Health                       | Weekdays            | 14                    | COVID Employee Positives   | 10 Clinical/ 4 Non-Clinical (14 vaccinated)  |
| Employee Health                       | Weekdays            | 12                    | COVID Employee PUIs  | 8 Clinical / 4 Non-Clinical (5 vaccinated)   |
| OTNS                                  | Weekdays            | 18                    | 24 Hr Inpatient Nurse Staffing Call-ins  | (1.5 Volunteered/ 1 0 Mandated)  |
| OTNS                                  | Weekdays            | 8                     | Daily Projected Schedule Admissions  |  |
| OTNS                                  | Weekdays            | 12                    | Daily Projected Scheduled Discharges   |  |
| BMS                                   | Weekdays            | 81.1%                 | (ICU/Acute) Bed Occupancy  |  |
|                                       |                     |                       | Operational Status   |  |
| Acute InPt DM                         | As Needed           | Phase I               | Dated 1/6/2022   | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN                      |
| Acute InPt DM                         | As Needed           | Contigency            | Nursing Care Level   | Nursing Assignments Modified   |
|                                       |                     |                       | Color Coding Define  | ed   |
| Facility<br>Operational<br>Status     | rational Moderate   |                       | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level  |  |
| Nurse Call-ins                        |                     |                       | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered 60% Nursing Staff covered by Volunteered  |  |



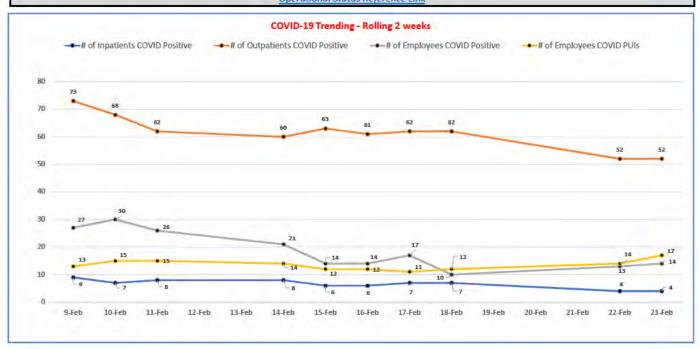
| 2/16/2022                             | Operation            | onal Level |  | Normal - "color coding" below  |
|---------------------------------------|----------------------|------------|--|--|
| Cummulative COVID Innoculation Totals |                      | Employees  | 3958   |  |
|                                       |                      | Veterans   | 33511  |  |
| Source                                | Report<br>Frequency  | Status     | Criteria   | Notes  |
| Lab                                   | Weekdays             | 6          | COVID Inpatient Positives/ Vac Status  | 2C/ICU (1), 6CN (3), DOM (2) (0 vaccinated)  |
| Lab                                   | As Needed            | 0/80       | Daily / Total COVID Deaths   | As of 01/27/2022   |
| Lab                                   | Weekdays             | 61         | COVID Outpatient Positives   | 14-Day Running Total (Unvaccinated = 17, Vacc X 1 = 1, Vacc X 2 = 15, Vac X 3 = 28 |
| Employee Health                       | Weekdays             | 14         | COVID Employee Positives   | 10 Clinical/ 4 Non-Clinical (13 vaccinated)  |
| Employee Health                       | Weekdays             | 12         | COVID Employee PUIs  | 8 Clinical / 4 Non-Clinical (5 vaccinated)   |
| OTNS                                  | Weekdays             | 19         | 24 Hr Inpatient Nurse Staffing Call-ins  | (5.0 Volunteered/ 3.0 Mandated)  |
| OTNS                                  | Weekdays             | 4          | Daily Projected Schedule Admissions  |  |
| OTNS                                  | Weekdays             | 12         | Daily Projected Scheduled Discharges   |  |
| BMS                                   | Weekdays             | 83.2%      | (ICU/Acute) Bed Occupancy  |  |
|                                       |                      |            | Operational Status   |  |
| Acute InPt DM                         | As Needed            | Phase I    | Dated 1/6/2022   | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN                      |
| Acute InPt DM                         | As Needed            | Contigency | Nursing Care Level   | Nursing Assignments Modified   |
|                                       |                      |            | Color Coding Define  | ed   |
| Facility<br>Operational<br>Status     | Operational Moderate |            | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level 2 or More Operational levels elevated above normal level |  |
| Nurse Call-ins                        |                      |            | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered 60% Nursing Staff covered by Volunteered  |  |



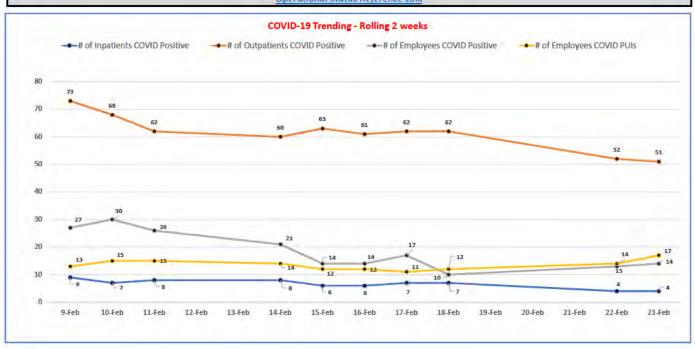
| 2/22/2022                             | Operation            | onal Level            |   | Normal - "color coding" below   |
|---------------------------------------|----------------------|-----------------------|---|---|
| Cummulative COVID Innoculation Totals |                      | Employees<br>Veterans | 3958<br>33511   |   |
| Source                                | Report<br>Frequency  | Status                | Criteria  | Notes   |
| Lab                                   | Weekdays             | 4                     | COVID Inpatient Positives/ Vac Status   | 2C/ICU (1), 6CN (3), (1 vaccinated)   |
| Lab                                   | As Needed            | 0/80                  | Daily / Total COVID Deaths  | As of 01/27/2022  |
| Lab                                   | Weekdays             | 52                    | COVID Outpatient Positives  | 14-Day Running Total (Unvaccinated = 16, Vacc X 1 = 1, Vacc X 2 = 9, Vac X 3 = 26 |
| Employee Health                       | Weekdays             | 13                    | COVID Employee Positives  | 9 Clinical/ 4 Non-Clinical (11 vaccinated)  |
| Employee Health                       | Weekdays             | 14                    | COVID Employee PUIs   | 9 Clinical / 5 Non-Clinical (7 vaccinated)  |
| OTNS                                  | Weekdays             | 41                    | 24 Hr Inpatient Nurse Staffing Call-ins   | (8.0 Volunteered/ .5 Mandated)  |
| OTNS                                  | Weekdays             | 4                     | Daily Projected Schedule Admissions   |   |
| OTNS                                  | Weekdays             | 11                    | Daily Projected Scheduled Discharges  |   |
| BMS                                   | Weekdays             | 69 5%                 | (ICU/Acute) Bed Occupancy   |   |
|                                       |                      |                       | Operational Status  |   |
| Acute InPt DM                         | As Needed            | Phase I               | Dated 1/6/2022  | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN                     |
| Acute InPt DM                         | As Needed            | Contigency            | Nursing Care Level  | Nursing Assignments Modified  |
|                                       |                      | -                     | Color Coding Define   | ed  |
| Facility<br>Operational<br>Status     | Operational Moderate |                       | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |
| Nurse Call-ins                        |                      |                       | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered 60% Nursing Staff covered by Volunteered   |   |



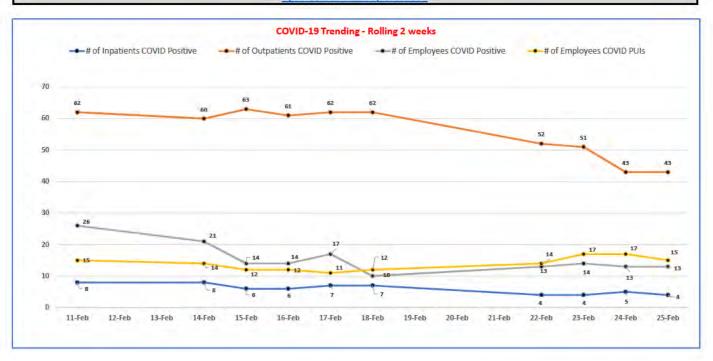
| 2/23/2022  |                     | onal Level  |   | Normal - "color coding" below   |
|--|---------------------|---|---|---|
| Cummulative COVID Innoculation Totals                |                     | Employees<br>Veterans   | 3958<br>33511   |   |
| Source   | Report<br>Frequency | Status  | Criteria  | Notes   |
| Lab  | Weekdays            | 4   | COVID Inpatient Positives/ Vac Status   | 2C/ICU (1), 6CN (3), (1 vaccinated)   |
| Lab  | As Needed           | 0/80  | Daily / Total COVID Deaths  | As of 01/27/2022  |
| Lab  | Weekdays            | 52  | COVID Outpatient Positives  | 14-Day Running Total (Unvaccinated = 16, Vacc X 1 = 1, Vacc X 2 = 9, Vac X 3 = 26 |
| Employee Health                                      | Weekdays            | 14  | COVID Employee Positives  | 10 Clinical/ 4 Non-Clinical (12 vaccinated)                                       |
| Employee Health                                      | Weekdays            | 17  | COVID Employee PUIs   | 12 Clinical / 5 Non-Clinical (10 vaccinated)                                      |
| OTNS   | Weekdays            | 21.5  | 24 Hr Inpatient Nurse Staffing Call-ins   | (5.0 Volunteered/ 0 0 Mandated)   |
| OTNS   | Weekdays            | 7   | Daily Projected Schedule Admissions   |   |
| OTNS   | Weekdays            | 9   | Daily Projected Scheduled Discharges  |   |
| BMS  | Weekdays            | 75 8%   | (ICU/Acute) Bed Occupancy   |   |
|  |                     |   | Operational Status  |   |
| Acute InPt DM  | As Needed           | Phase I   | Dated 1/6/2022  | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN                     |
| Acute InPt DM  | As Needed           | Contigency  | Nursing Care Level  | Nursing Assignments Modified  |
|  |                     |   | Color Coding Define   | ed  |
| Facility Normal Operational Moderate Status Critical |                     | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |   |
| Nurse Call-ins                                       |                     |   | Able to cover with In-house staff<br>40% Nursing Staff covered by Volunteered<br>60% Nursing Staff covered by Volunteered |   |



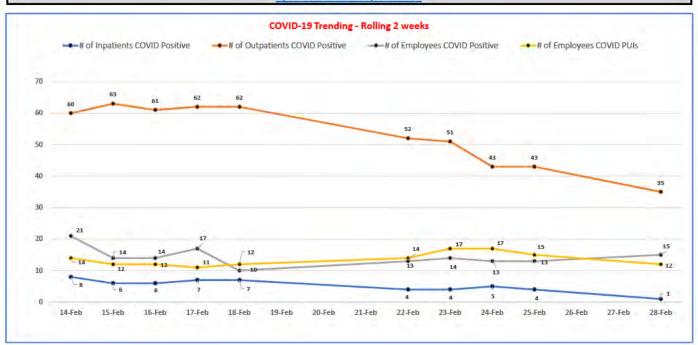
| 2/24/2022  | Operation           | onal Level  |   | Normal - "color coding" below   |
|--|---------------------|---|---|---|
| Cummulative COVID Innoculation Totals                |                     | Employees<br>Veterans   | 3958<br>33511   |   |
| Source   | Report<br>Frequency | Status  | Criteria  | Notes   |
| Lab  | Weekdays            | 5   | COVID Inpatient Positives/ Vac Status   | 2C/ICU (1), 6CN (4), (3 vaccinated)   |
| Lab  | As Needed           | 0/80  | Daily / Total COVID Deaths  | As of 01/27/2022  |
| Lab  | Weekdays            | 51  | COVID Outpatient Positives  | 14-Day Running Total (Unvaccinated = 15, Vacc X 1 = 1, Vacc X 2 = 9, Vac X 3 = 26 |
| Employee Health                                      | Weekdays            | 14  | COVID Employee Positives  | 10 Clinical/ 4 Non-Clinical (12 vaccinated)                                       |
| Employee Health                                      | Weekdays            | 17  | COVID Employee PUIs   | 12 Clinical / 5 Non-Clinical (10 vaccinated)                                      |
| OTNS   | Weekdays            | 27  | 24 Hr Inpatient Nurse Staffing Call-ins   | (3.5 Volunteered/ 0 5 Mandated)   |
| OTNS   | Weekdays            | 4   | Daily Projected Schedule Admissions   |   |
| OTNS   | Weekdays            | 11  | Daily Projected Scheduled Discharges  |   |
| BMS  | Weekdays            | 84 2%   | (ICU/Acute) Bed Occupancy   |   |
|  |                     |   | Operational Status  |   |
| Acute InPt DM  | As Needed           | Phase I   | Dated 1/6/2022  | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN                     |
| Acute InPt DM  | As Needed           | Contigency  | Nursing Care Level  | Nursing Assignments Modified  |
|  |                     | -   | Color Coding Define   | ed  |
| Facility Normal Operational Moderate Status Critical |                     | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |   |
| Nurse Call-ins                                       |                     |   | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered 60% Nursing Staff covered by Volunteered |   |



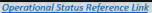
| 2/25/2022                             | Operati             | onal Level            | Victoria de la companya della companya della companya de la companya de la companya della compan | Normal - "color coding" below   |
|---------------------------------------|---------------------|-----------------------|--|---|
| Cummulative COVID Innoculation Totals |                     | Employees<br>Veterans | 3958<br>33511  |   |
| Source                                | Report<br>Frequency | Status                | Criteria   | Notes   |
| Lab                                   | Weekdays            | 4                     | COVID Inpatient Positives/ Vac Status  | 2C/ICU (1), 6CN (2), DOM (1), (2 vaccinated)                                    |
| Lab                                   | As Needed           | 0/80                  | Daily / Total COVID Deaths   | As of 01/27/2022  |
| Lab                                   | Weekdays            | 43                    | COVID Outpatient Positives   | 14-Day Running Total (Unvaccinated = 14, Vacc X 1 = 0, Vacc X 2 = 7, Vac X = 22 |
| Employee Health                       | Weekdays            | 13                    | COVID Employee Positives   | 10 Clinical/ 3 Non-Clinical (13 vaccinated)                                     |
| Employee Health                       | Weekdays            | 15                    | COVID Employee PUIs  | 9 Clinical / 6 Non-Clinical (7 vaccinated)                                      |
| OTNS                                  | Weekdays            | 24                    | 24 Hr Inpatient Nurse Staffing Call-ins  | (5.5 Volunteered/ 0 5 Mandated)   |
| OTNS                                  | Weekdays            | 1                     | Daily Projected Schedule Admissions  |   |
| OTNS                                  | Weekdays            | 14                    | Daily Projected Scheduled Discharges   |   |
| BMS                                   | Weekdays            | 81.1%                 | (ICU/Acute) Bed Occupancy  |   |
|                                       |                     |                       | Operational Status   |   |
| Acute InPt DM                         | As Needed           | Phase I               | Dated 1/6/2022   | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN                   |
| Acute InPt DM                         | As Needed           | Contigency            | Nursing Care Level   | Nursing Assignments Modified  |
|                                       |                     |                       | Color Coding Define  | ed  |
| Facility<br>Operational<br>Status     | tional Moderate     |                       | Normal Operational levels at or below Plar<br>1 Operational level elevated above normal<br>2 or More Operational levels elevated above   | level   |
| Nurse Call-ins                        |                     |                       | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered 60% Nursing Staff covered by Volunteered  |   |

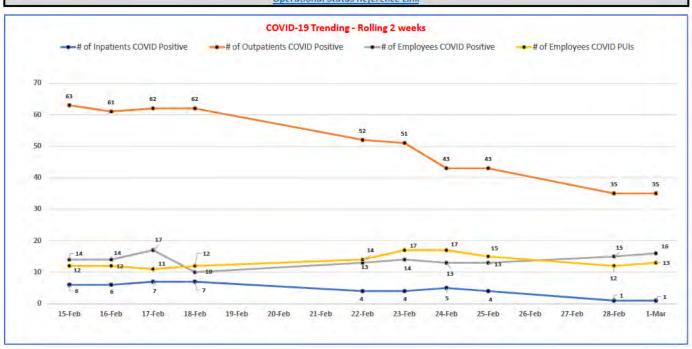


| 2/28/2022  | Operation           | onal Level  | Victoria de la companya del companya de la companya del companya de la companya d | Normal - "color coding" below   |
|--|---------------------|---|--|---|
| Cummulative COVID Innoculation Totals                |                     | Employees<br>Veterans   | 3958<br>33511  |   |
| Source   | Report<br>Frequency | Status  | Criteria   | Notes   |
| Lab  | Weekdays            | 1   | COVID Inpatient Positives/ Vac Status  | 6CN (1), (0 vaccinated)   |
| Lab  | As Needed           | 0/80  | Daily / Total COVID Deaths   | As of 01/27/2022  |
| Lab  | Weekdays            | 35  | COVID Outpatient Positives   | 14-Day Running Total (Unvaccinated = 15, Vacc X 1 = 0, Vacc X 2 = 5, Vac X 3 = 15 |
| Employee Health                                      | Weekdays            | 15  | COVID Employee Positives   | 11 Clinical/ 4 Non-Clinical (15 vaccinated)                                       |
| Employee Health                                      | Weekdays            | 12  | COVID Employee PUIs  | 7 Clinical / 5 Non-Clinical (5 vaccinated)  |
| OTNS   | Weekdays            | 28.5  | 24 Hr Inpatient Nurse Staffing Call-ins  | (4.5 Volunteered/ 1 0 Mandated)   |
| OTNS   | Weekdays            | 8   | Daily Projected Schedule Admissions  |   |
| OTNS   | Weekdays            | 13  | Daily Projected Scheduled Discharges   |   |
| BMS  | Weekdays            | 76 9%   | (ICU/Acute) Bed Occupancy  |   |
|  |                     |   | Operational Status   |   |
| Acute InPt DM  | As Needed           | Phase I   | Dated 1/6/2022   | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN                     |
| Acute InPt DM  | As Needed           | Contigency  | Nursing Care Level   | Nursing Assignments Modified  |
|  |                     |   | Color Coding Define  | ed  |
| Facility Normal Operational Moderate Status Critical |                     | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |  |   |
| Nurse Call-ins                                       |                     |   | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered 60% Nursing Staff covered by Volunteered  |   |

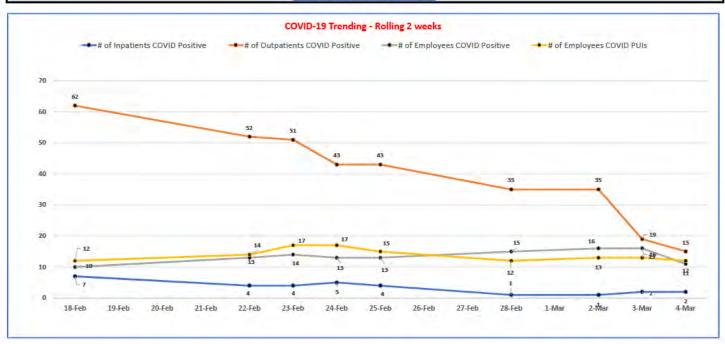


| 3/1/2022   | Operation           | onal Level  | Victoria de la companya del companya de la companya del companya de la companya d | Normal - "color coding" below   |
|--|---------------------|---|--|---|
| Cummulative COVID Innoculation Totals                |                     | Employees<br>Veterans   | 3958<br>33511  |   |
| Source   | Report<br>Frequency | Status  | Criteria   | Notes   |
| Lab  | Weekdays            | 1   | COVID Inpatient Positives/ Vac Status  | 6CN (1), (0 vaccinated)   |
| Lab  | As Needed           | 0/80  | Daily / Total COVID Deaths   | As of 01/27/2022  |
| Lab  | Weekdays            | 35  | COVID Outpatient Positives   | 14-Day Running Total (Unvaccinated = 15, Vacc X 1 = 0, Vacc X 2 = 5, Vac X 3 = 15 |
| Employee Health                                      | Weekdays            | 16  | COVID Employee Positives   | 13 Clinical/ 3 Non-Clinical (16 vaccinated)                                       |
| Employee Health                                      | Weekdays            | 13  | COVID Employee PUIs  | 8 Clinical / 5 Non-Clinical (6 vaccinated)  |
| OTNS   | Weekdays            | 19.5  | 24 Hr Inpatient Nurse Staffing Call-ins  | (3.0 Volunteered/ 0 0 Mandated)   |
| OTNS   | Weekdays            | 7   | Daily Projected Schedule Admissions  |   |
| OTNS   | Weekdays            | 10  | Daily Projected Scheduled Discharges   |   |
| BMS  | Weekdays            | 88 9%   | (ICU/Acute) Bed Occupancy  |   |
|  |                     | 1000  | Operational Status   |   |
| Acute InPt DM  | As Needed           | Phase I   | Dated 1/6/2022   | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN                     |
| Acute InPt DM  | As Needed           | Contigency  | Nursing Care Level   | Nursing Assignments Modified  |
|  |                     |   | Color Coding Define  | ed  |
| Facility Normal Operational Moderate Status Critical |                     | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |  |   |
| Nurse Call-ins                                       |                     |   | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered 60% Nursing Staff covered by Volunteered  |   |

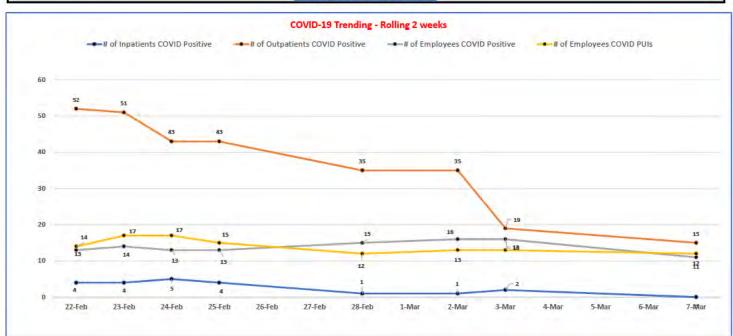




| 3/4/2022   | Operati             | onal Level  | The second second   | Normal - "color coding" below   |
|--|---------------------|---|---|---|
| Cummulative COVID Innoculation Totals                |                     | Employees   | 3958  |   |
|  |                     | Veterans  | 33511   |   |
| Source   | Report<br>Frequency | Status  | Criteria  | Notes   |
| Lab  | Weekdays            | 2   | COVID Inpatient Positives/ Vac Status   | 6CN (2), (1 vaccinated)   |
| Lab  | As Needed           | 0 / 80  | Daily / Total COVID Deaths  | As of 01/27/2022  |
| Lab  | Fridays             | 19  | COVID Outpatient Positives  | 14-Day Running Total (Unvaccinated = 4, Vacc X 1 = 0, Vacc X 2 = 3, Vac X 3 = 8 |
| Employee Health                                      | Fridays             | 11  | COVID Employee Positives  | 8 Clinical/ 3 Non-Clinical (10 vaccinated)                                      |
| Employee Health                                      | Fridays             | 12  | COVID Employee PUIs   | 8 Clinical / 4 Non-Clinical (3 vaccinated)                                      |
| OTNS   | Weekdays            | 30  | 24 Hr Inpatient Nurse Staffing Call-ins   | (7.0 Volunteered/ 0.0 Mandated)   |
| OTNS   | Weekdays            | 3   | Daily Projected Schedule Admissions   |   |
| OTNS   | Weekdays            | 20  | Daily Projected Scheduled Discharges  |   |
| BMS  | Weekdays            | 89.3%   | (ICU/Acute) Bed Occupancy   |   |
|  |                     |   | Operational Sta   | atus  |
| Acute InPt DM  | As Needed           | Phase I   | Dated 1/6/2022  | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN                   |
| Acute InPt DM  | As Needed           | Contigency  | Nursing Care Level  | Nursing Assignments Modified  |
|  |                     |   | Color Coding De   | efined  |
| Facility Normal Operational Moderate Status Critical |                     | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |   |
| Nurse Call-ins                                       |                     |   | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered 60% Nursing Staff covered by Volunteered |   |



| 17.1   |  |   | Normal - "color coding" below  |
|--|--|---|--|
| Cummulative COVID Innoculation Totals                |  | Employees<br>Veterans   | 3958<br>33511  |
| Report<br>Frequency                                  | Status   | Criteria  | Notes  |
| Weekdays   | 0  | COVID Inpatient Positives/ Vac Status   |  |
| As Needed  | 0 / 80   | Daily / Total COVID Deaths  | As of 01/27/2022   |
| Fridays  | 19   | COVID Outpatient Positives  | 14-Day Running Total (Unvaccinated = 4, Vacc X 1 = 0, Vacc X 2 = 3, Vac X 3 = 8  |
| Fridays  | 11   | COVID Employee Positives  | 8 Clinical/ 3 Non-Clinical (10 vaccinated)   |
| Fridays  | 12   | COVID Employee PUIs   | 8 Clinical / 4 Non-Clinical (3 vaccinated)   |
| Weekdays   | 27   | 24 Hr Inpatient Nurse Staffing Call-ins   | (5.25 Volunteered/ 2.25 Mandated)  |
| Weekdays   | 10   | Daily Projected Schedule Admissions   |  |
| Weekdays   | 12   | Daily Projected Scheduled Discharges  |  |
| Weekdays   | 84.3%  | (ICU/Acute) Bed Occupancy   |  |
|  |  | Operational Sta   | atus   |
| As Needed  | Phase I  | Dated 1/6/2022  | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN  |
| As Needed  | Contigency   | Nursing Care Level  | Nursing Assignments Modified   |
|  |  | Color Coding De   | efined   |
| Facility Normal Operational Moderate Status Critical |  | Normal Operational levels at or below Plan 1 Operational level elevated above normal  | level  |
|  | Report Frequency Weekdays As Needed Fridays Fridays Fridays Weekdays Weekdays Weekdays Weekdays Weekdays As Needed As Needed | Report Frequency Weekdays O As Needed O / 80 Fridays Fridays 11 Fridays 12 Weekdays 27 Weekdays 10 Weekdays 12 Weekdays 12 Weekdays 12 Weekdays 14 As Needed Phase I As Needed Normal | Report Frequency Weekdays O COVID Inpatient Positives/ Vac Status As Needed O / 80 Daily / Total COVID Deaths Fridays 19 COVID Outpatient Positives Fridays 11 COVID Employee Positives Fridays 12 COVID Employee Pulis Weekdays 27 24 Hr Inpatient Nurse Staffing Call-ins Weekdays 10 Daily Projected Schedule Admissions Weekdays 12 Daily Projected Schedule Admissions Weekdays 12 Daily Projected Schedule Discharges Weekdays Weekdays 12 Daily Projected Schedule Discharges Weekdays Weekdays Neekdays Neekdays Neekdays Neekdays Normal As Needed Phase I Dated 1/6/2022  Nursing Care Level  Color Coding De Normal Moderate Normal Operational levels at or below Plan 1 Operational level elevated above normal |



| 3/8/2022   | Operati             | onal Level  | The second second   | Normal - "color coding" below   |
|--|---------------------|---|---|---|
| Cummulative COVID Innoculation Totals                |                     | Employees   | 3958  |   |
|  |                     | Veterans  | 33511   |   |
| Source   | Report<br>Frequency | Status  | Criteria  | Notes   |
| Lab  | Weekdays            | 2   | COVID Inpatient Positives/ Vac Status   | 2 (6CN)   |
| Lab  | As Needed           | 0 / 80  | Daily / Total COVID Deaths  | As of 01/27/2022  |
| Lab  | Fridays             | 19  | COVID Outpatient Positives  | 14-Day Running Total (Unvaccinated = 4, Vacc X 1 = 0, Vacc X 2 = 3, Vac X 3 = 8 |
| Employee Health                                      | Fridays             | 11  | COVID Employee Positives  | 8 Clinical/ 3 Non-Clinical (10 vaccinated)                                      |
| Employee Health                                      | Fridays             | 12  | COVID Employee PUIs   | 8 Clinical / 4 Non-Clinical (3 vaccinated)                                      |
| OTNS   | Weekdays            | 32.75   | 24 Hr Inpatient Nurse Staffing Call-ins   | (5.00 Volunteered/ 0.25 Mandated)   |
| OTNS   | Weekdays            | 6   | Daily Projected Schedule Admissions   |   |
| OTNS   | Weekdays            | 12  | Daily Projected Scheduled Discharges  |   |
| BMS  | Weekdays            | 86.8%   | (ICU/Acute) Bed Occupancy   |   |
|  |                     |   | Operational Sta   | atus  |
| Acute InPt DM  | As Needed           | Phase I   | Dated 1/6/2022  | Fixed Designation 37 COVID Beds - (9) ICU, (11) 6CS, (17) 6CN                   |
| Acute InPt DM  | As Needed           | Contigency  | Nursing Care Level  | Nursing Assignments Modified  |
|  |                     |   | Color Coding De   | fined   |
| Facility Normal Operational Moderate Status Critical |                     | Normal Operational levels at or below Plan B, Conventional, and Phase II  1 Operational level elevated above normal level  2 or More Operational levels elevated above normal level |   |   |
| Nurse Call-ins                                       |                     |   | Able to cover with In-house staff 40% Nursing Staff covered by Volunteered 60% Nursing Staff covered by Volunteered |   |

